



Town of Colchester, Connecticut

127 Norwich Avenue, Colchester, Connecticut 06415

**Board of Finance
Meeting Minutes
November 15, 2017
Town Hall Room 1 @ 7:00 pm**

Members Present: R. Tarlov (*via phone*), A. Migliaccio, T. Peters, T. Kane, R. Lepore and A. Bisbikos
Others Present: First Selectman A. Shilosky, CFO M. Cosgrove, Tax Collector M. Wyatt, BOS R. Coyle, Registrar D. Mrowka, M. Egan, M. Hayes and Clerk J. Campbell

1. CALL TO ORDER

Meeting was called to order at 7:00 pm by T. Kane.

2. ADDITIONS TO THE AGENDA

None

3. APPROVAL OF MINUTES: November 1 Regular Meeting

A. Migliaccio MOTIONED to approve the November 1st Minutes, SECONDED by T. Peters. All members present voted in favor. MOTION CARRIED. 6/0

4. CITIZENS COMMENTS

None

5. CORRESPONDENCE

See Attached

6. DEPARTMENT REPORTS

- a. **Tax Collector** – M. Wyatt stated that 16,662 MV bills went out on 10/25. Payments due 11/01/2017 however they become delinquent after 12/01/2017. DMV issues still continue, anyone who did not receive a tax bill is urged to contact Tax Collector's Office. On 12/4/2017 the Tax Collector's Office reports to DMV any unpaid bills. Supplemental bills are being work on to be hopefully sent out in December. In January the 2nd ½ of the real estate bills will be due. No new mailing will be sent out as both payments were sent out in July. Tax Collectors are still working on back taxes. October collected \$72,315.27 in back taxes with \$68,100.57 in interest. November, 80 more demand notices went out. So far for November \$20,000 has been collected in back taxes with \$11,000 in interest. YTD \$240,124.82 has been collected in back taxes with 56% of the yearly goal being met. \$161,622.01 has been collected in interest with 81% of the yearly goal being met.
- b. **Finance** – M. Cosgrove reported on the Monthly reports for October. Revenue numbers are askew because of the delay in sending the MV Bills out. Once the numbers come in the comparison should even out with last year. Nothing new on the expenditure side because of the freeze that is still in place at the moment. Some salaries have been unexpended because of the turnover we have had. P&Z has an over budget item because of the employee leaving and a new hire, but should even out. R. Tarlov asked about the Health Insurance Report, are the fund balances up or down from last year? M. Cosgrove reported that account is currently trending up.

7. FIRST SELECTMAN

- a. **Transfer requests** - None
- b. **First Selectman's report** – None

RECEIVED
COLCHESTER, CT
2017 NOV 17 PM 3:34
TOWN OF COLCHESTER
REGISTRAR

8. NEW BUSINESS

- a. **2017–2018 Budget Status and Process** – Nothing further to discuss at this moment.

9. OLD BUSINESS

a. **2018-2019 Budget – Discussion and Possible Action**

- i. **Survey** – R. Lepore & T. Peters will be working on the survey. R. Lepore has been researching questions for the survey and has created a time table of events. Currently BOE & BOS have not presented their members with joining the subcommittee. T. Peters & R. Lepore will be discussing the survey questions after tonight’s meeting. R. Lepore will send a draft out by 11/17 of the questions to have responses in time to present to the BOF meeting on 12/6.
- ii. **Public Forums** – Seniors have asked that the meeting be held at 6:00 pm. They are slotted for the January 17th meeting. All members agreed to do so. R. Tarlov stated that D. Bouchard suggested having a forum for the voters on her petition she circulated. T. Kane stated it made him feel uncomfortable inviting such a specific group rather than a demographic.

- b. **BOF Initiatives and Objectives – Review** R. Tarlov stated that the chart is current with their Goals & Initiatives. No one had anything further they wanted to add.

10. LIAISONS’ REPORTS

A. Migliaccio reported the COA is organizing their 40th Celebration for 9/2018. BOE re-attracted 23 former students. Took a tour of the new school. Bacon Academy has created a new program, School Refusal Program, through special ed. This program is geared toward students with high anxiety. This program has received regional attention. Because of the success of this program the school will hire an educator to take over the program and potentially new students enrolling in this program. Superintendent position has been publicized again. Follow up calls will go out to those previously interested. Interim Superintendent, Mary Conway, will join us in January. Karen Milly has been named Connecticut’s Para Educator of the Year. Dr. Hugh’s is developing a new plan to accommodate 5-15 hours of additional planning time per week for Teachers. Sexual Assault Awareness has been mandated for students, pre-k through 12. 12/4 meeting the BOE will present budget effects to the public and the results from the Food Service survey. Dr. Hugh’s is also looking to create a Tech Plan to manage updates, etc. A. Bisbikos reported that the current Field Sustainability Fund is at \$6800. C. Preston will be leaving. A. Hunyadi has taken place as the Rec. Supervisor. R. Tarlov reported that building committee is ahead of schedule and under budget. He also stated, K. Jackson offered a tour of the school. R. Tarlov suggested trying to get the BOF together prior to the next meeting to take him up on that offer.

11. CITIZENS COMMENTS

R. Coyle expressed that she felt it was a good decision to not have a public forum just for the “no” voters from the petition D. Bouchard circulated.

12. ADJOURNMENT

A. Migliaccio MOTIONED to adjourn the meeting at 7:35 pm, SECONDED by A. Bisbikos. All members present voted in favor. MOTION CARRIED 6/0

Respectfully Submitted,

Jeanie Campbell, Clerk

Attachments:

Correspondence
Tax Collector’s Reports
Finance Reports
BOF Initiatives & Objectives

From: Robert Tarlov <BOFChair@colchesterct.gov>
Date: November 4, 2017 at 7:00:28 AM EDT
To: "Melissa.Ziobron@cga.ct.gov" <Melissa.Ziobron@cga.ct.gov>
Cc: "Brad Bernier" <bbernier@colchesterct.org>
Subject: Municipal Stabilization Grant

Hi Melissa,

Brad Bernier and I were discussing this grant and were wondering what this grant was intended to offset.

Was it specific to adjust for the loss in ECS money?

Was it specific to adjust for the loss in MSRA?

Was it more general and not specific to either the education or municipal budgets?

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: Zane, Ashley <Ashley.Zane@cga.ct.gov>
Sent: Monday, November 6, 2017 4:33 PM
To: Robert Tarlov
Subject: FW: Municipal Stabilization Grant

Hi Mr. Tarlov,

Rep. Ziobron asked that I pass on the following pieces of information. Please let us know if you have any additional questions.

The Municipal Stabilization Grant primarily helped offset reductions in the following grants:

- State Property PILOT (\$15.1M in FY 18, \$11.8M in FY 19)
- College & Hospital PILOT (\$14.1M in FY 18, \$9.1M in FY 19)
- Pequot (\$426K in FY 18, \$8.1M in FY 19)
- Municipal Revenue Sharing Grants, Non-Car Tax portion (this grant was fully eliminated, for a reduction in town aid of \$75.9M)
- Supplemental PILOT grants (\$8.9M in FY 18, \$7.4 in FY 19)

Best,

Ashley Zane
Legislative Aide to Representatives
Whit Betts, Michael Ferguson, Gail Lavielle, Rob Sampson, and Melissa Ziobron
(860)240-8700

From: Robert Tarlov
Sent: Friday, October 27, 2017 6:43 AM

To: Melissa.Ziobron@cga.ct.gov

Subject: ECS Factors for Year 2

Hi Melissa,

First, let me thank you for all the work on the State budget. I know you were part of group concerned with creating a budget that had lower initial impacts on the towns and that gave towns the opportunity to adjust to changes with longer term planning.

As Colchester assumed no municipal aid in our budget, I believe that our net change in aid is manageable.

When you get a chance, I would be interested in what went into the year 2 changes in ECS.

Year 1 is easy, but I see many towns recovered in year 2 much of what they lost in year 1. I assume that part of what is impacting Colchester is our declining enrollment relative to other districts, but I am sure even if I am correct here, that there were other factors used in the new formulas.

I think knowing what items are being used might help us in Colchester planning beyond 2018/2019. Of course that may be dangerous as trying to plan long term is so dependent on a State ECS long term and then hoping the State sticks to their plan.

Is the formula for 2018/2019 a sustainable beyond this biennial budget? If not is there impetus to get this done before towns begin working on their 2019/2020 budgets?

Of course that assumes the current numbers survive for the 2018/2019 town budgets.

Again, no rush on getting this info.

Rob

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: James D McNair III <jmcnair3@comcast.net>
Sent: Thursday, November 2, 2017 2:02 PM
To: Robert Tarlov
Subject: details on the \$375 K??

Rob,

I heard the net number is \$375K. The way it was explained is the budget intentionally left out some state funds to hedge bets. Supposedly the money came in. Is my understanding correct? Is there line item detail you were shown to get to the net number? Can you share it? Also, who has the authority to use the Town revenue windfall to offset the ECS decline?

	FY 2014-2015 Actual Revenues	FY 2015-2016 Actual Revenues	FY 2016-2017 Adopted Budget	FY 2016-2017 Projected Actuals	FY 2017-2018 Proposed Budget
REVENUES:					
Property Taxes:					
Current taxes	36,332,787	36,947,160	37,430,697	37,651,328	38,843,561
Delinquent taxes	593,528	431,501	450,000	450,000	425,000
Interest & lien fees	300,356	333,390	250,000	250,000	200,000
Total property taxes	37,226,671	37,712,051	38,130,697	38,351,328	39,468,561
Intergovernmental:					
In lieu of taxes - PILOT	58,291	47,757	0	0	0
Mashantucket Pequot/Mohegan Fund	71,476	68,600	65,420	65,420	0
Municipal Revenue Sharing Account	0	0	330,363	330,363	0
Distribution to Towns	7,480	7,825	7,500	6,650	7,000
Disability Exemptions	1,980	1,863	2,184	1,723	1,546
Elderly Homeowners	48,857	46,872	50,611	41,718	45,062
Additional Veterans Exemptions	6,514	7,654	7,543	6,050	6,553
Local Capital Improvement	116,846	117,313	117,313	117,313	97,760
Youth Services Grant	18,833	18,321	14,000	17,608	17,256
Library Grant	5,603	0	0	0	0
Emergency Management	6,459	0	4,000	0	0
Total	342,339	316,205	598,934	586,845	175,177

Thanks,

James

From: Robert Tarlov [mailto:BOFChair@colchesterct.gov]
Sent: Monday, November 6, 2017 8:14 AM
To: James D McNair III <jmcnair3@comcast.net>
Subject: Re: details on the \$375 K??

James,

First, let me say that things are still evolving. We are still finding new things in the State budget not covered by information released previously. We are still waiting for a legal opinion on the Implementer Language, so below is based on historical perspective and what I know at this point, but not definitive as things could likely change as research continues and boards' discussions take place.

The number I came up with was 385K based on what we assumed in the 17/18 budget compared to the information in the CT Mirror article and confirmed by information received from one of our State Reps.

Our actual net reduction compared to 16/17 was 800K.

LOCIP shows higher in the number that Colchester is to receive than I used in the 385K or the 800K. The 2016-2017 FY LOCIP money promised and assumed in the budget was not received, but was deferred to 2017/2018. The State budget (and CT Mirror article) shows the total money for both years. Our net change based on what we assumed after backing out the deferred revenue is \$0.

This is MY spreadsheet based on these numbers:

	2017/2018 Budget					2018/2019 Budget				
	@ CT Mirror Article			Needing Current Action		@ CT Mirror Article			Additional Impact vs Projected 2017/2018	
	2016/2017	2017/2018	Change ¹	Assumed in Adopted Budget	Revenue Deficit ²	@ CT Mirror	Change vs 2017/2018	Change vs 2016/2017	To Town Revenue	To BOE Revenue
ECS	13,503,310	12,828,145	(675,165)	13,503,310	{675,165}	12,724,667	(103,478)	(778,643)		(393,747)
Mashantucket/Pequot	65,240	65,240	-	-	65,240	23,167	(42,073)	(42,073)	23,167	
MRSA	330,363	-	(330,363)	-	-	-	-	(330,363)	-	
Municipal Stabilization Grant	-	225,029	225,029	-	225,029	134,167	(90,862)	134,167	134,167	
LOCIP ²	117,313	97,760	(19,553)	97,760	-	136,975	39,215	19,662	39,215	
Pilot	-	-	-	-	-	74,928	74,928	74,928	74,928	
State Total			{800,052}		{384,896}	13,093,904	{122,270}	{922,322}	271,477	{393,747}
										{122,270}

1. Arithmetic error in CT Mirror Article as they show this number as 675,166

2. Did not receive 117,313 in 2016/2017, now included in 2017/2018, already spent

As we continue to review the State budget, we are finding there are other programs that are no longer being funded by the State, some which may be mandates, and could increase the reductions shown in the above numbers by 100K +/- . Research and interpretation of the budget continues.

As the amount of municipal aid to be received is less than 2016/2017, I would not classify the amount we are receiving as a "Town revenue windfall".

Towns that wanted to provide a margin of safety in their budgets, handled it in different ways. Some added mills, as did East Hampton, on to the mill rate needed for their budgets. Others assumed different revenue reductions specific to their budgets, and others included a contingency item.

Here, we chose to do that with the municipal revenue projections although this had no impact on the two expenditure budgets sent to referendum.

Board of Finance, in projecting the revenue to determine the mill rate, assumed a loss in MRSA and Mashantucket/Pequot money. It appeared that there was consensus in the proposals put forward that these would be gone, and as these were relatively small amounts in relation to our total budget, the difference should there be a partial reduction or total loss would be small. Ultimately the State budget eliminated the MRSA money, but facing a possible legal challenge, the MP money was restored. A new grant, Municipal Stabilization, was established and we are waiting for clarification as to the purpose of this new grant and if there are any limitations on how it can be used.

On the ECS money, the Governor's amount put forward in February was 4M and the two parties in the legislatures were debating much lower amounts. Those debates later resulted in a Republican proposal with no reduction and a Democrat proposal with a reduction of about 1.125M. Because of the lack of clarity and the disparity between the

numbers under discussion, the Board of Finance decided it was more prudent to assume no change rather than put forward a mil rate that might result in overtaking us. Also, based on the information we had, we did not see a probability that the pension issue would pass.

There was statewide agreement that the Governor in his Executive Order, used the towns as pawns in getting the legislatures to act. Some towns were heavily impacted in the short term as they did not have enough fund balance to get them through this period.

As you know from your experience on BOF, revenue items are not budgeted items. The Board of Finance sends the expenditure side of the budgets to Town Meeting, which then goes to Referendum to be voted on by taxpayers and registered voters. The taxpayers do not vote on revenue. We do communicate current revenue assumptions to the taxpayer in the proposed budget. In the Budget Summary we allocate the revenue to the two budgets (in the past we also allocated revenue to the Debt Service column, too) so voters can see the mil rate impact of each on the total. The mil rate change from the previous year is shown in the total only.

In the budget process, the Board of Finance is charged with making revenue assumptions to determine the taxpayer revenue necessary and then the mill rate needed to support this amount. The mill rate is approved at the very end of the budget process after the referendums and are based on the best revenue item estimates available at that time. Most of the revenue items are assumptions and will come in higher or lower than assumed. Very few are fixed, and those we thought were fixed in the past, are now vulnerable to changing. We have recently seen these changes between referendums, post referendum and in the middle of our fiscal year. Although the BOF indirectly approves the revenue estimates when setting the mill rate, we are agreeing to the amount of the revenue to use, not approving where or how the revenue dollars will be used.

Most revenue items come into the General Fund and, although they are shown in Munis as separate items for purposes of tracking the actual amounts received compared to the amounts assumed, they are not specific to any expenditure items in the budget. Revenue coming into the Town is not allocated to specific sides of the budget.

Last year when you were on BOF, we discussed the treatment of State revenue changes. Between the first referendum, when the town budget passed, and the second referendum for the school budget, we learned that the ECS money was being reduced by 347K and the Town revenue increased by 330K. The net difference was -17K. (The ECS money and LOCIP money were further reduced during the fiscal year).

Last year was different, in that one budget had yet to be passed and the mil rate had not been set. BOF was looking to reduce the BOE budget in order to reduce the projected mil rate, before a 2nd referendum for the school budget. As the town budget had already been passed, we could not increase the Town budget. After a budget is passed, we can later underspend, but we cannot overspend. Had both budgets passed, would we have taken any action? As the net amount was small, likely not. When some revenue items have been reduced midyear, have we taken any action? As the amounts have been small, we have not.

You will recall, we asked in our discussion, had we known the amounts of the changed revenue items before the first referendum, how would they have been treated? Would we have increased the town budget or reduced the school budget? In evaluating the budgets to send to town meeting, we consider those budgets in the context of total taxpayer revenue needed after deducting non-tax revenue assumptions and the mill rate that would be needed to generate that revenue. In developing budgets, we had not increased or decreased budgets based on specific revenue item changes from the prior year. We compared previous years' budgets to the ones being proposed and the total mill rate compared to last year. Had we known these changes before the first referendum, it is likely that the budgets would have been as presented, but might have resulted in a higher proposed mill rate to adjust for lower non-tax payer revenue.

This year is different in that both budgets have passed, the mil rate has been set.

As we explained at our October 18th meeting, after the mill rate has been set by BOF, State Statute dictates that BOS will, if learning of net reductions in revenue projections, increase the mil rate to balance the budget for any shortfall in

non-taxpayer revenue and then send out supplemental bills. We discussed that in past years, the Implementer Language in the budget provided other options.

We moved forward with a referendum back in June based on a discussion with our Town's attorney, that Implementer Language would be included in the current State budget, when passed, as it had in the past budget bills. This year's State budget, now passed, has Implementer Language that allows for other options to balance the towns' budgets. Town counsel is evaluating the current language to put forward a legal opinion on how we can move forward. This should provide clarification on what we can do and who has the authority to do it.

I believe the plan is for a Tri-Board meeting to discuss the options to be outlined in the legal opinion.

I believe the consensus of most members of the different boards is to come up with a solution that will support the mil rate set by Board of Finance, and based on the legal opinion we are waiting for, could include one or more of the following options:

- reduce Town budget
- reduce the BOE budget
- use fund balance as a revenue item

You had previously mentioned that with the State budget results, "we had dodged a bullet". I would not categorize it as such. The Boards have not made decisions in a vacuum. We have remained in regular contact with our legislators and others in State government, observed what other towns were doing and discussed options with town counsel . We gathered this information so we could make prudent decisions throughout, and after, the budget process. Although a relief to have closure, the final numbers were in the range that many of us had predicted.

Also, don't know if you are aware, but I received an email that Melissa Ziobron and Linda Orange will be holding a legislative update on 11/8 at Town Hall from 6:00 -8:00. As I have not seen anything further on it, checking to make sure the meeting is still on.

Rob

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: James D McNair III <jmcnair3@comcast.net>
Sent: Monday, November 6, 2017 8:33 AM
To: Robert Tarlov
Subject: RE: details on the \$375 K??

Well thanks for making the time to clearly reply to my inquiry.

From: Robert Tarlov
Sent: Monday, November 6, 2017 8:18 AM
To: James McNair
Subject: Legislative Forum

Just received confirmation that Linda and Melissa reserved a room in Town Hall for the forum - 11/8 from 6 -8

Rob

POSTED BATCH REPORT BY BILLING YEAR

OFFICE OF TAX COLLECTOR		OFFICE OF THE TAX COLLECTOR		TYPE: TOWN	CASH: TOWN	DATE: 11/01/2017	TIME: 10:01:31	PAGE: 2									
TOTAL ONLY : YES		BATCH# 0	TERM# 0	PAY DATE : 10/01/2017	TO 10/31/2017	CYCLE : 00	- ALL PAY TYPE : ALL TAX/DEF : Tax	and Deferred	TYPE : 00	- ALL BILLS							
BILL #	S TAXPAYER	TYPE	TOWN	INTEREST	LIEN	FEES	B-INT	TOTAL	DATE-PAID	TP	OVR	TER#	BATCH#	SEQ# #	CLK	BK	AL
TOT MVS [2]			344.10	299.96	0.00	0.00	0.00	644.06		P	P	82	1370	1			
TOTAL:			344.10	299.96	0.00	0.00	0.00	644.06									
TOT YR 2005 [21]			4,419.10	8,751.04	0.00	0.00	0.00	13,170.14		ADJ	=						-12.66
TOTAL:			4,419.10	8,751.04	0.00	0.00	0.00	13,170.14									
TOT PERS [4]			513.59	953.71	0.00	0.00	0.00	1,467.30		P		82	1370	46			
TOTAL:			513.59	953.71	0.00	0.00	0.00	1,467.30									
TOT MV [13]			1,697.70	3,157.71	0.00	0.00	0.00	4,855.41		A		69	1169	1			
TOTAL:			1,697.70	3,157.71	0.00	0.00	0.00	4,855.41									
TOT MVS [1]			312.71	553.50	0.00	0.00	0.00	866.21		P		1	39	25			
TOTAL:			312.71	553.50	0.00	0.00	0.00	866.21									
TOT YR 2006 [18]			2,524.00	4,664.92	0.00	0.00	0.00	7,188.92		ADJ	=						-545.11
TOTAL:			2,524.00	4,664.92	0.00	0.00	0.00	7,188.92									
TOT PERS [4]			578.93	970.78	0.00	6.00	0.00	1,555.71		P		82	1370	47			
TOTAL:			578.93	970.78	0.00	6.00	0.00	1,555.71									
TOT MV [7]			1,439.97	2,419.16	0.00	0.00	0.00	3,859.13		P		4	745	1			
TOTAL:			1,439.97	2,419.16	0.00	0.00	0.00	3,859.13									
TOT MVS [2]			26.69	42.44	0.00	0.00	0.00	69.13		A		69	1165	1			
TOTAL:			26.69	42.44	0.00	0.00	0.00	69.13									
TOT YR 2007 [13]			2,045.59	3,432.38	0.00	6.00	0.00	5,483.97		ADJ	=						-27.77
TOTAL:			2,045.59	3,432.38	0.00	6.00	0.00	5,483.97									
TOT PERS [3]			450.77	676.16	0.00	0.00	0.00	1,126.93		P		82	1370	49			
TOTAL:			450.77	676.16	0.00	0.00	0.00	1,126.93									
TOT MV [2]			669.30	1,003.96	0.00	0.00	0.00	1,673.26		P		82	1370	50			
TOTAL:			669.30	1,003.96	0.00	0.00	0.00	1,673.26									
TOT YR 2008 [5]			1,120.07	1,680.12	0.00	0.00	0.00	2,800.19		ADJ	=						0.00
TOTAL:			1,120.07	1,680.12	0.00	0.00	0.00	2,800.19									
TOT PERS [4]			976.73	898.21	0.00	0.00	0.00	1,874.94		P		82	1370	51			
TOTAL:			976.73	898.21	0.00	0.00	0.00	1,874.94									
TOT MV [3]			722.02	953.06	0.00	0.00	0.00	1,675.08		P		1	40	20			
TOTAL:			722.02	953.06	0.00	0.00	0.00	1,675.08									
TOT YR 2009 [7]			1,698.75	1,851.27	0.00	0.00	0.00	3,550.02		ADJ	=						-47.13
TOTAL:			1,698.75	1,851.27	0.00	0.00	0.00	3,550.02									
TOT REAL [1]			282.84	169.53	0.00	0.00	0.00	452.37		P	P	82	1376	25			
TOTAL:			282.84	169.53	0.00	0.00	0.00	452.37									
TOT PERS [6]			1,365.41	1,539.98	0.00	0.00	0.00	2,905.39		P		82	1370	52			
TOTAL:			1,365.41	1,539.98	0.00	0.00	0.00	2,905.39									
TOT MV [2]			657.88	749.98	0.00	0.00	0.00	1,407.86		A		69	1171	3			
TOTAL:			657.88	749.98	0.00	0.00	0.00	1,407.86									
TOT YR 2010 [9]			2,306.13	2,459.49	0.00	0.00	0.00	4,765.62		ADJ	=						-44.20
TOTAL:			2,306.13	2,459.49	0.00	0.00	0.00	4,765.62									
TOT REAL [2]			1,075.47	103.19	0.00	0.00	0.00	1,178.66		P	P	82	1366	5			

POSTED BATCH REPORT BY BILLING YEAR

OFFICE OF TAX COLLECTOR		OFFICE OF THE TAX COLLECTOR		TYPE: TOWN	CASH: TOWN	DATE: 11/01/2017	TIME: 10:01:32	PAGE: 3										
TOTAL ONLY : YES BATCH# 0 TERM# 0		PAY DATE : 10/01/2017 TO 10/31/2017		CYCLE : 00		- ALL PAY TYPE : ALL TAX/DEF : Tax and Deferred		TYPE : 00 - ALL BILLS										
BILL #	S TAXPAYER	TYPE	TOWN	INTEREST	LIEN	FEES	B-INT	TOTAL	DATE-PAID	TP	OVR	TER#	BATCH#	SEQ#	#	CLK	BK	AL
TOTAL:			1,075.47	103.19	0.00	0.00	0.00	1,178.66										
TOT PERS [6]			1,643.34	1,556.36	0.00	6.00	0.00	3,205.70		P		82	1370	53				
TOTAL:			1,643.34	1,556.36	0.00	6.00	0.00	3,205.70										
TOT MV [2]			675.85	648.50	0.00	0.00	0.00	1,324.35		P	P	82	1380	5				
TOTAL:			675.85	648.50	0.00	0.00	0.00	1,324.35										
TOT MVS [1]			24.48	21.30	0.00	0.00	0.00	45.78		P		82	1362	19				
TOTAL:			24.48	21.30	0.00	0.00	0.00	45.78										
TOT YR 2011 [11]			3,419.14	2,329.35	0.00	6.00	0.00	5,754.49		ADJ	=				0.00			
TOTAL:			3,419.14	2,329.35	0.00	6.00	0.00	5,754.49										
TOT REAL [1]			672.22	483.99	24.00	0.00	0.00	1,180.21		P		82	1375	5				
TOTAL:			672.22	483.99	24.00	0.00	0.00	1,180.21										
TOT PERS [6]			1,117.14	825.51	0.00	0.00	0.00	1,942.65		P		82	1370	54				
TOTAL:			1,117.14	825.51	0.00	0.00	0.00	1,942.65										
TOT MV [9]			1,009.96	823.47	0.00	0.00	0.00	1,833.43		P		4	751	1				
TOTAL:			1,009.96	823.47	0.00	0.00	0.00	1,833.43										
TOT YR 2012 [16]			2,799.32	2,132.97	24.00	0.00	0.00	4,956.29		ADJ	=				-372.44			
TOTAL:			2,799.32	2,132.97	24.00	0.00	0.00	4,956.29										
TOT REAL [2]			773.92	371.22	24.00	0.00	0.00	1,169.14		P	P	82	1378	2				
TOTAL:			773.92	371.22	24.00	0.00	0.00	1,169.14										
TOT PERS [8]			1,778.37	725.27	0.00	0.00	0.00	2,503.64		P		82	1370	55				
TOTAL:			1,778.37	725.27	0.00	0.00	0.00	2,503.64										
TOT MV [13]			1,732.51	1,030.52	0.00	104.92	0.00	2,867.95		P		4	748	1				
TOTAL:			1,732.51	1,030.52	0.00	104.92	0.00	2,867.95										
TOT MVS [1]			200.72	102.37	0.00	0.00	0.00	303.09		P		82	1370	37				
TOTAL:			200.72	102.37	0.00	0.00	0.00	303.09										
TOT YR 2013 [24]			4,485.52	2,229.38	24.00	104.92	0.00	6,843.82		ADJ	=				-177.70			
TOTAL:			4,485.52	2,229.38	24.00	104.92	0.00	6,843.82										
TOT REAL [6]			7,644.09	2,041.63	72.00	0.00	0.00	9,757.72		P		82	1362	7				
TOTAL:			7,644.09	2,041.63	72.00	0.00	0.00	9,757.72										
TOT PERS [8]			1,887.85	853.35	0.00	12.00	0.00	2,753.20		P		82	1370	56				
TOTAL:			1,887.85	853.35	0.00	12.00	0.00	2,753.20										
TOT MV [8]			1,397.81	630.45	0.00	6.00	0.00	2,034.26		P	O	81	1100	28				
TOTAL:			1,397.81	630.45	0.00	6.00	0.00	2,034.26										
TOT MVS [4]			-224.45	13.23	0.00	0.00	0.00	-211.22		P		81	1100	49				
TOTAL:			-224.45	13.23	0.00	0.00	0.00	-211.22										
TOT YR 2014 [26]			10,705.30	3,538.66	72.00	18.00	0.00	14,333.96		ADJ	=				-0.04			
TOTAL:			10,705.30	3,538.66	72.00	18.00	0.00	14,333.96										
TOT REAL [24]			17,232.98	5,867.19	192.52	0.00	0.00	23,292.69		R	01	5	334	6				
TOTAL:			17,232.98	5,867.19	192.52	0.00	0.00	23,292.69										
TOT PERS [9]			3,199.42	652.34	0.00	0.00	0.00	3,851.76		P		4	738	5				
TOTAL:			3,199.42	652.34	0.00	0.00	0.00	3,851.76										
TOT MV [97]			5,831.01	1,509.94	0.00	-67.08	0.00	7,273.87		A		69	1173	3				

POSTED BATCH REPORT BY BILLING YEAR

OFFICE OF TAX COLLECTOR OFFICE OF THE TAX COLLECTOR TYPE: TOWN CASH: TOWN DATE: 11/01/2017 TIME: 10:01:34 PAGE: 4
 TOTAL ONLY : YES BATCH# 0 TERM# 0 PAY DATE : 10/01/2017 TO 10/31/2017 CYCLE : 00 - ALL PAY TYPE : ALL TAX/DEF : Tax and Deferred TYPE : 00 - ALL BILLS
 BILL # S TAXPAYER TYPE TOWN INTEREST LIEN FEES B-INT TOTAL DATE-PAID TP OVR TER# BATCH# SEQ# # CLK BK AL

TOTAL:			5,831.01	1,509.94	0.00	-67.08	0.00	7,273.87											
TOT MVS [36]			1,241.20	238.32	0.00	1.65	0.00	1,481.17		A		69	1173	4					
TOTAL:			1,241.20	238.32	0.00	1.65	0.00	1,481.17											
TOT YR 2015 [166]			27,504.61	8,267.79	192.52	-65.43	0.00	35,899.49		ADJ =					-1,086.70				
TOTAL:			27,504.61	8,267.79	192.52	-65.43	0.00	35,899.49											
TOT REAL [112]			90,819.51	3,029.75	0.00	0.00	0.00	93,849.26		A		69	1164	1					
TOTAL:			90,819.51	3,029.75	0.00	0.00	0.00	93,849.26											
TOT PERS [36]			55,964.60	3,359.63	0.00	1,500.92	0.00	60,825.15		A		69	1167	2					
TOTAL:			55,964.60	3,359.63	0.00	1,500.92	0.00	60,825.15											
TOT MV [540]			110,611.05	0.00	0.00	0.00	0.00	110,611.05		P		82	1382	53					
TOTAL:			110,611.05	0.00	0.00	0.00	0.00	110,611.05											
TOT YR 2016 [688]			257,395.16	6,389.38	0.00	1,500.92	0.00	265,285.46		ADJ =					-5,229.69				
TOTAL:			257,395.16	6,389.38	0.00	1,500.92	0.00	265,285.46											
TOT CUR/YR [688] TOWN			257,395.16	6,389.38	0.00	1,500.92	0.00	265,285.46		ADJ =					-5,229.69				
TOT BACK/YR [366] TOWN			72,315.27	58,393.46	312.52	1,504.29	0.00	132,525.54		ADJ =					-3,474.60				
TOT ACTIVE [1003]			324,739.27	53,280.78	312.52	3,005.21	0.00	381,337.78		ADJ =					-7,530.78				
TOT SUSPENSE [51]			4,971.16	11,502.06	0.00	0.00	0.00	16,473.22		ADJ =					-1,173.51				
TOT ADJUSTMENT [90]			-8,704.29	ASSM: -254030		EXEMP: 27097		-8,704.29											
TOT REFUNDS [6]			-9,332.83	0.00	0.00	-67.08	0.00	-9,399.91											
TOT TRANSFERS [110]	56.92	-58.57	0.00	1.65	0.00			0.00											
GRAND TOTAL [1054]			329,710.43	64,782.84	312.52	3,005.21	0.00	397,811.00		ADJ =					-8,704.29				
TYPE P			344,114.03	64,844.79	312.52	4,543.21	0.00	413,814.55											
TYPE V			-5,070.77	-61.95	0.00	-1,470.92	0.00	-6,603.64											
TYPE R			-9,332.83	0.00	0.00	-67.08	0.00	-9,399.91											
TOWN	CURRENT:	265,285.46	BACK :	132,525.54															

RECEIPT TOTAL 397,811.00
 CASH TOTAL 22,285.66
 CHANGE TOTAL 190.66

 CASH BALANCE 22,095.00
 CHECK TOTAL 331,304.68
 CREDIT TOTAL 44,411.32
 DEPOSIT TOTAL 353,399.68 *** (EXCLUDE CREDIT CARD)

 DEPOSIT TOTAL 397,811.00

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 10/31/2017 Cash Type : TOWN

Date: 11/01/2017 Page: 1

Conditions : Year 2001 To 2016 Dist To Order By Bill Number Include Susp : No Recap by Bank : No Recap by District No Tax/Def All	Bill #	S-D Name	TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bint Due	Total Due
TOT REAL	# Of Accts:	7	4,236.54	0.00	2,358.89	1,877.65	4,929.91	168.00	0.00	0.00	6,975.56
TOT PERS	# Of Accts:	5	4,436.75	0.00	0.00	4,436.75	12,193.51	0.00	0.00	0.00	16,630.26
TOT MV	# Of Accts:	3	221.38	0.00	0.00	221.38	611.00	0.00	0.00	0.00	832.38
YEAR 2001	# Of Accts:	15	8,894.67	0.00	2,358.89	6,535.78	17,734.42	168.00	0.00	0.00	24,438.20
TOT REAL	# Of Accts:	9	5,271.87	0.00	22.85	5,249.02	12,347.28	192.00	0.00	0.00	17,788.30
TOT PERS	# Of Accts:	13	6,929.51	0.00	0.00	6,929.51	17,003.85	0.00	12.00	0.00	23,945.36
TOT MVS	# Of Accts:	1	20.52	0.00	0.00	20.52	51.09	0.00	0.00	0.00	71.61
YEAR 2002	# Of Accts:	23	12,221.90	0.00	22.85	12,199.05	29,402.22	192.00	12.00	0.00	41,805.27
TOT REAL	# Of Accts:	10	5,788.35	0.00	0.00	5,788.35	13,635.33	240.00	0.00	0.00	19,663.68
TOT PERS	# Of Accts:	26	11,688.64	0.00	0.00	11,688.64	27,395.36	24.00	42.00	0.00	39,150.00
TOT MV	# Of Accts:	3	253.75	0.00	0.00	253.75	609.00	0.00	0.00	0.00	862.75
YEAR 2003	# Of Accts:	39	17,730.74	0.00	0.00	17,730.74	41,639.69	264.00	42.00	0.00	59,676.43
TOT REAL	# Of Accts:	9	3,927.55	0.00	985.52	2,942.03	6,401.06	216.00	0.00	0.00	9,559.09
TOT PERS	# Of Accts:	28	11,256.33	0.00	0.00	11,256.33	24,960.78	24.00	36.00	0.00	36,277.11
TOT MV	# Of Accts:	2	67.95	45.72	0.00	113.67	163.19	0.00	0.00	0.00	276.86
TOT MVS	# Of Accts:	1	372.40	372.40	0.00	744.80	1,340.64	0.00	0.00	0.00	2,085.44
YEAR 2004	# Of Accts:	40	15,624.23	418.12	985.52	15,056.83	32,865.67	240.00	36.00	0.00	48,198.50
TOT REAL	# Of Accts:	9	4,812.09	0.00	864.24	3,947.85	7,582.19	216.00	0.00	0.00	11,746.04
TOT PERS	# Of Accts:	7	8,131.79	0.00	0.00	8,131.79	13,599.62	0.00	0.00	0.00	21,731.41
TOT MVS	# Of Accts:	1	117.25	0.00	0.00	117.25	228.64	0.00	0.00	0.00	345.89
YEAR 2005	# Of Accts:	17	13,061.13	0.00	864.24	12,196.89	21,410.45	216.00	0.00	0.00	33,823.34
TOT REAL	# Of Accts:	8	3,720.30	-47.88	4.20	3,668.22	6,655.76	192.00	0.00	0.00	10,515.98
TOT PERS	# Of Accts:	41	15,625.41	-201.13	19.27	15,405.01	28,631.82	0.00	42.00	0.00	44,078.83
TOT MV	# Of Accts:	193	23,974.11	-301.43	476.51	23,196.17	42,906.15	0.00	6.00	0.00	66,108.32
TOT MVS	# Of Accts:	44	4,909.85	0.00	207.15	4,702.70	8,315.33	0.00	0.00	0.00	13,018.03

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 10/31/2017 Cash Type : TOWN

Date: 11/01/2017 Page: 2

Bill #	S-D Name	TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bint Due	Total Due
YEAR 2006	# Of Accts: 286	48,229.67	-550.44	707.13	46,972.10	86,509.06	192.00	48.00	0.00	133,721.16
TOT REAL	# Of Accts: 8	2,945.30	0.00	0.00	2,945.30	4,816.20	192.00	0.00	0.00	7,953.50
TOT PERS	# Of Accts: 39	23,052.09	0.00	9,848.30	13,203.79	21,896.79	0.00	72.00	0.00	35,172.58
TOT MV	# Of Accts: 191	26,032.87	-171.89	175.41	25,685.57	42,910.10	0.00	0.00	0.00	68,595.67
TOT MVS	# Of Accts: 42	4,750.27	66.82	599.14	4,217.95	6,702.46	0.00	0.00	0.00	10,920.41
YEAR 2007	# Of Accts: 280	56,780.53	-105.07	10,622.85	46,052.61	76,325.55	192.00	72.00	0.00	122,642.16
TOT REAL	# Of Accts: 8	3,159.72	-104.06	104.06	2,951.60	4,280.85	192.00	0.00	0.00	7,424.45
TOT PERS	# Of Accts: 15	19,539.86	0.00	0.00	19,539.86	29,309.83	0.00	18.00	0.00	48,867.69
TOT MV	# Of Accts: 195	24,149.33	-86.08	616.03	23,447.22	34,716.58	0.00	18.00	0.00	58,181.80
TOT MVS	# Of Accts: 32	2,210.85	-7.90	10.37	2,192.58	3,087.60	0.00	0.00	0.00	5,280.18
YEAR 2008	# Of Accts: 250	49,059.76	-198.04	730.46	48,131.26	71,394.86	192.00	36.00	0.00	119,754.12
TOT REAL	# Of Accts: 8	3,133.78	0.00	0.00	3,133.78	3,996.25	192.00	0.00	0.00	7,322.03
TOT PERS	# Of Accts: 10	6,923.85	0.00	0.00	6,923.85	9,139.49	0.00	18.00	0.00	16,081.34
TOT MV	# Of Accts: 177	22,738.34	-12.04	1,143.59	21,582.71	28,392.31	0.00	30.00	0.00	50,005.02
TOT MVS	# Of Accts: 34	1,943.78	-165.51	0.00	1,778.27	2,187.27	0.00	0.00	0.00	3,965.54
YEAR 2009	# Of Accts: 229	34,739.75	-177.55	1,143.59	33,418.61	43,715.32	192.00	48.00	0.00	77,373.93
TOT REAL	# Of Accts: 12	6,405.73	0.00	1,737.78	4,667.95	3,925.43	240.00	0.00	0.00	8,833.38
TOT PERS	# Of Accts: 16	4,542.89	-106.50	1,106.02	3,330.37	3,439.91	0.00	6.00	0.00	6,776.28
TOT MV	# Of Accts: 211	27,884.96	-50.14	519.22	27,315.60	31,087.34	0.00	12.00	0.00	58,414.94
TOT MVS	# Of Accts: 42	4,017.84	-17.16	0.00	4,000.68	4,200.71	0.00	0.00	0.00	8,201.39
YEAR 2010	# Of Accts: 281	42,851.42	-173.80	3,363.02	39,314.60	42,653.39	240.00	18.00	0.00	82,225.99
TOT REAL	# Of Accts: 13	6,796.80	749.32	820.09	6,726.03	6,113.71	312.00	0.00	0.00	13,151.74
TOT PERS	# Of Accts: 24	13,347.93	5.22	3,195.00	10,158.15	8,909.88	0.00	32.00	0.00	19,100.03
TOT MV	# Of Accts: 202	29,985.44	-315.64	90.59	29,579.21	28,024.58	0.00	20.00	0.00	57,623.79
TOT MVS	# Of Accts: 51	9,735.26	0.00	278.27	9,456.99	8,155.60	0.00	0.00	0.00	17,612.59

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 10/31/2017 Cash Type : TOWN

Date: 11/01/2017 Page: 3

Conditions :	Year 2001 To 2016 Dist	To Order By	Bill Number	Include Susp	: No Recap by	Bank : No Recap by	District No	Tax/Def All				
Bill #	S-D Name	TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bint Due	Total Due		
YEAR 2011	# Of Accts: 290	59,865.43	438.90	4,383.95	55,920.38	51,203.77	312.00	52.00	0.00	107,488.15		
TOT REAL	# Of Accts: 13	9,171.83	0.00	1,012.87	8,158.96	5,959.30	312.00	0.00	0.00	14,430.26		
TOT PERS	# Of Accts: 27	18,052.46	0.00	1,103.60	16,948.86	11,777.50	0.00	24.00	0.00	28,750.36		
TOT MV	# Of Accts: 189	30,440.50	839.59	1,152.20	30,127.89	23,135.99	0.00	6.00	0.00	53,269.88		
TOT MVS	# Of Accts: 32	3,183.22	25.22	188.30	3,020.14	1,895.25	0.00	0.00	0.00	4,915.39		
YEAR 2012	# Of Accts: 261	60,848.01	864.81	3,456.97	58,255.85	42,768.04	312.00	30.00	0.00	101,365.89		
TOT REAL	# Of Accts: 19	26,852.76	0.00	5,896.18	20,956.58	9,654.64	408.00	0.00	0.00	31,019.22		
TOT PERS	# Of Accts: 31	15,067.04	1,503.74	2,332.12	14,238.66	8,158.35	0.00	42.00	0.00	22,439.01		
TOT MV	# Of Accts: 203	32,390.28	-122.91	730.68	31,536.69	18,738.80	0.00	0.00	0.00	50,275.49		
TOT MVS	# Of Accts: 64	8,273.71	-116.02	709.51	7,448.18	3,792.66	0.00	0.00	0.00	11,240.84		
YEAR 2013	# Of Accts: 317	82,583.79	1,264.81	9,668.49	74,180.11	40,344.45	408.00	42.00	0.00	114,974.56		
TOT REAL	# Of Accts: 36	69,606.61	276.84	24,285.17	45,598.28	13,011.93	864.00	0.00	0.00	59,474.21		
TOT PERS	# Of Accts: 25	13,208.04	6,755.51	901.11	19,062.44	7,571.62	0.00	18.00	0.00	26,652.06		
TOT MV	# Of Accts: 307	48,818.05	-380.79	1,079.65	47,357.61	19,606.90	0.00	12.00	0.00	66,976.51		
TOT MVS	# Of Accts: 82	9,144.35	10.61	705.28	8,449.68	2,713.36	0.00	0.00	0.00	11,163.04		
YEAR 2014	# Of Accts: 450	140,777.05	6,662.17	26,971.21	120,468.01	42,903.81	864.00	30.00	0.00	164,265.82		
TOT REAL	# Of Accts: 75	238,262.78	0.00	62,484.90	175,777.88	26,183.72	1,797.72	0.00	0.00	203,759.32		
TOT PERS	# Of Accts: 36	18,274.29	2,060.46	4,290.16	16,044.59	3,581.81	0.00	36.00	0.00	19,662.40		
TOT MV	# Of Accts: 515	82,485.72	7,554.38	2,781.76	87,258.34	20,382.58	0.00	30.00	0.00	107,670.92		
TOT MVS	# Of Accts: 244	35,367.27	2,814.94	1,420.25	36,761.96	5,406.97	0.00	18.35	0.00	42,187.28		
YEAR 2015	# Of Accts: 870	374,390.06	12,429.78	70,977.07	315,842.77	55,555.08	1,797.72	84.35	0.00	373,279.92		
TOT REAL	# Of Accts: 143	221,508.09	0.00	27,738.38	193,769.71	10,663.21	0.00	20.00	0.00	204,452.92		
TOT PERS	# Of Accts: 86	51,146.08	101.96	1,243.98	50,004.06	2,811.69	0.00	54.00	0.00	52,869.75		
YEAR 2016	# Of Accts: 229	272,654.17	101.96	28,982.36	243,773.77	13,474.90	0.00	74.00	0.00	257,322.67		
GRAND TOTAL	# Of Accts: 3877	1,290,312.31	20,975.65	165,238.60	1,146,049.36	709,900.68	5,781.72	624.35	0.00	1,862,356.11		

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 10/31/2017, Time: 11/01/2017 10:04:35 am All												
Conditions: Recap By Year: Yes Recap By Dist: No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS												
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES
(A) PERS	55	12,549.10	0.00	-406.65	12,142.45	0.00	1,984.30	1,777.82	6.00	3,768.12	0.00	10,158.15
(S) PERS	4	3,347.27	0.00	0.00	3,347.27	0.00	0.00	0.00	0.00	0.00	0.00	3,347.27
(A) MV	463	30,445.64	0.00	0.00	30,445.64	0.00	866.51	849.92	0.00	1,716.43	-0.08	29,579.13
(S) MV	16	2,063.48	0.00	0.00	2,063.48	0.00	0.00	0.00	0.00	0.00	0.00	2,063.48
(A) MVS	166	10,690.81	0.00	0.00	10,690.81	0.00	1,316.32	1,202.58	0.00	2,518.90	-82.50	9,374.49
(S) MVS	19	20,453.08	0.00	0.00	20,453.08	0.00	0.00	0.00	0.00	0.00	0.00	20,453.08
(A) YR: 2011	747	62,952.34	0.00	-493.05	62,459.29	0.00	6,621.49	4,332.66	6.00	10,960.15	-82.58	55,837.80
(S) YR: 2011	41	26,840.15	0.00	0.00	26,840.15	0.00	0.00	0.00	0.00	0.00	0.00	26,840.15
TOTAL 2011	788	89,792.49	0.00	-493.05	89,299.44	0.00	6,621.49	4,332.66	6.00	10,960.15	-82.58	82,677.95
(A) REAL	142	12,541.32	0.00	-90.84	12,450.48	0.00	4,291.52	2,873.15	72.00	7,236.67	0.00	8,158.96
(S) REAL	2	1,420.14	0.00	0.00	1,420.14	0.00	0.00	0.00	0.00	0.00	0.00	1,420.14
(A) PERS	83	18,944.12	0.00	-491.75	18,452.37	0.00	1,503.51	1,621.57	0.00	3,125.08	0.00	16,948.86
(S) PERS	6	5,161.84	0.00	0.00	5,161.84	0.00	20.72	53.86	0.00	74.58	0.00	5,141.12
(A) MV	850	32,865.37	0.00	-372.44	32,492.93	0.00	2,496.20	1,836.58	0.00	4,332.78	-131.16	29,996.73
(S) MV	21	6,822.63	0.00	0.00	6,822.63	0.00	0.00	0.00	0.00	0.00	0.00	6,822.63
(A) MVS	181	3,310.86	0.00	0.00	3,310.86	0.00	2,052.36	191.88	0.00	2,244.24	-1,761.64	1,258.50
(S) MVS	2	71.92	0.00	0.00	71.92	0.00	0.00	0.00	0.00	0.00	0.00	71.92
(A) YR: 2012	1,256	67,661.67	0.00	-955.03	66,706.64	0.00	10,343.59	6,523.18	72.00	16,938.77	-1,892.80	56,363.05
(S) YR: 2012	31	13,476.53	0.00	0.00	13,476.53	0.00	20.72	53.86	0.00	74.58	0.00	13,455.81
TOTAL 2012	1,287	81,138.20	0.00	-955.03	80,183.17	0.00	10,364.31	6,577.04	72.00	17,013.35	-1,892.80	69,818.86
(A) REAL	6,219	26,984.36	3.36	-61.14	26,926.58	0.00	10,602.37	1,829.47	96.00	12,527.84	-4,632.37	16,324.21
(A) PERS	1,004	18,286.35	3.32	-617.82	17,671.85	0.00	3,444.00	1,665.78	12.00	5,121.78	-10.81	14,227.85

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 10/31/2017, Time: 11/01/2017 10:04:52 am All													Page: 7
Conditions: Recap By Year: Yes Recap By Dist: No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS													
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES	
(S) PERS	3	2,990.05	0.00	0.00	2,990.05	0.00	0.00	0.00	0.00	0.00	0.00	2,990.05	
(A) MV	16,181	32,792.94	54.42	-279.80	32,567.56	0.00	3,534.81	1,292.06	104.92	4,931.79	-2,503.94	29,032.75	
(S) MV	21	6,312.42	0.00	0.00	6,312.42	0.00	0.00	0.00	0.00	0.00	0.00	6,312.42	
(A) MVS	2,780	8,737.38	17.01	-0.20	8,754.19	0.00	1,436.56	703.28	0.00	2,139.84	-130.55	7,317.63	
(S) MVS	1	104.03	0.00	0.00	104.03	0.00	0.00	0.00	0.00	0.00	0.00	104.03	
(A) YR: 2013	26,184	86,801.03	78.11	-958.96	85,920.18	0.00	19,017.74	5,490.59	212.92	24,721.25	-7,277.67	66,902.44	
(S) YR: 2013	25	9,406.50	0.00	0.00	9,406.50	0.00	0.00	0.00	0.00	0.00	0.00	9,406.50	
TOTAL	2013	26,209	96,207.53	78.11	-958.96	95,326.68	0.00	19,017.74	5,490.59	212.92	24,721.25	-7,277.67	76,308.94
(A) REAL	6,227	63,104.40	4.57	-184.56	62,924.41 ***REFUND***	0.00	24,218.52 0.00	5,695.82 0.00	174.00 -48.38	30,088.34	-6,892.39	38,705.89	
(A) PERS	1,012	16,497.21	4,955.37	-70.44	21,382.14	0.00	2,324.34	1,026.08	18.00	3,368.42	-4.64	19,057.80	
(A) MV	16,219	51,080.74	39.01	-92.33	51,027.42 ***REFUND***	0.00	6,561.34 0.00	2,089.29 0.00	-23.31 -29.31	8,627.32	-2,891.53	44,466.08	
(S) MV	3	518.92	0.00	0.00	518.92	0.00	0.00	0.00	0.00	0.00	0.00	518.92	
(A) MVS	2,751	11,558.26	13.59	-170.02	11,401.83	0.00	3,088.03	999.11	0.00	4,087.14	-135.88	8,313.80	
(S) MVS	3	216.67	0.00	0.00	216.67	0.00	0.00	0.00	0.00	0.00	0.00	216.67	
(A) YR: 2014	26,209	142,240.61	5,012.54	-517.35	146,735.80 ***REFUND***	0.00	36,192.23 0.00	9,810.30 0.00	168.69 -77.69	46,171.22	-9,924.44	110,543.57	
(S) YR: 2014	6	735.59	0.00	0.00	735.59	0.00	0.00	0.00	0.00	0.00	0.00	735.59	
TOTAL	2014	26,215	142,976.20	5,012.54	-517.35	147,471.39	0.00	36,192.23	9,810.30	168.69	-9,924.44	111,279.16	
(A) REAL	6,258	177,579.67	66.45	-2,700.98	174,945.14 ***REFUND***	0.00	53,318.71 -8,651.72	12,036.20 0.00	672.52 0.00	66,027.43	-54,151.45	121,626.43	
(A) PERS	1,042	21,442.39	0.19	-86.86	21,355.72	0.00	5,406.90	916.03	12.00	6,334.93	-95.77	15,948.82	

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 10/31/2017, Time: 11/01/2017 10:07:07 am All													Page: 8
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES	
(A) MV	16,496	117,600.89	1,500.57	-3,060.12	116,041.34	0.00	32,172.07	6,338.15	0.00	38,510.22	-3,389.07	83,869.27	
					REFUND		-200.45	0.00	-67.08				
(S) MV	4	675.60	0.00	0.00	675.60	0.00	0.00	0.00	0.00	0.00	0.00	675.60	
(A) MVS	3,149	52,646.08	584.08	-807.28	52,422.88	0.00	15,972.25	1,785.45	1.65	17,759.35	-592.49	36,450.63	
					REFUND		-347.27	0.00	0.00				
(S) MVS	1	132.82	0.00	0.00	132.82	0.00	0.00	0.00	0.00	0.00	0.00	132.82	
(A) YR: 2015	26,945	369,269.03	2,151.29	-6,655.24	364,765.08	0.00	106,869.93	21,075.83	686.17	128,631.93	-58,228.78	257,895.15	
					REFUND		-9,199.44	0.00	-67.08				
(S) YR: 2015	5	808.42	0.00	0.00	808.42	0.00	0.00	0.00	0.00	0.00	0.00	808.42	
TOTAL 2015	26,950	370,077.45	2,151.29	-6,655.24	365,573.50	0.00	106,869.93	21,075.83	686.17	128,631.93	-58,228.78	258,703.57	
					REFUND		-9,199.44	0.00	-67.08				
(A) Prior Total		1,031,017.21	7,242.03	-10,406.22	1,027,853.02	0.00	204,847.94	94,798.44	2,604.58	302,250.96	-79,551.67	823,005.08	
					REFUND		-9,199.44	0.00	-144.77				
(S) Prior Total		433,204.18	0.00	-1,549.85	431,654.33	0.00	10,942.48	26,484.68	6.00	37,433.16	0.00	420,711.85	
Prior Year	85,083	1,464,221.39	7,242.03	-11,956.07	1,459,507.35	0.00	215,790.42	121,283.12	2,610.58	339,684.12	-79,551.67	1,243,716.93	
					REFUND		-9,199.44	0.00	-144.77				
(A) REAL	6,263	33,323,473.41	18,284.84	-32,345.57	33,309,412.68	0.00	17,056,231.54	15,208.57	120.00	17,071,560.11	-1,115.28	16,253,181.14	
					REFUND		-2,592.39	0.00	0.00				
(A) PERS	1,024	1,483,524.46	2,421.27	-9,170.50	1,476,775.23	0.00	1,427,422.76	5,843.09	1,540.92	1,434,806.77	-651.59	49,352.47	
					REFUND		-380.99	0.00	0.00				
(A) MV	16,664	3,983,231.98	14.89	-4,062.61	3,979,184.26	0.00	110,611.05	0.00	0.00	110,611.05	-288.86	3,868,573.21	
(A) YR: 2016	23,951	38,790,229.85	20,721.00	-45,578.68	38,765,372.17	0.00	18,594,265.35	21,051.66	1,660.92	18,616,977.93	-2,055.73	20,171,106.82	
					REFUND		-2,973.38	0.00	0.00				
(A) Grand Total	107,203	39,821,247.06	27,963.03	-55,984.90	39,793,225.19	0.00	18,799,113.29	115,850.10	4,265.50	18,919,228.89	-81,607.40	20,994,111.90	
					REFUND		-12,172.82	0.00	-144.77				
(S) Grand Total	1,831	433,204.18	0.00	-1,549.85	431,654.33	0.00	10,942.48	26,484.68	6.00	37,433.16	0.00	420,711.85	
Grand Total	109,034	40,254,451.24	27,963.03	-57,534.75	40,224,879.52	0.00	18,810,055.77	142,334.78	4,271.50	18,956,662.05	-81,607.40	21,414,823.75	

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 10/31/2017, Time: 11/01/2017 10:08:01 am All Page: 9
Conditions: Recap By Year:Yes Recap By Dist:No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS
YEAR/TYPE ACTS BEGINNING LAWFUL CORRECTIONS TAXES CURRENT TAXES/BINT INTEREST L+FEES TOTAL OVER UNCOLLECTED
BALANCE INC. DEC. COLLECTABLE SUSPENSE PAID PAID PAID PAID PAID PAID TAXES

REFUND -12,172.82 0.00 -144.77

Town/BOE of Colchester				
Health Insurance Reserve Fund				
FY 2017-2018				
	July	Aug	Sept	Totals
BOE				
Balance, beginning of month	1,798,571.76	1,853,328.00	2,150,174.73	1,798,571.76
Employer contribution	433,181.00	433,183.00	433,183.00	1,299,547.00
Employee contributions	57,667.67	40,853.35	132,254.89	230,775.91
Interest	13.92	15.44	17.71	47.07
Employer HSA contributions	(1,249.98)	(1,499.98)	(228,933.32)	(231,683.28)
Wellness program fees				0.00
Wellness program incentives				0.00
Year End Settlement				0.00
Prior yr adj - Retiree contributions				0.00
PPI Benefits	(4,780.00)	(4,642.00)	(4,543.50)	(13,965.50)
Actuarial & Other Services	0.00			0.00
Federal Excise Tax Payments	(1,840.16)			(1,840.16)
State of CT DPH Assessment	0.00			0.00
Other costs	(1.50)	(3.00)		(4.50)
Admin costs	(14,019.71)	(13,722.25)	(148,542.70)	(176,284.66)
Claims	(414,215.00)	(157,337.83)	(436,502.66)	(1,008,055.49)
Balance, end of month	1,853,328.00	2,150,174.73	1,897,108.15	1,897,108.15
Town				
Balance, beginning of month	474,492.64	453,856.97	485,344.96	474,492.64
Employer contribution	78,366.25	78,366.25	84,941.33	241,673.83
Employee contributions	19,016.62	18,844.83	19,433.23	57,294.68
Interest	4.40	4.11	3.89	12.40
Employer HSA contributions	(26,750.00)	(250.00)	0.00	(27,000.00)
Wellness program fees				0.00
Wellness program incentives				0.00
Year End Settlement				0.00
PPI Benefits	(921.50)	(960.50)	(904.50)	(2,786.50)
Actuarial & Other Services	0.00			0.00
Federal Excise Tax Payments	(334.18)			(334.18)
Other costs	(1.50)	(3.00)		(4.50)
Admin costs	(2,716.24)	(2,716.24)	(29,089.56)	(34,522.04)
Claims	(87,299.52)	(61,797.46)	(45,272.05)	(194,369.03)
Balance, end of month	453,856.97	485,344.96	514,457.30	514,457.30
Combined				
Balance, beginning of month	2,273,064.40	2,307,184.97	2,635,519.69	2,273,064.40
Employer contribution	511,547.25	511,549.25	518,124.33	1,541,220.83
Employee contributions	76,684.29	59,698.18	151,688.12	288,070.59
Interest	18.32	19.55	21.60	59.47
Employer HSA contributions	(27,999.98)	(1,749.98)	(228,933.32)	(258,683.28)
Wellness program fees				0.00
Wellness program incentives				0.00
Year End Settlement				0.00
Prior yr adj - Retiree contributions	0.00			0.00
PPI Benefits	(5,701.50)	(5,602.50)	(5,448.00)	(16,752.00)
Actuarial & Other Services	0.00	0.00	0.00	0.00
Federal Excise Tax Payments	(2,174.34)			(2,174.34)
State of CT DPH Assessment	0.00			0.00
Other costs	(3.00)	(6.00)		(9.00)
Admin costs	(16,735.95)	(16,438.49)	(177,632.26)	(210,806.70)
Claims	(501,514.52)	(219,135.29)	(481,774.71)	(1,202,424.52)
Balance, end of month	2,307,184.97	2,635,519.69	2,411,565.45	2,411,565.45

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 Colchester Board of Education and Town
 TOWN OF COLCHESTER
 FY 2017-2018 REVENUES THRU 10/31/17

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FOR 2018 04

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
30 PROPERTY TAXES						
11303 30111	CURRENT TAXES	38,843,561	0	38,843,561	18,589,274.14	20,254,286.86 47.9%
11303 30112	DELINQUENT TAXES	425,000	0	425,000	222,234.75	202,765.25 52.3%
11303 30113	INTEREST & PENALTIES	200,000	0	200,000	150,475.06	49,524.94 75.2%
	TOTAL PROPERTY TAXES	39,468,561	0	39,468,561	18,961,983.95	20,506,577.05 48.0%
	TOTAL REVENUES	39,468,561	0	39,468,561	18,961,983.95	20,506,577.05
31 INTERGOVERNMENTAL						
11301 31423	51-56A DISTR. TO TOWNS	7,000	0	7,000	1,480.00	5,520.00 21.1%
11304 31415	DISABILITY EXEMPTIONS	1,546	0	1,546	.00	1,546.00 .0%
11304 31416	ELDERLY HOMEOWNERS	45,062	0	45,062	.00	45,062.00 .0%
11304 31420	ADDITIONAL VETS EXEMPT	6,553	0	6,553	.00	6,553.00 .0%
13201 31424	LOCAL CAPITAL IMPROVEM	97,760	0	97,760	.00	97,760.00 .0%
14102 31402	ST/CT YOUTH SERVICES G	17,256	0	17,256	.00	17,256.00 .0%
	TOTAL INTERGOVERNMENTAL	175,177	0	175,177	1,480.00	173,697.00 .8%
	TOTAL REVENUES	175,177	0	175,177	1,480.00	173,697.00
32 INTERGOVT-EDUCATION						
19001 32302	EDUC. COST SHARING (EC	13,503,310	0	13,503,310	1,012,748.00	12,490,562.00 7.5%
19001 32307	SPECIAL EDUCATION	450,000	0	450,000	.00	450,000.00 .0%
	TOTAL INTERGOVT-EDUCATION	13,953,310	0	13,953,310	1,012,748.00	12,940,562.00 7.3%
	TOTAL REVENUES	13,953,310	0	13,953,310	1,012,748.00	12,940,562.00
33 CHARGES FOR SERVICES						
12202 33704	AMBULANCE FEES	500,000	0	500,000	196,640.91	303,359.09 39.3%
15201 33701	RECREATION FEES	12,750	0	12,750	1,992.44	10,757.56 15.6%
	TOTAL CHARGES FOR SERVICES	512,750	0	512,750	198,633.35	314,116.65 38.7%
	TOTAL REVENUES	512,750	0	512,750	198,633.35	314,116.65
34 LICENSES/PERMITS/FEE						

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Colchester Board of Education and Town
TOWN OF COLCHESTER
FY 2017-2018 REVENUES THRU 10/31/17

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FOR 2018 04

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
11201 34613 VENDOR PERMITS	600	0	600	210.00	390.00	35.0%
11303 34621 COPIER FEES	200	0	200	41.00	159.00	20.5%
11304 34621 COPIER FEES	750	0	750	.00	750.00	.0%
11402 34641 ZONING BOARD OF APPEAL	700	0	700	600.00	100.00	85.7%
11403 34642 CONSERVATION COMMISSIO	5,500	0	5,500	1,514.00	3,986.00	27.5%
11411 34621 COPIER FEES	300	0	300	60.00	240.00	20.0%
11411 34640 ZONING & PLANNING FEES	12,000	0	12,000	3,000.00	9,000.00	25.0%
11411 34660 BUILDING FEES	250,000	0	250,000	92,019.50	157,980.50	36.8%
11411 34661 FIRE MARSHAL INSPEC. F	240	0	240	180.00	60.00	75.0%
11501 34019 LAND RECORDS-TOWN	2,300	0	2,300	655.00	1,645.00	28.5%
11501 34620 CONVEYANCE TAX	197,000	0	197,000	66,818.24	130,181.76	33.9%
11501 34621 COPIER FEES	15,500	0	15,500	5,418.25	10,081.75	35.0%
11501 34622 TOWN CLERK FEES	118,500	0	118,500	29,690.00	88,810.00	25.1%
11501 34623 SPORTS LICENSES	300	0	300	80.00	220.00	26.7%
12101 34613 PISTOL PERMITS	7,000	0	7,000	3,290.00	3,710.00	47.0%
13301 34614 ROAD INSPECTION FEES	4,600	0	4,600	3,381.44	1,218.56	73.5%
13601 34624 TRANSFER STATION FEES	120,000	0	120,000	48,602.18	71,397.82	40.5%
15101 34705 LIBRARY FINES & FEES	9,000	0	9,000	4,014.90	4,985.10	44.6%
15401 34625 DIAL-A-RIDE	3,000	0	3,000	1,326.11	1,673.89	44.2%
TOTAL LICENSES/PERMITS/FEE	747,490	0	747,490	260,900.62	486,589.38	34.9%
TOTAL REVENUES	747,490	0	747,490	260,900.62	486,589.38	
35 OTHER REVENUES						
11301 35422 TELECOMMUNICATION PROP	38,000	0	38,000	.00	38,000.00	.0%
11301 35611 INVESTMENT INTEREST EA	60,000	0	60,000	69,786.82	-9,786.82	116.3%
11301 35616 ELDERLY HOUSING / DUBL	14,500	0	14,500	3,672.78	10,827.22	25.3%
11301 35617 INSURANCE REIMBURSEMEN	0	0	0	2,836.76	-2,836.76	100.0%
11301 35618 MISCELLANEOUS	6,000	0	6,000	7,662.73	-1,662.73	127.7%
11411 35644 STATE FUND FOR BLDG IN	800	0	800	4,737.52	-3,937.52	592.2%
11701 35605 CIRMA MEMBER EQUITY	0	0	0	44,723.00	-44,723.00	100.0%
19001 35652 TUITION	367,900	0	367,900	88,468.98	279,431.02	24.0%
TOTAL OTHER REVENUES	487,200	0	487,200	221,888.59	265,311.41	45.5%
TOTAL REVENUES	487,200	0	487,200	221,888.59	265,311.41	
GRAND TOTAL	55,344,488	0	55,344,488	20,657,634.51	34,686,853.49	37.3%

** END OF REPORT - Generated by Maggie Cosgrove **

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Oct	July-Oct	(Decrease)	Notes
REVENUES:				
Property Taxes:				
Current taxes	18,589,274	21,209,684	(2,620,410)	Decrease in Current list tax collection rate from 56.54% in FY 16-17 to 47.97% in FY 17-18. Issuance of Motor vehicle tax bills was delayed until 10/25/17 due to the pending State legislation concerning the mill rate cap on motor vehicles. Final tax collection rate for FY 16-17 was 99.03%. Budget for FY 17-18 assumed a 98.6% collection rate.
Delinquent taxes	222,235	184,244	37,991	Budget in FY 17-18 decreased by \$25,000 from budget in FY 16-17.
Interest & lien fees	150,475	92,858	57,617	Budget in FY 17-18 decreased by \$50,000 from budget in FY 16-17.
Total property taxes	18,961,984	21,486,786	(2,524,802)	
Intergovernmental:				
Municipal Revenue Sharing Account	0	330,363	(330,363)	Eliminated from State of CT budget in FY 17-18
Mashantucket Pequot/Mohegan Fund	0	0	0	Funds not included in FY 17-18 budget
Distribution to Towns	1,480	0	1,480	FY 16-17 - First quarter payment received in November
Disability Exemptions	0	0	0	
Elderly Homeowners	0	0	0	
Additional Veterans Exemptions	0	0	0	
Local Capital Improvement	0	0	0	
Youth Services Grant	0	8,804	(8,804)	FY 16-17 - First quarter payment received in September
Emergency Management Grant	0	0	0	
Total	1,480	339,167	(337,687)	

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Oct	July-Oct	(Decrease)	Notes
Intergovernmental - Education:				
ECS	1,012,748	3,397,764	(2,385,016)	FY 17-18 - October payment of 25% based on Governor's Executive order
Special Education	0	0	0	Same amount budgeted in FY 17-18 and FY 16-17
Total	1,012,748	3,397,764	(2,385,016)	
Total intergovernmental	1,014,228	3,736,931	(2,722,703)	
Charges for Services:				
Ambulance Fees	196,641	186,137	10,504	Budget in FY 17-18 increased by \$10,000 from budget in FY 16-17
Recreation Fees	1,992	3,408	(1,416)	
Total charges for services	198,633	189,545	9,088	
Revenues from use of money:				
Investment interest earnings	69,787	18,980	50,807	Budget in FY 17-18 increased by \$5,000 from budget in FY 16-17. Additional interest earnings from BAN proceeds

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Oct	July-Oct	(Decrease)	Notes
Licenses/permits/fees:				
Vendor permits	210	220	(10)	
Copier fees	5,519	5,103	416	
ZBA fees	600	350	250	
Conservation Commission fees	1,514	200	1,314	
Zoning and Planning fees	3,000	4,250	(1,250)	
Building fees	92,020	146,220	(54,200)	Budget in FY 17-18 increased by \$40,000 from budget in FY 16-17. Actual revenues in FY 16-17 (unaudited) exceeded budget by \$113,010
Fire marshal inspection fees	180	0	180	
Conveyance tax	66,818	61,089	5,729	Budget in FY 17-18 increased by \$3,000 from budget in FY 16-17.
Town Clerk fees	29,690	36,832	(7,142)	Budget in FY 17-18 increased by \$13,200 from budget in FY 16-17.
Sports licenses	80	55	25	
Land Records - Town	655	725	(70)	
Pistol permits	3,290	1,820	1,470	
Road inspection fees	3,381	1,598	1,783	
Transfer Station fees	48,602	41,104	7,498	Budget in FY 17-18 increased by \$12,000 from budget in FY 16-17.
Library fines & fees	4,015	3,413	602	
Dial-A-Ride	1,326	1,313	13	
Total licenses/permits/fees	260,900	304,292	(43,392)	

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Oct	July-Oct	(Decrease)	Notes
Other revenues:				
Telecommunication property tax	0	0	0	
Elderly Housing/Dublin Village	3,673	3,587	86	
Insurance reimbursement	2,837	0	2,837	
Miscellaneous	7,663	22,895	(15,232)	
State Fund for Building Inspection fees	4,738	1,728	3,010	
CIRMA Member Equity Distribution	44,723	28,226	16,497	Funds not included in budgets - CIRMA announced equity distribution on 7/1/16 and 6/13/17, respectively
Tuition - Reg. From other Towns	88,469	0	88,469	Tuition from Norwich students - first quarter billing
Total other revenues	152,103	56,436	95,667	
Other financing sources:				
Use of fund balance	0	283,240	(283,240)	FY 16-17 - Appropriation of funds for purchase of Senior Center.
Total other financing sources	0	283,240	(283,240)	
Total revenues	20,657,635	26,076,210	(5,418,575)	

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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
<u>11105 BOARDS & COMMISSIONS</u>							
11105 40103 OVERTIME	5,188	0	5,188	1,509.82	.00	3,678.18	29.1%
11105 40105 CONTR TEMP OCCAS	2,160	0	2,160	240.00	.00	1,920.00	11.1%
11105 41230 FICA & RETIREMENT	398	0	398	110.85	.00	287.15	27.9%
11105 42301 OFFICE SUPPLIES	50	0	50	.00	.00	50.00	.0%
11105 43213 MILEAGE, TRAINING & ME	200	0	200	.00	.00	200.00	.0%
11105 44202 FINANCIAL & ACCOUNTING	12,035	0	12,035	725.00	11,310.00	.00	100.0%
11105 44208 PROFESSIONAL SERVICES	17,800	0	17,800	.00	.00	17,800.00	.0%
11105 44217 POSTAGE	75	0	75	3.22	.00	71.78	4.3%
11105 44230 LEGAL NOTICES	380	0	380	20.00	.00	360.00	5.3%
11105 44232 PRINTING & PUBLICATION	1,550	0	1,550	.00	.00	1,550.00	.0%
TOTAL BOARDS & COMMISSIONS	39,836	0	39,836	2,608.89	11,310.00	25,917.11	34.9%
TOTAL EXPENSES	39,836	0	39,836	2,608.89	11,310.00	25,917.11	
<u>11110 CONTINGENCY</u>							
11110 50900 CONTINGENCY	57,505	0	57,505	.00	.00	57,505.00	.0%
TOTAL CONTINGENCY	57,505	0	57,505	.00	.00	57,505.00	.0%
TOTAL EXPENSES	57,505	0	57,505	.00	.00	57,505.00	
<u>11201 FIRST SELECTMEN</u>							
11201 40101 REGULAR PAYROLL	151,570	0	151,570	46,708.17	104,860.92	.91	100.0%
11201 40105 CONTR TEMP OCCAS	2,000	0	2,000	175.09	.00	1,824.91	8.8%
11201 41210 EMPLOYEE RELATED INS.	505	0	505	167.76	.00	337.24	33.2%
11201 41230 FICA & RETIREMENT	19,922	0	19,922	6,027.75	.00	13,894.25	30.3%
11201 42233 COPIER	4,681	0	4,681	1,246.43	2,367.00	1,067.57	77.2%
11201 42301 OFFICE SUPPLIES	1,900	0	1,900	.00	.00	1,900.00	.0%
11201 43213 MILEAGE, TRAINING & ME	500	0	500	458.27	.00	41.73	91.7%
11201 43258 PROFESSIONAL MEMBERSHI	18,605	0	18,605	18,515.00	.00	90.00	99.5%
11201 44203 LEGAL	45,000	0	45,000	11,752.01	.00	33,247.99	26.1%
11201 44208 PROFESSIONAL SERVICES	1,275	0	1,275	216.00	.00	1,059.00	16.9%
11201 44217 POSTAGE	4,333	0	4,333	1,579.04	.00	2,753.96	36.4%
11201 44232 PRINTING & PUBLICATION	280	0	280	175.89	.00	104.11	62.8%
11201 45250 PROPERTY TAX	2,500	0	2,500	165.02	.00	2,334.98	6.6%

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11201	FIRST SELECTMEN	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
11201	46224	EQUIPMENT REPAIRS	150	0	150	.00	.00	150.00	.0%
11201	47242	PARADES & CELEBRATIONS	2,410	0	2,410	137.12	.00	2,272.88	5.7%
	TOTAL FIRST SELECTMEN	255,631	0	255,631	87,323.55	107,227.92	61,079.53	76.1%	
	TOTAL EXPENSES	255,631	0	255,631	87,323.55	107,227.92	61,079.53		
11205	HUMAN RESOURCES								
11205	42340	OPERATING SUPPLIES	100	0	100	.00	.00	100.00	.0%
11205	43213	MILEAGE, TRAINING & ME	500	0	500	399.00	.00	101.00	79.8%
11205	44203	LEGAL	25,000	0	25,000	9,762.60	.00	15,237.40	39.1%
11205	44208	PROFESSIONAL SERVICES	3,600	0	3,600	2,610.00	600.00	390.00	89.2%
11205	44231	ADVERTISING	2,500	0	2,500	189.00	.00	2,311.00	7.6%
11205	44232	PRINTING & PUBLICATION	80	0	80	.00	.00	80.00	.0%
	TOTAL HUMAN RESOURCES	31,780	0	31,780	12,960.60	600.00	18,219.40	42.7%	
	TOTAL EXPENSES	31,780	0	31,780	12,960.60	600.00	18,219.40		
11301	ACCOUNTING								
11301	40101	REGULAR PAYROLL	214,356	0	214,356	62,576.89	137,694.57	14,084.54	93.4%
11301	40105	CONTR TEMP OCCAS	4,943	0	4,943	1,520.88	3,422.08	.04	100.0%
11301	41210	EMPLOYEE RELATED INS.	845	0	845	281.21	.00	563.79	33.3%
11301	41230	FICA & RETIREMENT	30,147	0	30,147	8,570.95	.00	21,576.05	28.4%
11301	42233	COPIER	2,001	0	2,001	834.59	892.17	274.24	86.3%
11301	42301	OFFICE SUPPLIES	1,000	0	1,000	.00	274.70	725.30	27.5%
11301	42343	TECHNICAL REFERENCE MA	100	0	100	.00	.00	100.00	.0%
11301	43213	MILEAGE, TRAINING & ME	1,850	0	1,850	221.47	320.00	1,308.53	29.3%
11301	43258	PROFESSIONAL MEMBERSHI	575	0	575	387.50	.00	187.50	67.4%
11301	44205	DATA PROCESSING	25,945	0	25,945	25,464.73	86.45	393.82	98.5%
11301	44208	PROFESSIONAL SERVICES	17,000	0	17,000	.00	.00	17,000.00	.0%
11301	44217	POSTAGE	2,200	0	2,200	550.23	.00	1,649.77	25.0%
	TOTAL ACCOUNTING	300,962	0	300,962	100,408.45	142,689.97	57,863.58	80.8%	
	TOTAL EXPENSES	300,962	0	300,962	100,408.45	142,689.97	57,863.58		
11303	TAX COLLECTOR								
11303	40101	REGULAR PAYROLL	106,582	0	106,582	26,265.16	73,787.46	6,529.38	93.9%



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11303	TAX COLLECTOR	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11303	40105 CONTR TEMP OCCAS	3,000	0	3,000	1,371.50	.00	1,628.50	45.7%
11303	41210 EMPLOYEE RELATED INS.	505	0	505	94.67	.00	410.33	18.7%
11303	41230 FICA & RETIREMENT	15,399	0	15,399	3,191.14	.00	12,207.86	20.7%
11303	42301 OFFICE SUPPLIES	2,500	0	2,500	781.06	.00	1,718.94	31.2%
11303	43213 MILEAGE, TRAINING & ME	2,000	0	2,000	38.00	.00	1,962.00	1.9%
11303	43258 PROFESSIONAL MEMBERSHI	175	0	175	.00	.00	175.00	.0%
11303	44205 DATA PROCESSING	14,500	0	14,500	9,736.58	.00	4,763.42	67.1%
11303	44217 POSTAGE	12,000	0	12,000	799.44	.00	11,200.56	6.7%
11303	44223 SERVICE CONTRACTS	500	0	500	.00	.00	500.00	.0%
11303	44230 LEGAL NOTICES	660	0	660	240.00	.00	420.00	36.4%
	TOTAL TAX COLLECTOR	157,821	0	157,821	42,517.55	73,787.46	41,515.99	73.7%
	TOTAL EXPENSES	157,821	0	157,821	42,517.55	73,787.46	41,515.99	
11304	ASSESSOR							
11304	40101 REGULAR PAYROLL	222,991	0	222,991	69,131.80	153,858.85	.35	100.0%
11304	40103 OVERTIME	1,750	0	1,750	731.70	.00	1,018.30	41.8%
11304	41210 EMPLOYEE RELATED INS.	843	0	843	280.44	.00	562.56	33.3%
11304	41230 FICA & RETIREMENT	34,329	0	34,329	10,129.02	.00	24,199.98	29.5%
11304	42233 COPIER	2,390	0	2,390	729.60	1,108.00	552.40	76.9%
11304	42301 OFFICE SUPPLIES	2,200	0	2,200	60.66	.00	2,139.34	2.8%
11304	42340 OTHER PURCHASED SUPPLI	50	0	50	.00	.00	50.00	.0%
11304	42343 TECHNICAL REFERENCE MA	500	0	500	.00	.00	500.00	.0%
11304	43213 MILEAGE, TRAINING & ME	6,717	0	6,717	77.00	.00	6,640.00	1.1%
11304	43258 PROFESSIONAL MEMBERSHI	490	0	490	25.00	.00	465.00	5.1%
11304	44205 DATA PROCESSING	15,619	0	15,619	9,311.50	.00	6,307.50	59.6%
11304	44208 PROFESSIONAL SERVICES	2,000	0	2,000	.00	.00	2,000.00	.0%
11304	44217 POSTAGE	1,950	0	1,950	558.97	.00	1,391.03	28.7%
	TOTAL ASSESSOR	291,829	0	291,829	91,035.69	154,966.85	45,826.46	84.3%
	TOTAL EXPENSES	291,829	0	291,829	91,035.69	154,966.85	45,826.46	
11411	PLANNING CODE ADMINISTRA							
11411	40101 REGULAR PAYROLL	348,125	0	348,125	124,700.12	231,625.95	-8,201.07	102.4%
11411	40103 OVERTIME	2,958	0	2,958	622.56	.00	2,335.44	21.0%
11411	40105 CONTR TEMP OCCAS	2,000	0	2,000	3,074.50	.00	-1,074.50	153.7%
11411	41210 EMPLOYEE RELATED INS.	1,519	0	1,519	485.46	.00	1,033.54	32.0%
11411	41230 FICA & RETIREMENT	51,606	0	51,606	17,962.15	.00	33,643.85	34.8%

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11411	PLANNING CODE ADMINISTRA	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11411	42233	COPIER	4,544	0	4,544	1,651.32	1,854.49	77.2%
11411	42301	OFFICE SUPPLIES	2,500	0	2,500	15.95	2,484.05	.6%
11411	42323	PROT CLOTHING& SAFETY	600	0	600	.00	600.00	.0%
11411	42340	OTHER PURCHASED SUPPLI	50	0	50	.00	50.00	.0%
11411	42343	TECHNICAL REFERENCE MA	1,215	0	1,215	.00	1,215.00	.0%
11411	43213	MILEAGE, TRAINING & ME	2,850	0	2,850	114.22	2,735.78	4.0%
11411	43258	PROFESSIONAL MEMBERSHI	5,520	0	5,520	.00	5,520.00	.0%
11411	44203	LEGAL	45,000	0	45,000	11,990.36	33,009.64	26.6%
11411	44208	PROFESSIONAL SERVICES	10,000	0	10,000	.00	10,000.00	.0%
11411	44217	POSTAGE	1,500	0	1,500	159.83	1,340.17	10.7%
11411	44230	LEGAL NOTICES	3,500	0	3,500	540.00	2,960.00	15.4%
11411	44232	PRINTING & PUBLICATION	1,250	0	1,250	303.50	946.50	24.3%
11411	45216	TELEPHONE	516	0	516	113.80	402.20	22.1%
11411	46224	EQUIPMENT REPAIRS	150	0	150	.00	150.00	.0%
11411	46390	VEHICLE MAINTENANCE &	4,250	0	4,250	2,199.68	2,050.32	51.8%
	TOTAL PLANNING CODE ADMINISTRA	489,653	0	489,653	163,933.45	233,480.44	92,239.11	81.2%
	TOTAL EXPENSES	489,653	0	489,653	163,933.45	233,480.44	92,239.11	
11501	TOWN CLERK							
11501	40101	REGULAR PAYROLL	112,229	0	112,229	34,531.92	77,696.82	100.0%
11501	40105	CONTR TEMP OCCAS	1,500	0	1,500	50.00	1,450.00	3.3%
11501	41210	EMPLOYEE RELATED INS.	505	0	505	167.76	337.24	33.2%
11501	41230	FICA & RETIREMENT	16,143	0	16,143	4,895.75	11,247.25	30.3%
11501	42233	COPIER	3,400	0	3,400	734.58	1,065.85	68.7%
11501	42301	OFFICE SUPPLIES	1,700	0	1,700	182.25	1,517.75	10.7%
11501	42343	TECHNICAL REFERENCE MA	1,195	0	1,195	.00	1,195.00	.0%
11501	43213	MILEAGE, TRAINING & ME	1,000	0	1,000	313.54	686.46	31.4%
11501	43258	PROFESSIONAL MEMBERSHI	345	0	345	75.00	270.00	21.7%
11501	44207	INDEXING & RECORDING	22,500	0	22,500	6,883.81	14,441.34	93.6%
11501	44208	PROFESSIONAL SERVICES	200	0	200	200.00	.00	100.0%
11501	44217	POSTAGE	2,000	0	2,000	256.38	1,743.62	12.8%
11501	44230	LEGAL NOTICES	3,000	0	3,000	515.51	2,484.49	17.2%
11501	44232	PRINTING & PUBLICATION	3,900	0	3,900	480.16	3,419.84	12.3%
11501	44271	MICRO FILM REPAIRS	750	0	750	.00	750.00	.0%
11501	46224	EQUIPMENT REPAIRS	300	0	300	.00	300.00	.0%
	TOTAL TOWN CLERK	170,667	0	170,667	49,286.66	93,471.24	27,909.10	83.6%
	TOTAL EXPENSES	170,667	0	170,667	49,286.66	93,471.24	27,909.10	
11601	ELECTIONS							
11601	40101	REGULAR PAYROLL	27,188	0	27,188	8,365.28	18,822.08	.64



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11601	ELECTIONS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11601	40105 CONTR TEMP OCCAS	20,150	0	20,150	.00	.00	20,150.00	.0%
11601	41230 FICA	2,310	0	2,310	640.00	.00	1,670.00	27.7%
11601	42301 OFFICE SUPPLIES	600	0	600	147.44	.00	452.56	24.6%
11601	42340 OTHER PURCHASED SUPPLI	2,000	0	2,000	.00	.00	2,000.00	.0%
11601	43213 MILEAGE, TRAINING & ME	2,600	0	2,600	988.90	.00	1,611.10	38.0%
11601	43258 PROFESSIONAL MEMBERSHI	200	0	200	130.00	.00	70.00	65.0%
11601	44208 PROFESSIONAL SERVICES	3,500	0	3,500	1,363.00	.00	2,137.00	38.9%
11601	44217 POSTAGE	1,500	0	1,500	111.49	.00	1,388.51	7.4%
11601	44223 SERVICE CONTRACTS	3,280	0	3,280	3,280.00	.00	.00	100.0%
11601	44232 PRINTING & PUBLICATION	5,500	0	5,500	.00	.00	5,500.00	.0%
	TOTAL ELECTIONS	68,828	0	68,828	15,026.11	18,822.08	34,979.81	49.2%
	TOTAL EXPENSES	68,828	0	68,828	15,026.11	18,822.08	34,979.81	
11701	LEGAL & INSURANCES							
11701	41211 HEALTH INSURANCE	860,562	0	860,562	286,804.16	571,588.00	2,169.84	99.7%
11701	41260 WORKERS' COMP INSURANC	487,446	0	487,446	241,024.93	241,166.17	5,254.90	98.9%
11701	44206 MUNICIPAL INSURANCE	228,817	0	228,817	118,044.29	95,322.47	15,450.24	93.2%
11701	44243 UNEMPLOYMENT COMPENSAT	2,500	0	2,500	500.00	500.00	1,500.00	40.0%
	TOTAL LEGAL & INSURANCES	1,579,325	0	1,579,325	646,373.38	908,576.64	24,374.98	98.5%
	TOTAL EXPENSES	1,579,325	0	1,579,325	646,373.38	908,576.64	24,374.98	
11702	PROBATE							
11702	47250 WINDHAM-COLCHESTER PRO	5,365	0	5,365	5,365.00	.00	.00	100.0%
	TOTAL PROBATE	5,365	0	5,365	5,365.00	.00	.00	100.0%
	TOTAL EXPENSES	5,365	0	5,365	5,365.00	.00	.00	
11801	INFORMATION TECHNOLOGY							
11801	40101 REGULAR PAYROLL	48,714	0	48,714	14,988.80	33,724.80	.40	100.0%
11801	41210 EMPLOYEE RELATED INS.	253	0	253	83.88	.00	169.12	33.2%
11801	41230 FICA & RETIREMENT	6,650	0	6,650	2,046.00	.00	4,604.00	30.8%
11801	42315 OTHER SUPPLIES	5,000	0	5,000	.00	131.32	4,868.68	2.6%
11801	44208 PROFESSIONAL SERVICES	63,415	0	63,415	22,810.00	.00	40,605.00	36.0%

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11801	INFORMATION TECHNOLOGY	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
	TOTAL INFORMATION TECHNOLOGY	124,032	0	124,032	39,928.68	33,856.12	50,247.20	59.5%
	TOTAL EXPENSES	124,032	0	124,032	39,928.68	33,856.12	50,247.20	
12101	POLICE							
12101	40101 REGULAR PAYROLL	838,883	0	838,883	261,785.75	572,068.80	5,028.45	99.4%
12101	40103 OVERTIME	121,168	0	121,168	41,985.85	.00	79,182.15	34.7%
12101	41210 EMPLOYEE RELATED INS.	5,235	0	5,235	1,696.03	.00	3,538.97	32.4%
12101	41230 FICA & RETIREMENT	239,258	0	239,258	72,926.29	.00	166,331.71	30.5%
12101	42233 COPIER	2,624	0	2,624	673.91	1,143.00	807.09	69.2%
12101	42301 OFFICE SUPPLIES	3,000	0	3,000	162.85	.00	2,837.15	5.4%
12101	42324 UNIFORM PURCHASES	9,658	0	9,658	.00	.00	9,658.00	.0%
12101	42338 POLICE EQUIPMENT & SUP	8,500	0	8,500	1,433.25	.00	7,066.75	16.9%
12101	43213 MILEAGE, TRAINING & ME	16,350	0	16,350	2,197.03	.00	14,152.97	13.4%
12101	43258 PROFESSIONAL MEMBERSHI	3,477	0	3,477	3,477.00	.00	.00	100.0%
12101	44200 RESIDENT TROOPER	225,307	0	225,307	.00	.00	225,307.00	.0%
12101	44204 RESIDENT TROOPER OT	15,000	0	15,000	.00	.00	15,000.00	.0%
12101	44208 PROFESSIONAL SERVICES	12,650	0	12,650	3,155.00	.00	9,495.00	24.9%
12101	44217 POSTAGE	300	0	300	81.19	.00	218.81	27.1%
12101	44232 PRINTING & PUBLICATION	600	0	600	266.10	.00	333.90	44.4%
12101	45216 TELEPHONE	5,160	0	5,160	1,297.48	.00	3,862.52	25.1%
12101	46224 EQUIPMENT REPAIRS	3,060	0	3,060	555.00	.00	2,505.00	18.1%
12101	46390 VEHICLE MAINTENANCE &	34,200	0	34,200	9,244.57	.00	24,955.43	27.0%
	TOTAL POLICE	1,544,430	0	1,544,430	400,937.30	573,211.80	570,280.90	63.1%
	TOTAL EXPENSES	1,544,430	0	1,544,430	400,937.30	573,211.80	570,280.90	
12202	FIRE							
12202	40101 REGULAR PAYROLL	526,140	0	526,140	165,374.88	358,774.27	1,990.85	99.6%
12202	40103 OVERTIME	30,000	0	30,000	4,832.85	.00	25,167.15	16.1%
12202	40105 CONTR TEMP OCCAS	128,303	0	128,303	36,364.00	.00	91,939.00	28.3%
12202	41210 EMPLOYEE RELATED INS.	2,871	0	2,871	956.52	.00	1,914.48	33.3%
12202	41230 FICA & RETIREMENT	89,008	0	89,008	24,317.40	.00	64,690.60	27.3%
12202	42233 COPIER	2,580	0	2,580	677.32	1,035.00	867.68	66.4%
12202	42301 OFFICE SUPPLIES	3,000	0	3,000	583.38	.00	2,416.62	19.4%
12202	42323 PROT CLOTHING& SAFETY	44,875	0	44,875	725.36	.00	44,149.64	1.6%
12202	42331 CUSTODIAL/MAINTENANCE	4,500	0	4,500	316.28	.00	4,183.72	7.0%
12202	42340 OTHER PURCHASED SUPPLI	500	0	500	.00	.00	500.00	.0%

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12202	FIRE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
12202	42343	TECHNICAL REFERENCE MA	400	0	400	48.99	.00	351.01	12.2%
12202	42345	EMERGENCY MEDICAL SUPP	24,400	0	24,400	5,200.18	.00	19,199.82	21.3%
12202	42346	FIRE EQUIP SUPPLIES	34,880	0	34,880	864.03	.00	34,015.97	2.5%
12202	42347	FIRE FIGHTING FOAM	2,200	0	2,200	.00	.00	2,200.00	.0%
12202	43213	MILEAGE, TRAINING & ME	33,570	0	33,570	4,822.63	.00	28,747.37	14.4%
12202	43258	PROFESSIONAL MEMBERSHI	2,330	0	2,330	435.00	.00	1,895.00	18.7%
12202	44208	PROFESSIONAL SERVICES	37,500	0	37,500	10,973.66	.00	26,526.34	29.3%
12202	44217	POSTAGE	400	0	400	98.82	.00	301.18	24.7%
12202	44223	SERVICE CONTRACTS	91,085	0	91,085	36,436.59	22,384.75	32,263.66	64.6%
12202	44231	ADVERTISING	250	0	250	.00	.00	250.00	.0%
12202	44243	COMPENSATION	52,500	0	52,500	.00	.00	52,500.00	.0%
12202	44286	PHYSICALS & TESTING	7,500	0	7,500	2,050.90	.00	5,449.10	27.3%
12202	45216	TELEPHONE	12,800	0	12,800	2,319.22	.00	10,480.78	18.1%
12202	45221	FUEL/HEATING	12,109	0	12,109	302.54	.00	11,806.46	2.5%
12202	45350	WATER	1,000	0	1,000	.00	.00	1,000.00	.0%
12202	45622	ELECTRIC	22,600	0	22,600	6,481.67	.00	16,118.33	28.7%
12202	46224	EQUIPMENT REPAIRS	5,500	0	5,500	3,275.44	.00	2,224.56	59.6%
12202	46226	BUILDING REPAIRS	8,500	0	8,500	3,715.00	.00	4,785.00	43.7%
12202	46327	OTHER EQUIPMENT REPAIR	9,560	0	9,560	1,235.04	.00	8,324.96	12.9%
12202	46390	VEHICLE MAINTENANCE &	98,905	0	98,905	20,317.37	.00	78,587.63	20.5%
12202	48404	MACHINERY & EQUIPMENT	5,000	0	5,000	.00	.00	5,000.00	.0%
12202	48417	BLDG & GROUNDS IMPROVE	2,500	0	2,500	.00	.00	2,500.00	.0%
TOTAL FIRE		1,297,266	0	1,297,266	332,725.07	382,194.02	582,346.91	55.1%	
TOTAL EXPENSES		1,297,266	0	1,297,266	332,725.07	382,194.02	582,346.91		
12301 CIVIL PREPAREDNESS									
12301	40101	REGULAR PAYROLL	2,560	0	2,560	1,279.66	1,279.66	.68	100.0%
12301	41230	FICA	196	0	196	97.90	.00	98.10	49.9%
12301	42301	OFFICE SUPPLIES	200	0	200	.00	.00	200.00	.0%
12301	42340	OTHER PURCHASED SUPPLI	3,500	0	3,500	370.90	.00	3,129.10	10.6%
12301	42345	EMERGENCY MEDICAL SUPP	250	0	250	.00	.00	250.00	.0%
12301	43213	MILEAGE, TRAINING & ME	250	0	250	.00	.00	250.00	.0%
12301	44217	POSTAGE	25	0	25	.00	.00	25.00	.0%
12301	44223	SERVICE CONTRACTS	1,500	0	1,500	.00	.00	1,500.00	.0%
12301	44232	PRINTING & PUBLICATION	250	0	250	.00	.00	250.00	.0%
12301	45216	TELEPHONE	5,760	0	5,760	1,481.00	.00	4,279.00	25.7%
12301	46224	EQUIPMENT REPAIRS	3,000	0	3,000	415.75	.00	2,584.25	13.9%
TOTAL CIVIL PREPAREDNESS		17,491	0	17,491	3,645.21	1,279.66	12,566.13	28.2%	
TOTAL EXPENSES		17,491	0	17,491	3,645.21	1,279.66	12,566.13		
13200 PUBLIC WORKS ADMINISTRATION									

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13200	PUBLIC WORKS ADMINISTRATION	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
13200	40101	REGULAR PAYROLL	144,720	0	144,720	44,779.38	99,786.34	154.28	99.9%
13200	41210	EMPLOYEE RELATED INS.	652	0	652	188.16	.00	463.84	28.9%
13200	41230	FICA & RETIREMENT	21,591	0	21,591	6,494.06	.00	15,096.94	30.1%
13200	42233	COPIER	440	0	440	56.13	149.04	234.83	46.6%
13200	42301	OFFICE SUPPLIES	300	0	300	69.49	.00	230.51	23.2%
13200	42323	PROT CLOTHING& SAFETY	605	0	605	.00	.00	605.00	.0%
13200	43258	PROFESSIONAL MEMBERSHI	400	0	400	120.00	.00	280.00	30.0%
13200	44217	POSTAGE	100	0	100	.00	.00	100.00	.0%
13200	44231	ADVERTISING	300	0	300	.00	.00	300.00	.0%
13200	45216	TELEPHONE	1,500	0	1,500	282.51	.00	1,217.49	18.8%
	TOTAL PUBLIC WORKS ADMINISTRATION	170,608	0	170,608	51,989.73	99,935.38	18,682.89	89.0%	
	TOTAL EXPENSES	170,608	0	170,608	51,989.73	99,935.38	18,682.89		
13201	HIGHWAY								
13201	40101	REGULAR PAYROLL	435,116	0	435,116	105,737.22	297,871.15	31,507.63	92.8%
13201	40103	OVERTIME	12,500	0	12,500	6,909.32	.00	5,590.68	55.3%
13201	40105	CONTR TEMP OCCAS	500	0	500	100.00	.00	400.00	20.0%
13201	41210	EMPLOYEE RELATED INS.	1,841	0	1,841	479.51	.00	1,361.49	26.0%
13201	41230	FICA & RETIREMENT	60,064	0	60,064	14,185.41	.00	45,878.59	23.6%
13201	42233	COPIER	240	0	240	.00	.00	240.00	.0%
13201	42323	PROT CLOTHING& SAFETY	4,176	0	4,176	.00	.00	4,176.00	.0%
13201	42340	OTHER PURCHASED SUPPLI	149,476	0	149,476	10,871.98	.00	138,604.02	7.3%
13201	43213	MILEAGE, TRAINING & ME	2,800	0	2,800	.00	.00	2,800.00	.0%
13201	44208	PROFESSIONAL SERVICES	35,500	0	35,500	22,886.75	.00	12,613.25	64.5%
13201	44237	EQUIPMENT RENTAL	10,350	0	10,350	9,497.69	.00	852.31	91.8%
13201	44238	UNIFORM RENTALS	4,600	0	4,600	613.09	.00	3,986.91	13.3%
13201	45389	TRAFFIC CONTROL LIGHTS	70,000	0	70,000	26,888.35	.00	43,111.65	38.4%
13201	46224	EQUIPMENT REPAIRS	200	0	200	210.00	.00	-10.00	105.0%
13201	46390	VEHICLE MAINTENANCE &	141,550	0	141,550	28,666.55	.00	112,883.45	20.3%
13201	48439	ROAD IMPROVEMENT	550,000	0	550,000	697.69	.00	549,302.31	.1%
	TOTAL HIGHWAY	1,478,913	0	1,478,913	227,743.56	297,871.15	953,298.29	35.5%	
	TOTAL EXPENSES	1,478,913	0	1,478,913	227,743.56	297,871.15	953,298.29		
13202	FLEET MAINTENANCE								
13202	40101	REGULAR PAYROLL	246,653	0	246,653	72,836.73	132,315.89	41,500.38	83.2%

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13202	FLEET MAINTENANCE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13202 40103	OVERTIME	4,000	0	4,000	527.97	.00	3,472.03	13.2%
13202 40105	CONTR TEMP OCCAS	1,800	0	1,800	550.00	.00	1,250.00	30.6%
13202 41210	EMPLOYEE RELATED INS.	1,029	0	1,029	324.72	.00	704.28	31.6%
13202 41230	FICA & RETIREMENT	35,623	0	35,623	9,325.57	.00	26,297.43	26.2%
13202 42301	OFFICE SUPPLIES	930	0	930	523.82	.00	406.18	56.3%
13202 42323	PROT CLOTHING& SAFETY	1,400	0	1,400	32.02	.00	1,367.98	2.3%
13202 42331	CUSTODIAL/MAINTENANCE	1,300	0	1,300	718.79	.00	581.21	55.3%
13202 42341	FLEET REPAIR & MAINT S	25,000	0	25,000	5,477.28	.00	19,522.72	21.9%
13202 43213	MILEAGE, TRAINING & ME	450	0	450	.00	.00	450.00	.0%
13202 43258	PROFESSIONAL MEMBERSHI	200	0	200	200.00	.00	.00	100.0%
13202 44208	PROFESSIONAL SERVICES	455	0	455	.00	.00	455.00	.0%
13202 44223	SERVICE CONTRACTS	18,906	0	18,906	3,723.69	.00	15,182.31	19.7%
13202 44238	UNIFORM RENTALS	3,600	0	3,600	356.28	.00	3,243.72	9.9%
13202 45221	FUEL/HEATING	4,538	0	4,538	.00	.00	4,538.00	.0%
13202 45622	ELECTRIC	11,000	0	11,000	4,655.49	.00	6,344.51	42.3%
13202 46224	EQUIPMENT REPAIRS	2,800	0	2,800	1,053.48	.00	1,746.52	37.6%
13202 46226	BUILDING REPAIRS	8,000	0	8,000	3,456.43	.00	4,543.57	43.2%
13202 46390	VEHICLE MAINTENANCE &	8,460	0	8,460	1,079.69	.00	7,380.31	12.8%
13202 48404	MACHINERY & EQUIPMENT	7,500	0	7,500	.00	.00	7,500.00	.0%
TOTAL FLEET MAINTENANCE		383,644	0	383,644	104,841.96	132,315.89	146,486.15	61.8%
TOTAL EXPENSES		383,644	0	383,644	104,841.96	132,315.89	146,486.15	
13203 GROUNDS MAINTENANCE								
13203 40101	REGULAR PAYROLL	273,673	0	273,673	58,979.34	154,844.00	59,849.66	78.1%
13203 40103	OVERTIME	8,600	0	8,600	6,013.30	.00	2,586.70	69.9%
13203 41210	EMPLOYEE RELATED INS.	1,368	0	1,368	289.55	.00	1,078.45	21.2%
13203 41230	FICA & RETIREMENT	37,913	0	37,913	8,085.35	.00	29,827.65	21.3%
13203 42323	PROT CLOTHING& SAFETY	2,200	0	2,200	391.93	.00	1,808.07	17.8%
13203 42331	CUSTODIAL/MAINTENANCE	3,000	0	3,000	549.50	.00	2,450.50	18.3%
13203 42334	GROUNDS MAINTENANCE SU	28,000	0	28,000	3,589.70	.00	24,410.30	12.8%
13203 42340	OPERATING SUPPLIES	5,000	0	5,000	2,684.76	.00	2,315.24	53.7%
13203 43213	MILEAGE, TRAINING & ME	450	0	450	.00	.00	450.00	.0%
13203 44208	PROFESSIONAL SERVICES	5,400	0	5,400	1,187.25	.00	4,212.75	22.0%
13203 44223	SERVICE CONTRACTS	5,790	0	5,790	1,420.00	.00	4,370.00	24.5%
13203 44231	ADVERTISING	200	0	200	.00	.00	200.00	.0%
13203 44237	EQUIPMENT RENTAL	500	0	500	330.58	.00	169.42	66.1%
13203 44238	UNIFORM RENTALS	2,800	0	2,800	332.91	.00	2,467.09	11.9%
13203 45216	TELEPHONE	660	0	660	101.48	.00	558.52	15.4%
13203 45221	FUEL/HEATING	1,858	0	1,858	.00	.00	1,858.00	.0%
13203 45622	ELECTRICITY-NOT HEAT	27,000	0	27,000	8,933.11	.00	18,066.89	33.1%

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13301	ENGINEERING	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13301	41210	EMPLOYEE RELATED INS.	0	339	102.51	.00	236.49	30.2%
13301	41230	FICA & RETIREMENT	0	14,971	4,409.97	.00	10,561.03	29.5%
13301	42233	COPIER	0	792	225.63	311.01	255.36	67.8%
13301	42301	OFFICE SUPPLIES	0	445	.00	.00	445.00	.0%
13301	43213	MILEAGE, TRAINING & ME	0	500	105.50	.00	394.50	21.1%
13301	43258	PROFESSIONAL MEMBERSHI	0	650	325.00	.00	325.00	50.0%
	TOTAL ENGINEERING	113,745	0	113,745	35,240.79	66,285.94	12,218.27	89.3%
	TOTAL EXPENSES	113,745	0	113,745	35,240.79	66,285.94	12,218.27	
13601	TRANSFER STATION							
13601	40101	REGULAR PAYROLL	0	94,762	28,972.81	65,202.39	586.80	99.4%
13601	40103	OVERTIME	0	6,000	2,116.07	.00	3,883.93	35.3%
13601	41210	EMPLOYEE RELATED INS.	0	461	153.36	.00	307.64	33.3%
13601	41230	FICA & RETIREMENT	0	13,348	3,942.49	.00	9,405.51	29.5%
13601	42301	OFFICE SUPPLIES	0	250	.00	.00	250.00	.0%
13601	42323	PROT CLOTHING& SAFETY	0	600	.00	.00	600.00	.0%
13601	42340	OTHER PURCHASED SUPPLI	0	1,196	5.19	.00	1,190.81	.4%
13601	43212	TRANSPORTATION	0	120,000	33,184.26	.00	86,815.74	27.7%
13601	43213	MILEAGE, TRAINING & ME	0	690	29.70	.00	660.30	4.3%
13601	44208	PROFESSIONAL SERVICES	0	29,065	10,645.43	.00	18,419.57	36.6%
13601	44223	SERVICE CONTRACTS	0	786	366.56	.00	419.44	46.6%
13601	44238	UNIFORM RENTALS	0	884	140.48	.00	743.52	15.9%
13601	44259	LANDFILL OPERATION	0	1,000	.00	.00	1,000.00	.0%
13601	45216	TELEPHONE	0	480	109.36	.00	370.64	22.8%
13601	45622	ELECTRIC	0	1,800	263.00	.00	1,537.00	14.6%
13601	46226	BUILDING REPAIRS	0	1,000	.00	.00	1,000.00	.0%
13601	46228	HOUSEHOLD HAZARD DISPO	0	15,000	.00	.00	15,000.00	.0%
13601	46390	VEHICLE MAINTENANCE &	0	5,170	1,155.08	.00	4,014.92	22.3%
	TOTAL TRANSFER STATION	292,492	0	292,492	81,083.79	65,202.39	146,205.82	50.0%
	TOTAL EXPENSES	292,492	0	292,492	81,083.79	65,202.39	146,205.82	
14102	YOUTH & SOCIAL SERVICES							
14102	40101	REGULAR PAYROLL	0	259,471	79,019.58	178,744.50	1,706.92	99.3%
14102	40105	CONTR TEMP OCCAS	0	12,164	3,285.03	.00	8,878.97	27.0%
14102	41210	EMPLOYEE RELATED INS.	0	1,094	364.32	.00	729.68	33.3%
14102	41230	FICA & RETIREMENT	0	37,861	11,175.83	.00	26,685.17	29.5%



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14102	YOUTH & SOCIAL SERVICES	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
14102 42233	COPIER	1,920	0	1,920	476.63	760.00	683.37	64.4%
14102 42301	OFFICE SUPPLIES	1,800	0	1,800	131.70	.00	1,668.30	7.3%
14102 42331	CUSTODIAL/MAINTENANCE	750	0	750	351.39	398.61	.00	100.0%
14102 43213	MILEAGE, TRAINING & ME	2,000	0	2,000	285.00	.00	1,715.00	14.3%
14102 43258	PROFESSIONAL MEMBERSHI	625	0	625	574.75	.00	50.25	92.0%
14102 44208	PROFESSIONAL SERVICES	20,460	0	20,460	.00	.00	20,460.00	.0%
14102 44217	POSTAGE	800	0	800	60.79	.00	739.21	7.6%
14102 44223	SERVICE CONTRACTS	1,321	0	1,321	508.50	.00	812.50	38.5%
14102 44232	PRINTING & PUBLICATION	400	0	400	.00	.00	400.00	.0%
14102 45216	TELEPHONE	2,040	0	2,040	498.55	.00	1,541.45	24.4%
14102 45221	FUEL/HEATING	2,535	0	2,535	.00	.00	2,535.00	.0%
14102 45622	ELECTRIC	2,400	0	2,400	418.86	.00	1,981.14	17.5%
14102 46226	BUILDING REPAIRS	2,000	0	2,000	18.27	.00	1,981.73	.9%
14102 46390	VEHICLE MAINTENANCE &	3,850	0	3,850	714.97	.00	3,135.03	18.6%
14102 47282	PROGRAMS	14,000	0	14,000	1,710.70	.00	12,289.30	12.2%
	TOTAL YOUTH & SOCIAL SERVICES	367,491	0	367,491	99,594.87	179,903.11	87,993.02	76.1%
	TOTAL EXPENSES	367,491	0	367,491	99,594.87	179,903.11	87,993.02	
14201 HEALTH								
14201 47260	CHATHAM HEALTH DISTRIC	173,721	0	173,721	86,860.06	86,860.04	.90	100.0%
	TOTAL HEALTH	173,721	0	173,721	86,860.06	86,860.04	.90	100.0%
	TOTAL EXPENSES	173,721	0	173,721	86,860.06	86,860.04	.90	
14301 COMMUNITY AGENCIES								
14301 47270	COLCHESTER C3	25,000	0	25,000	.00	.00	25,000.00	.0%
	TOTAL COMMUNITY AGENCIES	25,000	0	25,000	.00	.00	25,000.00	.0%
	TOTAL EXPENSES	25,000	0	25,000	.00	.00	25,000.00	
15101 CRAGIN LIBRARY								
15101 40101	REGULAR PAYROLL	368,840	0	368,840	111,573.90	214,220.51	43,045.59	88.3%
15101 41210	EMPLOYEE RELATED INS.	1,458	0	1,458	483.60	.00	974.40	33.2%
15101 41230	FICA & RETIREMENT	48,534	0	48,534	14,446.14	.00	34,087.86	29.8%

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15101	CRAGIN LIBRARY	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15101 42233	COPIER	3,038	0	3,038	820.57	.00	2,217.43	27.0%
15101 42301	OFFICE SUPPLIES	3,900	0	3,900	197.72	.00	3,702.28	5.1%
15101 42331	CUSTODIAL/MAINTENANCE	4,000	0	4,000	1,958.33	.00	2,041.67	49.0%
15101 42342	BOOKS,MAGAZINES & PERI	52,500	0	52,500	3,793.56	.00	48,706.44	7.2%
15101 42344	LIBRARY MEDIA SUPPLIES	4,000	0	4,000	.00	.00	4,000.00	.0%
15101 43213	MILEAGE, TRAINING & ME	1,000	0	1,000	.00	.00	1,000.00	.0%
15101 43258	PROFESSIONAL MEMBERSHI	1,515	0	1,515	305.00	.00	1,210.00	20.1%
15101 44205	DATA PROCESSING	32,056	0	32,056	32,056.00	.00	.00	100.0%
15101 44217	POSTAGE	250	0	250	7.82	.00	242.18	3.1%
15101 44223	SERVICE CONTRACTS	8,515	0	8,515	3,781.15	.00	4,733.85	44.4%
15101 44232	PRINTING & PUBLICATION	1,000	0	1,000	410.13	.00	589.87	41.0%
15101 45216	TELEPHONE	3,600	0	3,600	895.46	.00	2,704.54	24.9%
15101 45221	FUEL/HEATING	7,800	0	7,800	.00	.00	7,800.00	.0%
15101 45222	WATER & SEWER	3,010	0	3,010	705.03	.00	2,304.97	23.4%
15101 45622	ELECTRIC	28,600	0	28,600	11,898.33	.00	16,701.67	41.6%
15101 46224	EQUIPMENT REPAIRS	600	0	600	.00	.00	600.00	.0%
15101 46226	BUILDING REPAIRS	1,800	0	1,800	109.83	.00	1,690.17	6.1%
15101 47282	PROGRAMS	750	0	750	.00	.00	750.00	.0%
	TOTAL CRAGIN LIBRARY	576,766	0	576,766	183,442.57	214,220.51	179,102.92	68.9%
	TOTAL EXPENSES	576,766	0	576,766	183,442.57	214,220.51	179,102.92	
15201	PARKS & RECREATION							
15201 40101	REGULAR PAYROLL	140,499	0	140,499	51,971.68	55,585.68	32,941.64	76.6%
15201 40103	OVERTIME	1,401	0	1,401	369.65	.00	1,031.35	26.4%
15201 41210	EMPLOYEE RELATED INS.	505	0	505	115.65	.00	389.35	22.9%
15201 41230	FICA & RETIREMENT	19,200	0	19,200	7,015.10	.00	12,184.90	36.5%
15201 42233	COPIER	2,730	0	2,730	1,012.43	1,084.32	633.25	76.8%
15201 42301	OFFICE SUPPLIES	1,900	0	1,900	.00	.00	1,900.00	.0%
15201 43213	MILEAGE, TRAINING & ME	4,500	0	4,500	209.41	.00	4,290.59	4.7%
15201 43258	PROFESSIONAL MEMBERSHI	1,190	0	1,190	260.00	.00	930.00	21.8%
15201 44208	PROFESSIONAL SERVICES	350	0	350	.00	.00	350.00	.0%
15201 44217	POSTAGE	1,400	0	1,400	190.60	.00	1,209.40	13.6%
15201 44232	PRINTING & PUBLICATION	0	0	0	546.84	.00	-546.84	100.0%
15201 45216	TELEPHONE	2,280	0	2,280	479.41	.00	1,800.59	21.0%
	TOTAL PARKS & RECREATION	175,955	0	175,955	62,170.77	56,670.00	57,114.23	67.5%
	TOTAL EXPENSES	175,955	0	175,955	62,170.77	56,670.00	57,114.23	
15401	SENIOR SERVICES							
15401 40101	REGULAR PAYROLL	194,051	0	194,051	59,540.90	120,784.52	13,725.58	92.9%



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15401	SENIOR SERVICES	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15401 40105	CONTR TEMP OCCAS	4,500	0	4,500	5,111.25	.00	-611.25	113.6%
15401 41210	EMPLOYEE RELATED INS.	1,060	0	1,060	352.48	.00	707.52	33.3%
15401 41230	FICA & RETIREMENT	27,484	0	27,484	8,571.80	.00	18,912.20	31.2%
15401 42233	COPIER	2,788	0	2,788	1,249.17	992.00	546.83	80.4%
15401 42301	OFFICE SUPPLIES	1,000	0	1,000	.00	.00	1,000.00	.0%
15401 42331	CUSTODIAL/MAINTENANCE	1,500	0	1,500	351.39	681.39	467.22	68.9%
15401 43213	MILEAGE, TRAINING & ME	250	0	250	.00	.00	250.00	.0%
15401 43258	PROFESSIONAL MEMBERSHI	295	0	295	150.00	.00	145.00	50.8%
15401 44208	PROFESSIONAL SERVICES	18,440	0	18,440	.00	.00	18,440.00	.0%
15401 44217	POSTAGE	450	0	450	.00	.00	450.00	.0%
15401 44223	SERVICE CONTRACTS	3,297	0	3,297	1,650.00	.00	1,647.00	50.0%
15401 44232	PRINTING & PUBLICATION	800	0	800	312.48	.00	487.52	39.1%
15401 45216	TELEPHONE	3,840	0	3,840	736.22	.00	3,103.78	19.2%
15401 45221	FUEL/HEATING	6,825	0	6,825	.00	.00	6,825.00	.0%
15401 45622	ELECTRIC	6,500	0	6,500	1,956.35	.00	4,543.65	30.1%
15401 46224	EQUIPMENT REPAIRS	500	0	500	.00	.00	500.00	.0%
15401 46226	BUILDING REPAIRS	1,500	0	1,500	47.99	.00	1,452.01	3.2%
15401 46390	VEHICLE MAINTENANCE &	13,325	0	13,325	2,378.09	.00	10,946.91	17.8%
	TOTAL SENIOR SERVICES	288,405	0	288,405	82,408.12	122,457.91	83,538.97	71.0%
	TOTAL EXPENSES	288,405	0	288,405	82,408.12	122,457.91	83,538.97	
18101	DEBT SERVICE							
18101 49245	BOND PRINCIPAL	1,525,000	0	1,525,000	.00	.00	1,525,000.00	.0%
18101 49246	BOND INTEREST	266,666	0	266,666	.00	.00	266,666.00	.0%
	TOTAL DEBT SERVICE	1,791,666	0	1,791,666	.00	.00	1,791,666.00	.0%
	TOTAL EXPENSES	1,791,666	0	1,791,666	.00	.00	1,791,666.00	
18501	TRANSFERS							
18501 50474	TRANSFER TO CAPITAL RE	366,100	0	366,100	.00	.00	366,100.00	.0%
18501 50496	ACO - TOWN FUNDING	30,223	0	30,223	30,223.00	.00	.00	100.0%
18501 50500	TRANSFER TO CAPITAL	599,317	0	599,317	25,000.00	.00	574,317.00	4.2%
18501 50700	TRANSFER TO DEBT SERVI	362,230	0	362,230	134,310.00	.00	227,920.00	37.1%
	TOTAL TRANSFERS	1,357,870	0	1,357,870	189,533.00	.00	1,168,337.00	14.0%
	TOTAL EXPENSES	1,357,870	0	1,357,870	189,533.00	.00	1,168,337.00	
	GRAND TOTAL	14,708,083	0	14,708,083	3,332,513.54	4,213,777.83	7,161,791.63	51.3%

** END OF REPORT - Generated by Maggie Cosgrove **

Prioritize		2017 - 2018 BOF Objectives and Initiatives - November 15, 2017	NEXT STEP	NEXT DATE	
(A, B, C)	(1, 2, 3)				
A		<ul style="list-style-type: none"> Survey Questions <ul style="list-style-type: none"> Start from scratch with different type of questions When and who to work on? 	Roberta to chair	14-Nov	2017
A		<ul style="list-style-type: none"> Community Engagement - have different groups attend focus group types of meeting in January and February <ul style="list-style-type: none"> others Legislators - invite each to attend different meetings - promote to get more taxpayers to attend 	<p>Rob has contacted Patty waits with a date 11/17/17</p> <p>We have a list of 141 people from petition - Postage? Addressing Letters?</p> <p>Rob has initiated contact with PTO's</p>		
A	1	<ul style="list-style-type: none"> OPENGOV - implementation 	If they have been in contact with Art and Maggie	Nov	2017
A	1	<p>GRANTS - How the Town and BOE are using. (Andreas presented info received from the FOI requests on 6/21/2017. He suggested the Town and BOE should prepare an annual list of grants that were received in prior FY. Art was in agreement and Rob spoke with Ron about the same. Rob sent e-mail to Ron and Art on 7/28 for 2016-2017 list. Discussion at 8/2 meeting with Maggie as to how to create - she thinks that a report she provides the State in September might work.)</p>	Looking for a list from Town and BOE for FY17	6-Dec	2017
		<ul style="list-style-type: none"> Budget Direction <ul style="list-style-type: none"> Town budget - 2016 - 2017 process - repeal for 2017-2018? <ul style="list-style-type: none"> Approach to budget - present the cost of those items that are ongoing items to determine the cost of maintaining current Have departments prioritize new initiatives and assign cost/benefit to each separate from the above. Connecting the continuing current services with a dollar amount and % increase. There was a lot of confusion what "New initiatives" calculated separately to see impact on the mil rate. This would also produce the impact on the mill rate if current services were continued (maintained) Also if spending were the same as last year, what would mil rate be? 	<p>Agreed for 17/18</p> <p>Youth Services</p> <p>Fire Department</p>	6-Dec	2017
A	1	<ul style="list-style-type: none"> HEALTH INSURANCE FUNDING – establish a new policy for calculating annual funding and reserve requirements. <ul style="list-style-type: none"> Revise formula to minimize year to year volatility - Met with Lockton on August 10 Create policy - no official funding policy has been adopted in writing BOF: Powers, Responsibilities, Expectations, Limitations 	BOF to review numbers when available for the BOE budget planning.	6-Dec	2017
A		<ul style="list-style-type: none"> BY LAWS REVIEW 	last updated October, 2016	6-Dec	2017
		<ul style="list-style-type: none"> BUILDING REPAIR/MAINTENANCE/REPLACEMENT - 11/18/2015 - Jim P and Ken Jackson presented updated plan <ul style="list-style-type: none"> Update Funding Plan for the Schools and Town Buildings Plans - added to the Reserve Plan Determine annual funding amounts over the <u>next 5 years</u> Update Current Equipment Reserve Plan - Maggie presented an update on 1/20/17 <ul style="list-style-type: none"> Heavy Apparatus - it was proposed we factor in as lease purchases (fire engines, ambulances, etc) 	Jim to present updates	17-Jan	2018
		<ul style="list-style-type: none"> ENERGY PROJECT - Using what we save above lease payments - absorb into operating budgets or capital projects? <ul style="list-style-type: none"> Create policy as to what lease payments will be used for when they expire in XX/XX/20XX. 	IGA Update	17-Jan	2018
		<ul style="list-style-type: none"> SCHEDULE LOCAL NEW MEMBER ORIENTATION 			

Prioritize		2017 - 2018 BOF Objectives and Initiatives - November 15, 2017	NEXT STEP	NEXT DATE	
(A, B, C)	(1, 2, 3)				
		<ul style="list-style-type: none"> * SCHEDULE LOCAL NEW MEMBER ORIENTATION 			
		<ul style="list-style-type: none"> o Communication during off budget season. - continue work done on communicating, Informing and Educating the Voter during the upcoming year. <ul style="list-style-type: none"> ▪ How do we want to communicate? <ul style="list-style-type: none"> o Informational Meetings? o Web Site o TriBoard Discussions o o What do we want to communicate <ul style="list-style-type: none"> ▪ Declining Enrollment, per pupil spending, test results - Graphs forward to BOE <ul style="list-style-type: none"> o ▪ Fund Balance Policy and History <ul style="list-style-type: none"> o (We had a piece previously approved by Board - changes recommended by Maggie were approved) ▪ Budget and Tax Rate History <ul style="list-style-type: none"> o ▪ Revaluation <ul style="list-style-type: none"> o ▪ Unexpended BOE Fund Balances <ul style="list-style-type: none"> o Graph forwarded to BOE ▪ Department Fundraising <ul style="list-style-type: none"> o ▪ People Costs <ul style="list-style-type: none"> o Have official document explain benefits package in contracts o STEPS: what are they? o STEPS: a document stating # staff get contractual increases by increase range 1-2%, 3-5%, 6% and higher 	<p>Tom created communication pieces for revaluation, mil rates, grandlist, etc.</p> <p>Links on Art's Weekly Update to new budget communications.</p>	January	2017
		<ul style="list-style-type: none"> o Graphs and a Budget in Brief <ul style="list-style-type: none"> ▪ Review BOF graphs and new ones created on 6/24 by Town staff ▪ Choose relevant graphs: how to best create relevant and objective graphs to be included in a "Budget in Brief" ▪ Create Budgets in Brief that are similar for BOE and Town ▪ Having Budget document showing headcount trends for Town and BoE. 	<p>On the web site: full budget, abbreviate</p> <p>Stated at 4/1 Meeting, would like to see this</p>		
A	1	<ul style="list-style-type: none"> * POLICE Department - cost of state trooper program vs other alternatives * Police and 24/7 - Other alternatives - Resident Trooper Program - Rob and Stan met with the Police Commission (July 2015) and communicated that in these times of tight budgets, that the Town could not take on this type of expense without definitive data that would justify the cost. 	<p>Waiting for a State Budget before other towns continue talks.</p>		2018
		<ul style="list-style-type: none"> • Create a policy for funding from operating budget to maintain Unassigned/Undesignated fund balance %? At this point we create by luck and in the past there was some loose budgeting on some items. Current interest rates are of no help in having fund balance keep pace with budget increases. 			
		<ul style="list-style-type: none"> • Continued study of reorganization of Town Hall 			

Prioritize (A, B, C) (1, 2, 3)		2017 - 2018 BOF Objectives and Initiatives - November 15, 2017	NEXT STEP	NEXT DATE
		<ul style="list-style-type: none"> • BOE: <ul style="list-style-type: none"> ▪ Should the capital needs of the schools be removed from the BOE budget - discussed with BOE § The actual building projects are a Town expense, the ongoing maintenance is not. § The BOE when faced with a decision of capital vs operation has always deferred the capital and maintenance § BOE cannot do capital planning (funding) beyond the current year. § Having capital maintenance within the BOE budget removes BOF ability to plan and make these decisions § The Town has transfers and capital outside the operational budget, BOE does not. 	BOE stated they will handle in their budget.	
		<ul style="list-style-type: none"> ▪ 3 - 5 year plan to adjust to declining enrollment reviewed at 8/19/2015 meeting ▪ BOE - do we want to communicate expectations of what we would like to see the budget accomplish? 	done on November 18, 2015	
		<ul style="list-style-type: none"> • Budget Facebook Page 	decision not to continue (2017/09)	
		<ul style="list-style-type: none"> • BOF Web Page: what do we want to add? <ul style="list-style-type: none"> ◦ centralized location to retrieve BOF policies and Town policies relating to BOF <ul style="list-style-type: none"> ▪ Fund Balance Policy DONE ▪ Budget Transfer Procedures - Use of Capital Reserve Fund DONE ▪ BOE Unexpended Funds Policy DONE ▪ Compensation Policy for Nonunion Employees and Elected Officials DONE 	COMPLETED AUGUST 4, 2016	
		<ul style="list-style-type: none"> • FIRE/AMBULANCE Department Strategic Plan Implementation <ul style="list-style-type: none"> ◦ Plans for Retention? ◦ Plans to Increase Call Response Time? ◦ Plans to Increase Call Response Participation ? - Ambulance Incentive Plan was to increase this ◦ Training Issues ◦ Hybrid Department vs Full time ? 	Chief Cox discussed, Ambulance Incentive Program results, challenges in recruitment, training, and retention. Status of research on Paramedic Services	2-Aug 2017
		<ul style="list-style-type: none"> • AMBULANCE <ul style="list-style-type: none"> ◦ Review net costs of Services ◦ Review annual report for the Ambulance Incentive Program 		
		• SNOW REMOVAL budget plan: Jim P presented at 10/21 meeting -	New Policy Created February, 2016	
A	1	• PROGRAM FUND - 5 year plan, budget vs fund expenses	Cheryl to present: FY report for last 24 months	16-Aug 2017
		• Create a policy for approving use of reserve accounts	DONE	
		• Health Insurance Funding – establish a new policy for calculating annual funding and reserve requirements.	DONE (2014)	
		• Finalize an agreement with BOS/First Selectman for approving expenditures that require line item transfers before the money is	DONE	
		• Have Budget document for Town and BoE showing labor salaries and benefits as % of Budget	DONE	
		• How do we create parity for nonunion position pay increases with union	DONE	
		• Policy for elected officials pay	DONE	
		• Review Board of Finance and Board of Finance Members Purpose, Responsibilities, Limits of Authority, Meetings, FOI	Done, June 7, 2017	
		• Additional Items <ul style="list-style-type: none"> ▪ ▪ ▪ ▪ ▪ ▪ 		