

# Town of Colchester, Connecticut

127 Norwich Avenue, Colchester, Connecticut 06415

**Board of Finance  
Regular Meeting Minutes  
March 20, 2019 @7pm  
Town Hall, Room 1**

RECEIVED  
MARCH 21 2019  
TOWN OF COLCHESTER

**Members Present:** R. Tarlov, N. Negron, R. Esteve, M. Egan and A. Bisbikos

**Members Absent:** A. Migliaccio

**Others Present:** First Selectman A. Shilosky, CFO M. Cosgrove, Registrar D. Mrowka, Tax Collector M. Wyatt and BOE B. Bernier (7:18pm)

1. **CALL TO ORDER** R. Tarlov called the meeting to order at 7:00 pm.
2. **ADDITIONS TO THE AGENDA** None
3. **APPROVAL OF MINUTES: March 6, Regular Meeting; March 12, Special Meeting** March 6 Minutes – N. Negron stated that page 2, item c, 3<sup>rd</sup> sentence states "...presentation was very informing..." should be informative. N. Negron MOTIONED to accept the minutes with the change listed, SECONDED by M. Egan. R. Esteve ABSTAINED. All other members present voted in favor. MOTION CARRIED. 4/0/1  
March 12 Minutes – N. Negron stated that item 2 A ii, 3<sup>rd</sup> sentence states "...should be a swift and effect remedy." should be effective. R. Esteve MOTIONED to accept the minutes with the change listed, SECONDED by N. Negron. All members present voted in favor. MOTION CARRIED. 5/0
4. **CITIZENS COMMENTS** None
5. **CORRESPONDENCE** See Attached
6. **DEPARTMENT REPORTS**
  - a. **Tax Collector** M. Wyatt reported on Feb. at the 3/6 meeting. She just wanted to add that R. Tarlov did attend the New London County Tax Collectors Association meeting, with a legislative speaker.
  - b. **Finance** M. Cosgrove stated that the collection rate is still trending slightly ahead of last year. Norwich tuition still has one more quarter to report, however actual will still be down from projected. Resident Trooper was originally budgeted for 100%, Governor's proposal did not go through, and therefor Town is only responsible for 85%. The remainder will help to offset the Resident Trooper OT. Last snow bill was large, but budget is still ok.
7. **FIRST SELECTMAN**
  - a. **Transfer requests** None
  - b. **First Selectman's report** A. Shilosky stated that he is working on the Budget. M.O.U. will be on the BOS April regular meeting.
8. **OLD BUSINESS –**
  - a. **Charter Change – Discussion and Possible Action on Memorandum of Understanding** R. Esteve MOTIONED to accept the Memorandum of Understanding, SECONDED by A. Bisbikos. All members present voted in favor. MOTION CARRIED. 5/0
  - b. **Opengov.com – Discussion and Possible Action** R. Tarlov stated the budget trend report is to be reviewed by the policy committee and recommended to the BOS. R. Tarlov sent out some links for navigation of the site, as well as how to manually grab reports. He asked the board to take a look at the links. The Town bought 2 modules. Transparency & Operational Intelligence.

The department heads would use the Operational Intelligence and would need a facilitator to organize training and use. R. Tarlov thinks the department heads might not use it, is costly if not used, and with the amount of time it took to get the transparency up, thought it might be a good idea to remove that from the contract. A. Shilosky stated the personnel was not available to train and thinks it is a smart idea to remove. M. Cosgrove stated that she believes most department heads have specialized software, and do not use Excel, which would be required by this program. M. Egan is looking to find out if this program is difficult to implement, if it gets easier down the road and will this potentially improve the efficiency within a department? A. Shilosky stated that the reports are already available and the capabilities are in place. M. Egan commented that they are not in a central location so that BOF or the public could look at. R. Tarlov will contact Opengov to see about a presentation for department heads and one for BOF members.

- c. **Paramedic Program – Discussion** R. Tarlov would like Chief Cox to come back for more questions. He is not sure what the final program being presented is. Things are not matching up from each presentation. A. Shilosky will ask Chief Cox and Charlie to attend the 4/3 meeting. BOF members will submit questions to R. Tarlov, who will then forward to Chief Cox.

#### 9. NEW BUSINESS

- a. **OpenColchester Policy Subcommittee – BOF representative** R. Tarlov nominated A. Bisbikos, SECONDED by M. Egan. All members present voted in favor. MOTION CARRIED. 5/0
- b. **Budget items** None

#### 10. LIAISONS' REPORTS

- a. **Fire Department Liaison Appointment** R. Tarlov appointed R. Esteve as the Liaison. M. Egan reported on the Commission on Aging – A bill is being presented which will mandate transportation for nursing home residents who are medically clear. A fee can be assessed. COA is looking to create a round table in June/July. A. Bisbikos reported on EDC - Climate panel will be on 4/18 from 6-8 at Bacon. B. Bernier was asked about BOE, he stated that they are looking to move the budget forward.

#### 11. CITIZENS COMMENTS

 None

12. **ADJOURNMENT** M. Egan MOTIONED to adjourn the meeting at 8:02 PM, SECONDED by R. Esteve. All members present voted in favor. MOTION CARRIED. 5/0

Respectfully Submitted,

Joanie Campbell, clerk

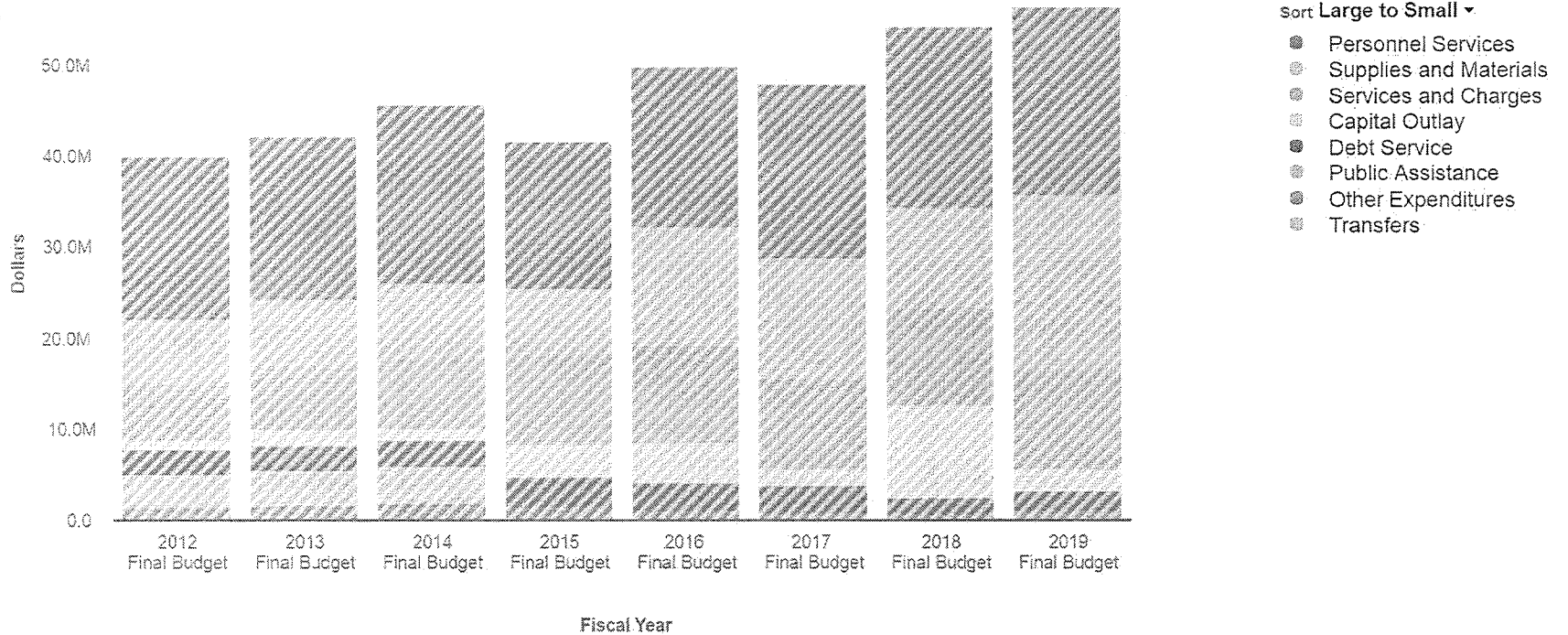
#### Attachments:

- Budget Trends by expense type
- Budget Trends by functions
- Feb. Finance Reports
- Correspondence
- Opengov discussion
- Opengov data sheet
- Operational Intelligence

# Budget Milestones

This report shows the historical and current budget numbers. Final budgets are the approved budgets passed by the Board of Commissioners in December. Preliminary budgets are draft budgets used to track the current year budget progression.

Updated On 27 Dec,  
2018

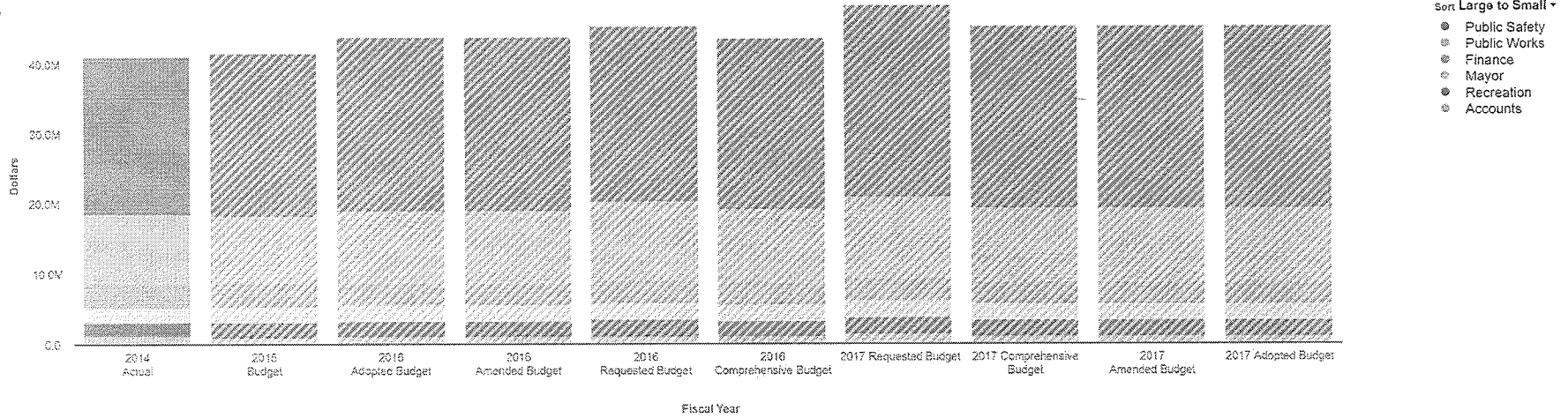


	2012	2013	2014	2015	2016	2017	2018	2019
	Final Budget	Final Budget	Final Budget	Final Budget	Final Budget	Final Budget	Final Budget	Final Budget
<b>Expand All</b>								
▶ Personnel Services	\$ 17,834,438	\$ 17,838,973	\$ 19,606,553	\$ 16,122,053	\$ 17,573,183	\$ 19,183,999	\$ 19,898,407	\$ 20,620,044
▶ Supplies and Materials	7,210,084	7,359,485	8,203,100	7,350,670	13,145,330	13,237,046	11,127,434	19,035,596
▶ Services and Charges	6,095,851	6,885,535	7,679,218	9,875,129	10,585,191	9,862,421	10,559,086	11,120,786
▶ Capital Outlay	1,003,320	1,924,000	1,441,000	3,653,000	4,467,500	1,817,000	10,303,384	2,366,525
▶ Debt Service	2,765,720	2,696,624	2,858,024	3,172,254	2,934,519	2,970,790	1,690,653	2,131,408
▶ Public Assistance	3,650,917	3,912,952	4,046,656	0	0	0	0	0
▶ Other Expenditures	1,458,531	1,617,179	1,905,439	1,550,631	1,224,224	960,914	820,575	1,098,792
▶ Transfers	0	0	0	33,450	0	0	0	62,043
<b>Total</b>	<b>\$ 40,018,861</b>	<b>\$ 42,234,748</b>	<b>\$ 45,739,990</b>	<b>\$ 41,757,187</b>	<b>\$ 49,929,947</b>	<b>\$ 48,032,170</b>	<b>\$ 54,399,539</b>	<b>\$ 56,435,194</b>

# Budget Milestones

For more 2016 Budget Information: <http://caratoga-springs.org/Archive.aspx?AMID=40&Type=5ADID#>

Updated On 5 Dec, 2016



	2014 Actual	2015 Budget	2016 Adopted Budget	2016 Amended Budget	2016 Requested Budget	2016 Comprehensive Budget	2017 Requested Budget	2017 Comprehensive Budget	2017 Amended Budget	2017 Adopted Budget
Public Safety	\$ 22,624,770	\$ 23,411,895	\$ 24,848,163	\$ 24,848,163	\$ 25,006,470	\$ 24,494,876	\$ 27,240,584	\$ 26,082,489	\$ 26,082,489	\$ 26,082,489
Public Works	9,946,805	9,598,758	10,549,787	10,549,787	11,347,219	10,549,787	11,688,369	10,627,448	10,627,448	10,627,448
Finance	3,318,879	3,266,517	2,938,680	2,938,680	3,188,650	3,163,680	3,086,836	2,984,735	2,984,735	2,984,735
Mayor	2,063,652	2,252,921	2,308,750	2,308,750	2,409,831	2,265,089	2,464,495	2,360,285	2,363,285	2,363,285
Recreation	1,912,568	2,186,531	2,315,623	2,315,623	2,475,307	2,315,623	2,458,201	2,376,000	2,376,000	2,376,000
Accounts	1,324,308	1,042,898	1,052,013	1,052,013	1,083,777	1,052,013	1,421,533	1,096,325	1,093,325	1,093,325
<b>Total</b>	<b>\$ 41,192,783</b>	<b>\$ 41,759,521</b>	<b>\$ 44,013,016</b>	<b>\$ 44,013,016</b>	<b>\$ 45,511,254</b>	<b>\$ 43,941,077</b>	<b>\$ 48,360,019</b>	<b>\$ 45,527,282</b>	<b>\$ 45,527,282</b>	<b>\$ 45,527,282</b>

FOR 2019 08

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
<b>11105 BOARDS &amp; COMMISSIONS</b>							
11105 40103 OVERTIME	5,356	0	5,356	1,164.33	.00	4,191.67	21.7%
11105 40105 CONTR TEMP OCCAS	2,040	0	2,040	480.00	.00	1,560.00	23.5%
11105 41230 FICA & RETIREMENT	409	0	409	84.68	.00	324.32	20.7%
11105 42301 OFFICE SUPPLIES	50	0	50	.00	.00	50.00	.0%
11105 43213 MILEAGE, TRAINING &	200	0	200	.00	.00	200.00	.0%
11105 44202 FINANCIAL & ACCOUNT	12,311	0	12,311	11,600.00	710.50	.50	100.0%
11105 44208 PROFESSIONAL SERVIC	18,010	0	18,010	6,325.00	.00	11,685.00	35.1%
11105 44217 POSTAGE	50	0	50	.00	.00	50.00	.0%
11105 44230 LEGAL NOTICES	100	0	100	20.00	.00	80.00	20.0%
11105 44232 PRINTING & PUBLICAT	1,100	0	1,100	1,112.73	.00	-12.73	101.2%
TOTAL BOARDS & COMMISSIONS	39,626	0	39,626	20,786.74	710.50	18,128.76	54.3%
TOTAL EXPENSES	39,626	0	39,626	20,786.74	710.50	18,128.76	
<b>11110 CONTINGENCY</b>							
11110 50900 CONTINGENCY	58,378	0	58,378	.00	.00	58,378.00	.0%
TOTAL CONTINGENCY	58,378	0	58,378	.00	.00	58,378.00	.0%
TOTAL EXPENSES	58,378	0	58,378	.00	.00	58,378.00	
<b>11201 FIRST SELECTMEN</b>							
11201 40101 REGULAR PAYROLL	154,983	0	154,983	94,000.49	60,855.51	127.00	99.9%
11201 40103 OVERTIME	0	0	0	79.56	.00	-79.56	100.0%
11201 40105 CONTR TEMP OCCAS	1,000	0	1,000	126.00	.00	874.00	12.6%
11201 41210 EMPLOYEE RELATED IN	505	0	505	335.52	.00	169.48	66.4%
11201 41230 FICA & RETIREMENT	20,287	0	20,287	12,203.06	.00	8,083.94	60.2%
11201 42233 COPIER	4,681	0	4,681	2,393.78	1,315.00	972.22	79.2%
11201 42301 OFFICE SUPPLIES	1,900	0	1,900	548.33	.00	1,351.67	28.9%
11201 43213 MILEAGE, TRAINING &	500	0	500	201.12	.00	298.88	40.2%
11201 43258 PROFESSIONAL MEMBER	18,605	0	18,605	18,605.00	.00	.00	100.0%
11201 44203 LEGAL	40,000	0	40,000	13,130.96	.00	26,869.04	32.8%
11201 44208 PROFESSIONAL SERVIC	1,300	0	1,300	972.08	.00	327.92	74.8%
11201 44217 POSTAGE	4,108	0	4,108	1,690.04	.00	2,417.96	41.1%
11201 44232 PRINTING & PUBLICAT	280	0	280	103.02	.00	176.98	36.8%

FOR 2019 08

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
<b>11201 FIRST SELECTMEN</b>							
11201 45250 PROPERTY TAX	175	0	175	166.98	.00	8.02	95.4%
11201 46224 EQUIPMENT REPAIRS	150	0	150	.00	.00	150.00	.0%
11201 47242 PARADES & CELEBRATI	2,354	0	2,354	272.25	.00	2,081.75	11.6%
TOTAL FIRST SELECTMEN	250,828	0	250,828	144,828.19	62,170.51	43,829.30	82.5%
TOTAL EXPENSES	250,828	0	250,828	144,828.19	62,170.51	43,829.30	
<b>11205 HUMAN RESOURCES</b>							
11205 42340 OPERATING SUPPLIES	100	0	100	.00	.00	100.00	.0%
11205 43213 MILEAGE, TRAINING &	700	0	700	75.00	.00	625.00	10.7%
11205 44203 LEGAL	25,000	0	25,000	2,770.10	.00	22,229.90	11.1%
11205 44208 PROFESSIONAL SERVIC	3,600	0	3,600	2,835.00	375.00	390.00	89.2%
11205 44231 ADVERTISING	2,500	0	2,500	1,722.00	.00	1,778.00	28.9%
11205 44232 PRINTING & PUBLICAT	80	0	80	84.01	.00	-4.01	105.0%
11205 50950 CONTRACT SETTLEMENT	8,908	0	8,908	.00	.00	8,908.00	.0%
TOTAL HUMAN RESOURCES	40,888	0	40,888	6,486.11	375.00	34,026.89	16.8%
TOTAL EXPENSES	40,888	0	40,888	6,486.11	375.00	34,026.89	
<b>11301 FINANCE</b>							
11301 40101 REGULAR PAYROLL	213,363	0	213,363	141,669.39	71,692.40	1.21	100.0%
11301 40105 CONTR TEMP OCCAS	5,055	0	5,055	3,110.24	1,943.94	.82	100.0%
11301 41210 EMPLOYEE RELATED IN	853	0	853	542.64	.00	310.36	63.6%
11301 41230 FICA & RETIREMENT	31,266	0	31,266	20,330.79	.00	10,935.21	65.0%
11301 42233 COPIER	1,866	0	1,866	1,722.81	405.92	307.27	83.5%
11301 42301 OFFICE SUPPLIES	1,000	0	1,000	630.99	51.69	317.32	68.3%
11301 42343 TECHNICAL REFERENCE	100	0	100	.00	.00	100.00	.0%
11301 43213 MILEAGE, TRAINING &	1,850	0	1,850	292.70	.00	1,557.30	15.8%
11301 43258 PROFESSIONAL MEMBER	580	0	580	392.50	.00	187.50	67.7%
11301 44205 DATA PROCESSING	25,995	0	25,995	26,894.30	.00	-899.30	103.5%
11301 44208 PROFESSIONAL SERVIC	15,700	0	15,700	.00	.00	15,700.00	.0%
11301 44217 POSTAGE	2,500	0	2,500	1,495.23	.00	1,004.77	59.8%
TOTAL FINANCE	300,128	0	300,128	196,511.59	74,093.95	29,522.46	90.2%
TOTAL EXPENSES	300,128	0	300,128	196,511.59	74,093.95	29,522.46	
<b>11303 TAX COLLECTOR</b>							
11303 40101 REGULAR PAYROLL	108,977	0	108,977	67,062.56	41,913.98	.46	100.0%

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Colchester Board of Education and Town  
TOWN OF COLCHESTER  
FY 2018-2019 EXPENDITURES THRU 2/28/19

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FOR 2019 08

	ORIGINAL APPROP	TRANFRS/ADJSTMS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11303 TAX COLLECTOR							
11303 40105 CONTR TEMP OCCAS	5,000	0	5,000	2,301.00	.00	2,699.00	46.0%
11303 41210 EMPLOYEE RELATED IN	505	0	505	335.52	.00	169.48	66.4%
11303 41230 FICA & RETIREMENT	15,893	0	15,893	9,360.13	.00	6,532.87	59%
11303 42301 OFFICE SUPPLIES	2,400	0	2,400	1,091.36	.00	1,318.64	45.1%
11303 43213 MILEAGE, TRAINING &	2,000	0	2,000	1,321.20	.00	678.80	66.1%
11303 43258 PROFESSIONAL MEMBER	175	0	175	75.00	.00	100.00	42.9%
11303 44205 DATA PROCESSING	13,500	0	13,500	12,229.64	.00	1,270.36	90.6%
11303 44217 POSTAGE	12,500	0	12,500	7,600.18	.00	4,899.82	60.8%
11303 44223 SERVICE CONTRACTS	1,700	0	1,700	741.00	.00	959.00	43.6%
11303 44230 LEGAL NOTICES	600	0	600	520.00	.00	80.00	86.7%
TOTAL TAX COLLECTOR	163,250	0	163,250	102,627.59	41,913.98	18,708.43	88.5%
TOTAL EXPENSES	163,250	0	163,250	102,627.59	41,913.98	18,708.43	
11304 ASSESSOR							
11304 40101 REGULAR PAYROLL	227,992	0	227,992	140,590.94	87,400.65	.41	100.0%
11304 40103 OVERTIME	3,741	0	3,741	665.03	.00	3,075.97	17.8%
11304 41210 EMPLOYEE RELATED IN	843	0	843	560.88	.00	282.12	66.5%
11304 41230 FICA & RETIREMENT	35,250	0	35,250	20,787.60	.00	14,462.40	59.0%
11304 42233 COPIER	2,346	0	2,346	1,733.15	554.00	58.85	97.5%
11304 42301 OFFICE SUPPLIES	2,200	0	2,200	172.87	.00	2,027.13	7.8%
11304 42340 OTHER PURCHASED SUP	50	0	50	.00	.00	50.00	.0%
11304 42343 TECHNICAL REFERENCE	500	0	500	.00	.00	500.00	.0%
11304 43213 MILEAGE, TRAINING &	7,500	0	7,500	1,681.16	.00	5,818.84	22.4%
11304 43258 PROFESSIONAL MEMBER	515	0	515	290.00	.00	225.00	56.3%
11304 44205 DATA PROCESSING	16,027	0	16,027	15,634.32	.00	392.68	97.5%
11304 44208 PROFESSIONAL SERVIC	2,000	0	2,000	.00	.00	2,000.00	.0%
11304 44217 POSTAGE	1,950	0	1,950	1,210.67	.00	739.33	62.1%
TOTAL ASSESSOR	300,914	0	300,914	183,326.62	87,954.65	29,632.73	90.2%
TOTAL EXPENSES	300,914	0	300,914	183,326.62	87,954.65	29,632.73	
11411 PLANNING CODE ADMINISTRA							
11411 40101 REGULAR PAYROLL	339,359	0	339,359	208,718.85	130,040.99	599.16	99.8%
11411 40103 OVERTIME	3,184	0	3,184	2,832.71	.00	351.29	89.0%
11411 40105 CONTR TEMP OCCAS	1,000	0	1,000	2,040.00	.00	-1,040.00	204.0%*
11411 41210 EMPLOYEE RELATED IN	1,519	0	1,519	960.75	.00	558.25	63.2%
11411 41230 FICA & RETIREMENT	51,429	0	51,429	30,605.30	.00	20,823.70	59.5%

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Colchester Board of Education and Town  
TOWN OF COLCHESTER  
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FOR 2019 08

	ORIGINAL APPROP	TRANFRS/ADJSTMS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11411 PLANNING CODE ADMINISTRA							
11411 42233 COPIER	3,804	0	3,804	2,540.52	1,080.00	183.48	95.2%
11411 42301 OFFICE SUPPLIES	2,500	0	2,500	908.40	.00	1,591.60	36.3%
11411 42323 PROT CLOTHING & SAFE	300	0	300	.00	.00	300.00	.0%
11411 42340 OTHER PURCHASED SUP	50	0	50	.00	.00	50.00	.0%
11411 42343 TECHNICAL REFERENCE	1,215	0	1,215	405.99	.00	809.01	33.4%
11411 43213 MILEAGE, TRAINING &	2,700	0	2,700	1,213.95	.00	1,486.05	45.0%
11411 43258 PROFESSIONAL MEMBER	5,710	0	5,710	110.00	.00	5,600.00	1.9%
11411 44203 LEGAL	45,000	0	45,000	28,770.34	.00	16,229.66	63.9%
11411 44208 PROFESSIONAL SERVIC	8,000	0	8,000	.00	.00	8,000.00	.0%
11411 44217 POSTAGE	1,250	0	1,250	576.99	.00	673.01	46.2%
11411 44223 SERVICE CONTRACTS	11,000	0	11,000	3,570.00	.00	7,430.00	32.5%
11411 44230 LEGAL NOTICES	3,000	0	3,000	470.00	.00	2,530.00	15.7%
11411 44232 PRINTING & PUBLICAT	1,250	0	1,250	236.50	.00	1,013.50	18.9%
11411 45216 TELEPHONE	240	0	240	149.76	.00	90.24	62.4%
11411 46224 EQUIPMENT REPAIRS	150	0	150	.00	.00	150.00	.0%
11411 46390 VEHICLE MAINTENANCE	5,231	0	5,231	2,457.56	.00	2,773.44	47.0%
TOTAL PLANNING CODE ADMINISTRA	487,891	0	487,891	286,567.62	131,120.99	70,202.39	85.6%
TOTAL EXPENSES	487,891	0	487,891	286,567.62	131,120.99	70,202.39	
11501 TOWN CLERK							
11501 40101 REGULAR PAYROLL	114,748	0	114,748	70,613.76	44,133.48	.76	100.0%
11501 40105 CONTR TEMP OCCAS	1,500	0	1,500	1,226.50	.00	273.50	81.8%
11501 41210 EMPLOYEE RELATED IN	305	0	305	335.52	.00	169.48	66.4%
11501 41230 FICA & RETIREMENT	16,502	0	16,502	10,083.14	.00	6,418.86	61.1%
11501 42233 COPIER	3,400	0	3,400	2,134.00	888.65	377.35	88.9%
11501 42301 OFFICE SUPPLIES	1,500	0	1,500	580.46	.00	919.54	38.7%
11501 42343 TECHNICAL REFERENCE	1,900	0	1,900	795.33	.00	1,104.67	41.9%
11501 43213 MILEAGE, TRAINING &	1,000	0	1,000	327.28	.00	672.72	32.7%
11501 43258 PROFESSIONAL MEMBER	420	0	420	280.00	.00	140.00	66.7%
11501 44207 INDEXING & RECORDIN	22,000	0	22,000	12,063.52	9,067.40	869.08	96.0%
11501 44208 PROFESSIONAL SERVIC	200	0	200	200.00	.00	.00	100.0%
11501 44217 POSTAGE	1,900	0	1,900	795.33	.00	1,104.67	41.9%
11501 44230 LEGAL NOTICES	3,200	0	3,200	319.13	.00	2,880.87	10.0%
11501 44232 PRINTING & PUBLICAT	1,800	0	1,800	456.00	.00	1,344.00	25.3%
11501 44271 MICRO FILM REPAIRS	750	0	750	209.43	.00	540.57	27.9%
11501 46224 EQUIPMENT REPAIRS	300	0	300	185.14	.00	114.86	61.7%
TOTAL TOWN CLERK	170,920	0	170,920	101,004.21	54,089.53	15,826.26	90.7%
TOTAL EXPENSES	170,920	0	170,920	101,004.21	54,089.53	15,826.26	
11601 ELECTIONS							
11601 40101 REGULAR PAYROLL	27,800	0	27,800	17,107.20	10,691.88	.92	100.0%

FOR 2019 08		ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11601	ELECTIONS							
11601 40105	CONTR TEMP OCCAS	22,622	0	22,622	14,231.77	.00	8,390.23	62.9%
11601 41230	FICA	2,356	0	2,356	1,308.80	.00	1,047.20	55.6%
11601 42301	OFFICE SUPPLIES	600	0	600	576.75	.00	23.25	96.1%
11601 42340	OTHER PURCHASED SUP	2,000	0	2,000	1,518.27	.00	481.73	75.9%
11601 43213	MILEAGE TRAINING &	2,400	0	2,400	641.81	.00	1,758.19	26.7%
11601 43258	PROFESSIONAL MEMBER	130	0	130	130.00	.00	.00	100.0%
11601 44208	PROFESSIONAL SERVIC	1,800	0	1,800	2,545.00	.00	-745.00	141.4%*
11601 44217	POSTAGE	1,500	0	1,500	2,381.11	.00	-881.11	158.7%*
11601 44223	SERVICE CONTRACTS	3,280	0	3,280	3,280.00	.00	.00	100.0%
11601 44232	PRINTING & PUBLICAT	5,500	0	5,500	5,078.98	.00	421.02	92.3%
TOTAL ELECTIONS		69,988	0	69,988	48,799.69	10,691.88	10,496.43	85.0%
TOTAL EXPENSES		69,988	0	69,988	48,799.69	10,691.88	10,496.43	
11701	LEGAL & INSURANCES							
11701 41211	HEALTH INSURANCE	874,951	0	874,951	582,938.87	290,588.00	1,424.13	99.8%
11701 41260	WORKERS' COMPENSATI	542,622	0	542,622	388,551.78	129,629.60	24,440.62	95.5%
11701 44206	MUNICIPAL INSURANCE	222,260	0	222,260	170,890.53	47,754.24	3,615.23	98.4%
11701 44243	UNEMPLOYMENT COMPEN	2,500	0	2,500	1,498.00	275.00	727.00	70.9%
TOTAL LEGAL & INSURANCES		1,642,333	0	1,642,333	1,143,879.18	468,246.84	30,206.98	98.2%
TOTAL EXPENSES		1,642,333	0	1,642,333	1,143,879.18	468,246.84	30,206.98	
11702	PROBATE							
11702 47250	WINDHAM-COLCHESTER	5,258	0	5,258	5,258.00	.00	.00	100.0%
TOTAL PROBATE		5,258	0	5,258	5,258.00	.00	.00	100.0%
TOTAL EXPENSES		5,258	0	5,258	5,258.00	.00	.00	
11801	INFORMATION TECHNOLOGY							
11801 40101	REGULAR PAYROLL	49,816	0	49,816	30,656.01	19,159.99	.00	100.0%
11801 41210	EMPLOYEE RELATED IN	253	0	253	167.04	.00	85.96	66.0%
11801 41230	FICA & RETIREMENT	6,800	0	6,800	4,196.14	.00	2,603.86	61.7%
11801 42315	OTHER SUPPLIES	5,000	0	5,000	2,529.57	773.45	1,696.98	66.1%
11801 44208	PROFESSIONAL SERVIC	53,186	0	53,186	39,480.85	2,740.99	10,964.16	79.4%

FOR 2019 08		ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11801	INFORMATION TECHNOLOGY							
TOTAL INFORMATION TECHNOLOGY		115,055	0	115,055	77,029.61	22,674.43	15,350.96	86.7%
TOTAL EXPENSES		115,055	0	115,055	77,029.61	22,674.43	15,350.96	
12101	POLICE							
12101 40101	REGULAR PAYROLL	857,601	0	857,601	525,820.86	329,298.76	2,481.38	99.7%
12101 40103	OVERTIME	145,000	0	145,000	82,938.74	.00	62,061.26	57.2%
12101 41210	EMPLOYEE RELATED IN	5,293	0	5,293	3,395.07	.00	1,897.93	64.1%
12101 41230	FICA & RETIREMENT	250,039	0	250,039	145,901.99	.00	104,137.01	58.4%
12101 42233	COPIER	2,524	0	2,524	1,326.53	635.00	562.47	77.7%
12101 42301	OFFICE SUPPLIES	1,500	0	1,500	418.88	.00	1,081.12	27.9%
12101 42324	UNIFORM PURCHASES	7,790	0	7,790	831.20	.00	6,958.80	10.7%
12101 42338	POLICE EQUIPMENT &	3,580	0	3,580	1,948.50	.00	1,631.50	54.4%
12101 43213	MILEAGE TRAINING &	16,500	0	16,500	2,773.02	.00	13,726.98	16.8%
12101 43258	PROFESSIONAL MEMBER	3,581	0	3,581	3,581.00	.00	.00	100.0%
12101 44200	RESIDENT TROOPER	243,789	0	243,789	.00	.00	243,789.00	.0%
12101 44204	RESIDENT TROOPER OT	15,000	0	15,000	17,137.19	.00	-2,137.19	114.2%*
12101 44208	PROFESSIONAL SERVIC	12,650	0	12,650	6,858.00	.00	5,792.00	54.2%
12101 44217	POSTAGE	300	0	300	76.53	.00	223.47	25.5%
12101 44232	PRINTING & PUBLICAT	600	0	600	167.99	.00	432.01	28.0%
12101 45216	TELEPHONE	5,160	0	5,160	2,920.90	.00	2,239.10	56.6%
12101 46224	EQUIPMENT REPAIRS	2,935	0	2,935	90.75	.00	2,844.25	3.1%
12101 46390	VEHICLE MAINTENANCE	32,076	0	32,076	16,488.36	.00	15,587.64	51.4%
TOTAL POLICE		1,605,918	0	1,605,918	812,675.51	329,933.76	463,308.73	71.1%
TOTAL EXPENSES		1,605,918	0	1,605,918	812,675.51	329,933.76	463,308.73	
12202	FIRE							
12202 40101	REGULAR PAYROLL	552,579	0	552,579	338,519.33	212,315.94	1,743.73	99.7%
12202 40103	OVERTIME	30,000	0	30,000	16,827.82	.00	13,172.18	56.1%
12202 40105	CONTR TEMP OCCAS	125,389	0	125,389	67,688.75	.00	57,700.25	54.0%
12202 41210	EMPLOYEE RELATED IN	2,871	0	2,871	1,677.51	.00	1,193.49	58.4%
12202 41230	FICA & RETIREMENT	92,782	0	92,782	52,965.65	.00	39,816.35	57.1%
12202 42233	COPIER	2,380	0	2,380	1,119.50	575.00	686.50	71.2%
12202 42301	OFFICE SUPPLIES	3,000	0	3,000	2,471.84	.00	528.16	82.4%
12202 42333	PROT CLOTHING & SAFE	43,375	0	43,375	3,034.68	.00	40,340.32	7.0%
12202 42331	CUSTODIAL/MAINTENAN	4,000	0	4,000	2,855.20	.00	1,144.80	71.4%
12202 42340	OTHER PURCHASED SUP	400	0	400	.00	.00	400.00	.0%



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12202	FIRE	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
12202 42343	TECHNICAL REFERENCE	350	0	350	131.00	.00	219.00	37.4%
12202 42345	EMERGENCY MEDICAL S	24,400	0	24,400	11,407.36	.00	12,992.64	46.8%
12202 42346	FIRE EQUIP SUPPLIES	31,680	0	31,680	5,254.55	.00	26,425.45	16.6%
12202 42347	FIRE FIGHTING FOAM	1,700	0	1,700	1,740.00	.00	-40.00	102.4%
12202 43213	MILEAGE, TRAINING &	37,925	0	37,925	22,024.88	.00	15,900.12	58.1%
12202 43258	PROFESSIONAL MEMBER	1,800	0	1,800	684.00	.00	1,116.00	38.0%
12202 44208	PROFESSIONAL SERVIC	39,375	0	39,375	28,772.59	.00	10,602.41	73.1%
12202 44217	POSTAGE	400	0	400	138.00	.00	262.00	34.5%
12202 44223	SERVICE CONTRACTS	89,441	0	89,441	71,135.99	.00	18,305.01	79.5%
12202 44231	ADVERTISING	1,250	0	1,250	.00	.00	1,250.00	.0%
12202 44232	PRINTING & PUBLICAT	2,500	0	2,500	259.00	.00	2,241.00	10.4%
12202 44243	COMPENSATION	45,000	0	45,000	18,666.51	.00	26,333.49	41.5%
12202 44286	PHYSICALS & TESTING	7,500	0	7,500	4,751.30	.00	2,748.70	63.4%
12202 45216	TELEPHONE	10,048	0	10,048	6,454.59	.00	3,593.41	64.2%
12202 45221	FUEL/HEATING	13,958	0	13,958	11,213.77	.00	2,744.23	80.3%
12202 45350	WATER	1,000	0	1,000	500.00	.00	500.00	50.0%
12202 45622	ELECTRICITY	22,600	0	22,600	13,802.36	.00	8,797.64	61.1%
12202 46224	EQUIPMENT REPAIRS	16,060	0	16,060	6,601.73	.00	9,458.27	41.1%
12202 46226	BUILDING REPAIRS	8,750	0	8,750	4,772.13	.00	3,977.87	54.5%
12202 46390	VEHICLE MAINTENANCE	87,288	0	87,288	71,115.18	.00	16,172.82	81.5%
12202 48417	BLDG & GROUNDS IMPR	2,500	0	2,500	1,009.95	.00	1,490.05	40.4%
TOTAL FIRE		1,302,301	0	1,302,301	767,594.17	212,890.94	321,815.89	75.3%
TOTAL EXPENSES		1,302,301	0	1,302,301	767,594.17	212,890.94	321,815.89	
12301 EMERGENCY MANAGEMENT								
12301 40101	REGULAR PAYROLL	2,617	0	2,617	1,308.46	1,308.44	.10	100.0%
12301 41230	FICA	200	0	200	100.10	.00	99.90	50.1%
12301 42301	OFFICE SUPPLIES	200	0	200	95.61	.00	104.39	47.8%
12301 42340	OTHER PURCHASED SUP	3,500	0	3,500	3,290.50	.00	209.50	94.0%
12301 42345	EMERGENCY MEDICAL S	250	0	250	122.91	.00	127.09	49.2%
12301 43213	MILEAGE, TRAINING &	250	0	250	.00	.00	250.00	.0%
12301 44217	POSTAGE	25	0	25	21.00	.00	4.00	84.0%
12301 44223	SERVICE CONTRACTS	1,500	0	1,500	848.65	.00	651.35	56.6%
12301 44232	PRINTING & PUBLICAT	250	0	250	.00	.00	250.00	.0%
12301 45216	TELEPHONE	5,520	0	5,520	2,806.55	.00	2,713.45	50.8%
12301 46224	EQUIPMENT REPAIRS	3,000	0	3,000	1,995.25	.00	1,004.75	66.5%
TOTAL EMERGENCY MANAGEMENT		17,312	0	17,312	10,589.03	1,308.44	5,414.53	68.7%
TOTAL EXPENSES		17,312	0	17,312	10,589.03	1,308.44	5,414.53	
13200 PUBLIC WORKS ADMINISTRATION								
13200 40101	REGULAR PAYROLL	147,850	0	147,850	91,122.21	56,682.71	45.08	100.0%



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13200	PUBLIC WORKS ADMINISTRATION	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13200 41210	EMPLOYEE RELATED IN	565	0	565	376.32	.00	188.68	66.6%
13200 41230	FICA & RETIREMENT	22,061	0	22,061	13,335.08	.00	8,725.92	60.4%
13200 42233	COPPER	316	0	316	129.43	82.80	103.77	67.2%
13200 42301	OFFICE SUPPLIES	300	0	300	162.80	.00	137.20	54.3%
13200 42323	PROT CLOTHING& SAFE	605	0	605	40.48	.00	564.52	6.7%
13200 43258	PROFESSIONAL MEMBER	500	0	500	135.00	.00	365.00	27.0%
13200 44217	POSTAGE	100	0	100	.00	.00	100.00	.0%
13200 44231	ADVERTISING	200	0	200	.00	.00	200.00	.0%
13200 45216	TELEPHONE	780	0	780	459.00	.00	321.00	58.8%
TOTAL PUBLIC WORKS ADMINISTRATION		173,277	0	173,277	105,760.32	56,765.51	10,751.17	93.8%
TOTAL EXPENSES		173,277	0	173,277	105,760.32	56,765.51	10,751.17	
13201 HIGHWAY								
13201 40101	REGULAR PAYROLL	430,455	0	430,455	229,923.37	187,528.22	13,003.41	97.0%
13201 40103	OVERTIME	12,500	0	12,500	14,589.26	.00	-2,089.26	116.7%
13201 40105	CONTR TEMP OCCAS	100	0	100	.00	.00	100.00	.0%
13201 41210	EMPLOYEE RELATED IN	1,841	0	1,841	1,179.53	.00	661.47	64.1%
13201 41230	FICA & RETIREMENT	61,589	0	61,589	31,942.96	.00	29,646.04	51.9%
13201 42340	OTHER PURCHASED SUP	4,174	0	4,174	2,484.88	.00	1,689.12	59.5%
13201 42343	PROT CLOTHING& SAFE	151,140	0	151,140	85,267.13	.00	65,872.87	56.4%
13201 43213	MILEAGE, TRAINING &	2,800	0	2,800	170.00	.00	2,630.00	6.1%
13201 44208	PROFESSIONAL SERVIC	42,700	0	42,700	30,840.00	.00	11,860.00	72.2%
13201 44237	EQUIPMENT RENTAL	10,350	0	10,350	3,550.96	.00	6,799.04	34.3%
13201 44238	UNIFORM RENTALS	4,600	0	4,600	1,777.52	.00	2,822.48	38.6%
13201 45389	TRAFFIC CONTROL LIG	70,000	0	70,000	32,112.89	.00	37,887.11	45.9%
13201 46224	EQUIPMENT REPAIRS	200	0	200	230.46	.00	-30.46	115.2%
13201 46390	VEHICLE MAINTENANCE	146,674	0	146,674	101,098.49	.00	45,575.51	68.9%
13201 48439	ROAD IMPROVEMENT	600,000	0	600,000	600,000.00	.00	.00	100.0%
TOTAL HIGHWAY		1,539,123	0	1,539,123	1,135,167.45	187,528.22	216,427.33	85.9%
TOTAL EXPENSES		1,539,123	0	1,539,123	1,135,167.45	187,528.22	216,427.33	
13202 FLEET MAINTENANCE								
13202 40101	REGULAR PAYROLL	250,316	0	250,316	136,320.53	95,813.68	18,181.79	92.7%
13202 40103	OVERTIME	4,000	0	4,000	11,237.62	.00	-7,237.62	280.9%
13202 40105	CONTR TEMP OCCAS	1,800	0	1,800	950.00	.00	850.00	52.8%
13202 41210	EMPLOYEE RELATED IN	1,029	0	1,029	569.91	.00	459.09	55.4%



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13202	FLEET MAINTENANCE	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13202 41230	FICA & RETIREMENT	37,106	0	37,106	19,548.83	.00	17,557.17	52.7%
13202 42301	OFFICE SUPPLIES	464	0	464	178.11	.00	285.89	38.4%
13202 42333	PROT CLOTHING& SAFE	1,400	0	1,400	467.46	.00	932.54	33.4%
13202 42331	CUSTODIAL/MAINTENAN	1,300	0	1,300	136.65	.00	1,163.35	10.5%
13202 42341	FLEET REPAIR & MAIN	25,000	0	25,000	10,047.21	.00	14,952.79	40.2%
13202 43213	MILEAGE, TRAINING &	270	0	270	.00	.00	270.00	.0%
13202 43258	PROFESSIONAL MEMBER	200	0	200	200.00	.00	.00	100.0%
13202 44208	PROFESSIONAL SERVIC	705	0	705	402.50	.00	302.50	57.1%
13202 44223	SERVICE CONTRACTS	15,371	0	15,371	4,869.31	.00	10,501.69	31.7%
13202 44238	UNIFORM RENTALS	2,200	0	2,200	1,254.87	.00	945.13	57.0%
13202 45221	FUEL/HEATING	5,440	0	5,440	1,930.22	.00	3,509.78	35.5%
13202 45622	ELECTRICITY	11,000	0	11,000	8,519.93	.00	2,480.07	77.5%
13202 46224	EQUIPMENT REPAIRS	1,500	0	1,500	1,471.36	.00	28.64	98.1%
13202 46226	BUILDING REPAIRS	9,000	0	9,000	3,788.12	.00	5,211.88	42.1%
13202 46390	VEHICLE MAINTENANCE	9,060	0	9,060	3,668.45	.00	5,391.55	40.5%
TOTAL FLEET MAINTENANCE		377,161	0	377,161	205,561.08	95,813.68	75,786.24	79.9%
TOTAL EXPENSES		377,161	0	377,161	205,561.08	95,813.68	75,786.24	
13203 GROUNDS MAINTENANCE								
13203 40101	REGULAR PAYROLL	268,647	0	268,647	159,234.48	102,811.45	6,601.07	97.5%
13203 40103	OVERTIME	8,600	0	8,600	21,385.76	.00	-12,785.76	248.7%
13203 41210	EMPLOYEE RELATED IN	1,369	0	1,369	732.21	.00	636.79	53.5%
13203 41230	FICA & RETIREMENT	38,593	0	38,593	22,673.12	.00	15,919.88	58.7%
13203 42333	PROT CLOTHING& SAFE	2,200	0	2,200	828.17	.00	1,371.83	37.6%
13203 42331	CUSTODIAL/MAINTENAN	3,000	0	3,000	1,105.18	.00	1,894.82	36.8%
13203 42334	GROUNDS MAINTENANCE	28,000	0	28,000	3,326.66	.00	24,673.34	11.9%
13203 42340	OPERATING SUPPLIES	5,000	0	5,000	2,306.01	.00	2,693.99	46.1%
13203 43213	MILEAGE, TRAINING &	450	0	450	.00	.00	450.00	.0%
13203 44208	PROFESSIONAL SERVIC	5,500	0	5,500	15,845.35	.00	-10,345.35	288.1%
13203 44223	SERVICE CONTRACTS	5,780	0	5,780	2,721.00	.00	3,059.00	47.1%
13203 44237	EQUIPMENT RENTAL	500	0	500	.00	.00	500.00	.0%
13203 44238	UNIFORM RENTALS	2,400	0	2,400	1,318.59	.00	1,081.41	54.9%
13203 45216	TELEPHONE	360	0	360	378.17	.00	-18.17	105.0%
13203 45221	FUEL/HEATING	1,760	0	1,760	684.21	.00	1,075.79	38.9%
13203 45622	ELECTRICITY	29,000	0	29,000	22,788.74	.00	6,211.26	78.6%
13203 46224	EQUIPMENT REPAIRS	1,200	0	1,200	754.95	.00	445.05	62.9%
13203 46226	BUILDING REPAIRS	1,800	0	1,800	1,756.24	.00	43.76	97.6%
13203 46229	OTHER REPAIR SERVIC	2,000	0	2,000	.00	.00	2,000.00	.0%
13203 46390	VEHICLE MAINTENANCE	38,770	0	38,770	17,771.91	.00	20,998.09	45.8%
TOTAL GROUNDS MAINTENANCE		444,929	0	444,929	275,610.75	102,811.45	66,506.80	85.1%
TOTAL EXPENSES		444,929	0	444,929	275,610.75	102,811.45	66,506.80	

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13204	SNOW REMOVAL	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13204 SNOW REMOVAL								
13204 40103	OVERTIME	110,000	0	110,000	44,077.62	.00	65,922.38	40.1%
13204 41230	FICA	8,415	0	8,415	3,180.22	.00	5,234.78	37.8%
13204 42333	SAND SALT GRAVEL	161,700	0	161,700	111,681.11	.00	50,018.89	69.1%
13204 42340	OTHER PURCHASED SUP	25,050	0	25,050	9,422.29	.00	15,627.71	37.6%
13204 44208	PROFESSIONAL SERVIC	178,000	0	178,000	77,157.00	37,600.00	63,243.00	64.5%
TOTAL SNOW REMOVAL		483,165	0	483,165	245,518.24	37,600.00	200,046.76	58.6%
TOTAL EXPENSES		483,165	0	483,165	245,518.24	37,600.00	200,046.76	
13205 PUBLIC WORKS FACILITIES								
13205 40101	REGULAR PAYROLL	12,624	0	12,624	5,327.76	.00	7,296.24	42.2%
13205 41230	FICA & RETIREMENT	965	0	965	.00	.00	965.00	.0%
13205 42322	PROT CLOTHING & SAF	100	0	100	.00	.00	100.00	.0%
13205 42331	CUSTODIAL/MAINTENAN	5,200	0	5,200	4,174.56	.00	1,125.44	78.8%
13205 42332	PAINT & PAINT SUPPL	1,000	0	1,000	807.81	.00	192.19	80.8%
13205 44223	SERVICE CONTRACTS	18,408	0	18,408	5,129.61	.00	13,278.39	27.9%
13205 45216	TELEPHONE	6,787	0	6,787	9,509.74	.00	-2,722.74	140.1%
13205 45221	FUEL/HEATING	8,246	0	8,246	.00	.00	8,246.00	.0%
13205 45622	ELECTRICITY	45,000	0	45,000	31,295.95	.00	13,704.05	69.5%
13205 46226	BUILDING REPAIRS	25,000	0	25,000	17,106.87	.00	7,893.13	68.4%
TOTAL PUBLIC WORKS FACILITIES		123,430	0	123,430	73,352.30	.00	50,077.70	59.4%
TOTAL EXPENSES		123,430	0	123,430	73,352.30	.00	50,077.70	
13301 ENGINEERING								
13301 40101	REGULAR PAYROLL	98,192	0	98,192	60,713.88	37,477.41	.71	100.0%
13301 41210	EMPLOYEE RELATED IN	339	0	339	225.36	.00	113.64	66.5%
13301 41230	FICA & RETIREMENT	15,306	0	15,306	9,121.26	.00	6,184.74	59.6%
13301 42233	COPIER	792	0	792	.00	.00	792.00	.0%
13301 42301	OFFICE SUPPLIES	445	0	445	.00	.00	445.00	.0%
13301 43213	MILEAGE, TRAINING &	650	0	650	114.17	.00	385.83	22.9%
13301 43258	PROFESSIONAL MEMBER	650	0	650	610.00	.00	40.00	93.8%
TOTAL ENGINEERING		116,224	0	116,224	70,784.67	37,477.41	7,961.92	93.1%
TOTAL EXPENSES		116,224	0	116,224	70,784.67	37,477.41	7,961.92	



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FOR 2019 08

13601	TRANSFER STATION	ORIGINAL APPROP	TRANSFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
13601 TRANSFER STATION									
13601	40101	REGULAR PAYROLL	93,473	0	93,473	54,934.29	35,407.99	3,130.72	96.7%
13601	40103	OVERTIME	6,000	0	6,000	3,605.82	.00	2,394.18	60.1%
13601	41210	EMPLOYEE RELATED IN	461	0	461	284.19	.00	176.81	61.6%
13601	41230	FICA & RETIREMENT	13,648	0	13,648	6,702.09	.00	6,945.91	49.1%
13601	42301	OFFICE SUPPLIES	250	0	250	10.65	.00	239.35	4.3%
13601	42323	PROT CLOTHING& SAFE	600	0	600	76.00	.00	524.00	12.7%
13601	42340	OTHER PURCHASED SUP	1,196	0	1,196	471.24	.00	724.76	39.4%
13601	43212	TRANSPORTATION	120,000	0	120,000	74,430.68	.00	45,569.32	62.0%
13601	43213	MILEAGE, TRAINING &	630	0	630	283.06	.00	346.94	44.9%
13601	44208	PROFESSIONAL SERVIC	27,600	0	27,600	9,935.80	.00	17,664.20	35.9%
13601	44223	SERVICE CONTRACTS	1,170	0	1,170	287.20	.00	882.80	24.5%
13601	44238	UNIFORM RENTALS	780	0	780	394.02	.00	385.98	50.5%
13601	44259	LANDFILL OPERATION	1,000	0	1,000	.00	.00	1,000.00	.0%
13601	45216	TELEPHONE	480	0	480	279.05	.00	200.95	58.1%
13601	45622	ELECTRICITY	1,800	0	1,800	997.71	.00	802.29	55.4%
13601	46226	BUILDING REPAIRS	1,000	0	1,000	.00	.00	1,000.00	.0%
13601	46228	HOUSEHOLD HAZARD DI	15,000	0	15,000	2,292.81	.00	12,707.19	15.3%
13601	46390	VEHICLE MAINTENANCE	5,962	0	5,962	1,723.54	.00	4,238.46	28.9%
TOTAL TRANSFER STATION		291,050	0	291,050	156,688.15	35,407.99	98,953.86	66.0%	
TOTAL EXPENSES		291,050	0	291,050	156,688.15	35,407.99	98,953.86		

14102 YOUTH & SOCIAL SERVICES

14102	40101	REGULAR PAYROLL	261,388	0	261,388	159,347.37	102,274.10	-233.47	100.1%
14102	40105	CONTR TEMP OCCAS	12,545	0	12,545	5,907.64	.00	6,637.36	47.1%
14102	41210	EMPLOYEE RELATED IN	1,094	0	1,094	707.64	.00	386.36	64.7%
14102	41230	FICA & RETIREMENT	38,085	0	38,085	22,090.19	.00	15,994.81	58.0%
14102	42233	COPIER	1,920	0	1,920	2,041.28	380.00	-501.28	126.1%
14102	42301	OFFICE SUPPLIES	1,800	0	1,800	136.73	.00	1,663.27	7.6%
14102	42331	CUSTODIAL/MAINTENAN	750	0	750	382.83	.00	367.17	51.0%
14102	43213	MILEAGE, TRAINING &	2,000	0	2,000	834.57	.00	1,165.43	41.7%
14102	43258	PROFESSIONAL MEMBER	680	0	680	654.75	.00	25.25	96.3%
14102	44208	PROFESSIONAL SERVIC	20,460	0	20,460	8,800.00	.00	11,660.00	43.0%
14102	44217	POSTAGE	600	0	600	265.22	.00	334.78	44.2%
14102	44223	SERVICE CONTRACTS	1,874	0	1,874	525.00	.00	1,349.00	28.0%
14102	44232	PRINTING & PUBLICAT	300	0	300	.00	.00	300.00	.0%
14102	45216	TELEPHONE	2,040	0	2,040	1,133.03	.00	906.97	55.5%



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14102	YOUTH & SOCIAL SERVICES	ORIGINAL APPROP	TRANSFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
14102	45221	FUEL/HEATING	2,604	0	2,604	1,283.70	.00	1,320.30	49.3%
14102	45622	ELECTRICITY	2,400	0	2,400	1,441.99	.00	958.01	60.1%
14102	46226	BUILDING REPAIRS	2,000	0	2,000	2,120.00	.00	-120.00	106.0%
14102	46390	VEHICLE MAINTENANCE	4,231	0	4,231	1,052.29	.00	3,178.71	24.9%
14102	47282	PROGRAMS	14,000	0	14,000	5,063.07	.00	8,936.93	36.2%
TOTAL YOUTH & SOCIAL SERVICES		370,771	0	370,771	213,787.30	102,654.10	54,329.60	85.3%	
TOTAL EXPENSES		370,771	0	370,771	213,787.30	102,654.10	54,329.60		

14201 HEALTH SERVICES

14201	47260	CHATHAM HEALTH DIST	179,205	0	179,205	134,403.24	44,801.08	.68	100.0%
TOTAL HEALTH SERVICES		179,205	0	179,205	134,403.24	44,801.08	.68	100.0%	
TOTAL EXPENSES		179,205	0	179,205	134,403.24	44,801.08	.68		

14301 COMMUNITY AGENCIES

14301	47270	COLCHESTER C3	25,000	0	25,000	25,000.00	.00	.00	100.0%
TOTAL COMMUNITY AGENCIES		25,000	0	25,000	25,000.00	.00	.00	100.0%	
TOTAL EXPENSES		25,000	0	25,000	25,000.00	.00	.00		

15101 CRAGIN LIBRARY

15101	40101	REGULAR PAYROLL	377,261	0	377,261	233,191.71	121,691.68	22,377.61	94.1%
15101	41210	EMPLOYEE RELATED IN	1,464	0	1,464	1,022.21	.00	441.79	69.8%
15101	41230	FICA & RETIREMENT	49,638	0	49,638	30,271.88	.00	19,366.12	61.0%
15101	42233	COPIER	2,580	0	2,580	1,779.64	.00	800.36	69.0%
15101	42301	OFFICE SUPPLIES	3,900	0	3,900	1,231.79	.00	2,668.21	31.6%
15101	42331	CUSTODIAL/MAINTENAN	4,000	0	4,000	4,173.70	.00	-173.70	104.3%
15101	42342	BOOKS, MAGAZINES & P	53,000	0	53,000	28,936.42	.00	24,063.58	54.6%
15101	42344	LIBRARY MEDIA SUPPL	4,000	0	4,000	1,283.17	.00	2,716.83	32.1%
15101	43213	MILEAGE, TRAINING &	1,000	0	1,000	300.00	.00	700.00	30.0%
15101	43258	PROFESSIONAL MEMBER	1,490	0	1,490	1,330.00	.00	160.00	89.3%
15101	44205	DATA PROCESSING	32,056	0	32,056	32,056.00	.00	.00	100.0%
15101	44217	POSTAGE	150	0	150	14.02	.00	135.98	9.3%
15101	44223	SERVICE CONTRACTS	10,035	0	10,035	4,085.36	.00	5,949.64	40.7%



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15101	CRAGIN LIBRARY	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15101	44232 PRINTING & PUBLICAT	1,000	0	1,000	326.94	.00	673.06	32.7%
15101	45216 TELEPHONE	3,636	0	3,636	2,459.54	.00	1,176.46	67.6%
15101	45221 FUEL/HEATING	8,680	0	8,680	6,790.77	.00	1,889.23	78.2%
15101	45222 WATER & SEWER	3,030	0	3,030	1,440.12	.00	1,589.88	47.5%
15101	45622 ELECTRICITY	33,000	0	33,000	20,713.33	.00	12,286.67	62.8%
15101	46224 EQUIPMENT REPAIRS	600	0	600	.00	.00	600.00	.0%
15101	46226 BUILDING REPAIRS	1,800	0	1,800	2,675.71	.00	-875.71	148.7%*
15101	47282 PROGRAMS	750	0	750	78.92	.00	671.08	10.5%
	TOTAL CRAGIN LIBRARY	593,070	0	593,070	374,161.23	121,691.68	97,217.09	83.6%
	TOTAL EXPENSES	593,070	0	593,070	374,161.23	121,691.68	97,217.09	
15201	PARKS & RECREATION							
15201	40101 REGULAR PAYROLL	121,624	0	121,624	74,845.42	46,778.52	.06	100.0%
15201	40103 OVERTIME	1,433	0	1,433	397.80	.00	1,035.20	27.8%
15201	41210 EMPLOYEE RELATED IN	505	0	505	495.05	.00	9.95	98.0%
15201	41230 FICA & RETIREMENT	17,586	0	17,586	10,143.48	.00	7,442.52	57.7%
15201	42233 COPIER	3,046	0	3,046	1,590.27	602.40	853.33	72.0%
15201	42301 OFFICE SUPPLIES	1,900	0	1,900	78.17	356.91	1,464.92	22.9%
15201	43213 MILEAGE TRAINING &	3,000	0	3,000	825.00	.00	2,175.00	27.5%
15201	43258 PROFESSIONAL MEMBER	905	0	905	300.00	.00	605.00	33.1%
15201	44208 PROFESSIONAL SERVIC	350	0	350	.00	.00	350.00	.0%
15201	44217 POSTAGE	700	0	700	163.61	.00	536.39	23.4%
15201	45216 TELEPHONE	1,140	0	1,140	456.11	.00	683.89	40.0%
	TOTAL PARKS & RECREATION	152,189	0	152,189	89,294.91	47,737.83	15,156.26	90.0%
	TOTAL EXPENSES	152,189	0	152,189	89,294.91	47,737.83	15,156.26	
15401	SENIOR SERVICES							
15401	40101 REGULAR PAYROLL	198,501	0	198,501	116,776.45	69,073.57	12,650.98	93.6%
15401	40105 CONTR TEMP OCCAS	3,000	0	3,000	1,758.00	.00	1,242.00	58.6%
15401	41210 EMPLOYEE RELATED IN	1,062	0	1,062	601.00	.00	461.00	56.6%
15401	41230 FICA & RETIREMENT	27,989	0	27,989	15,065.60	.00	12,923.40	53.8%
15401	42233 COPIER	2,788	0	2,788	1,760.31	496.00	531.69	80.9%
15401	42301 OFFICE SUPPLIES	1,000	0	1,000	524.35	475.65	.00	100.0%
15401	42311 CUSTODIAL/MAINTENAN	1,500	0	1,500	841.77	153.81	504.42	66.4%
15401	43213 MILEAGE TRAINING &	250	0	250	100.00	.00	23.00	10.0%
15401	43258 PROFESSIONAL MEMBER	295	0	295	100.00	.00	195.00	33.9%



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15401	SENIOR SERVICES	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15401	44208 PROFESSIONAL SERVIC	17,900	0	17,900	8,031.27	.00	9,868.73	44.9%
15401	44217 POSTAGE	500	0	500	.00	.00	500.00	.0%
15401	44223 SERVICE CONTRACTS	4,445	0	4,445	3,118.83	.00	1,326.17	70.2%
15401	44232 PRINTING & PUBLICAT	1,000	0	1,000	204.15	.00	795.85	20.4%
15401	45216 TELEPHONE	3,600	0	3,600	1,664.52	.00	1,935.48	46.2%
15401	45221 FUEL/HEATING	7,595	0	7,595	2,941.47	.00	4,653.53	38.7%
15401	45622 ELECTRICITY	6,000	0	6,000	3,870.60	.00	2,129.40	64.5%
15401	46224 EQUIPMENT REPAIRS	500	0	500	.00	.00	500.00	.0%
15401	46226 BUILDING REPAIRS	1,500	0	1,500	2,814.31	.00	-1,314.31	187.6%*
15401	46390 VEHICLE MAINTENANCE	15,038	0	15,038	9,695.30	.00	5,342.70	64.5%
	TOTAL SENIOR SERVICES	294,463	0	294,463	169,794.93	70,199.03	54,469.04	81.5%
	TOTAL EXPENSES	294,463	0	294,463	169,794.93	70,199.03	54,469.04	
18101	DEBT SERVICE							
18101	49245 BOND PRINCIPAL	1,495,000	0	1,495,000	.00	.00	1,495,000.00	.0%
18101	49246 BOND INTEREST	215,415	0	215,415	107,707.50	.00	107,707.50	50.0%
	TOTAL DEBT SERVICE	1,710,415	0	1,710,415	107,707.50	.00	1,602,707.50	6.3%
	TOTAL EXPENSES	1,710,415	0	1,710,415	107,707.50	.00	1,602,707.50	
18501	TRANSFERS							
18501	50474 TRANSFER TO CAPITAL	419,300	0	419,300	419,300.00	.00	.00	100.0%
18501	50496 ACO - TOWN FUNDING	35,830	0	35,830	35,830.00	.00	.00	100.0%
18501	50500 TRANSFER TO CAPITAL	479,700	208,015	687,715	687,715.00	.00	.00	100.0%
18501	50700 TRANSFER TO DEBT SE	442,020	0	442,020	442,020.00	.00	.00	100.0%
	TOTAL TRANSFERS	1,376,850	208,015	1,584,865	1,584,865.00	.00	.00	100.0%
	TOTAL EXPENSES	1,376,850	208,015	1,584,865	1,584,865.00	.00	.00	
	GRAND TOTAL	14,821,310	208,015	15,029,325	8,875,420.93	2,438,663.38	3,715,240.69	75.3%

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	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
<b>30 PROPERTY TAXES</b>						
11303 30111 CURRENT TAXES	39,298,198	0	39,298,198	38,674,966.18	623,231.82	98.4%
11303 30112 DELINQUENT TAXES	425,000	0	425,000	315,561.48	109,438.52	74.2%
11303 30113 INTEREST & PENALTIE	250,000	0	250,000	237,995.49	12,004.51	95.2%
TOTAL PROPERTY TAXES	39,973,198	0	39,973,198	39,228,523.15	744,674.85	98.1%
TOTAL REVENUES	39,973,198	0	39,973,198	39,228,523.15	744,674.85	
<b>31 INTERGOVERNMENTAL</b>						
11301 31326 MUNI STABILIZATION	134,167	0	134,167	134,167.00	.00	100.0%
11301 31403 IN LIEU OF TAXES-PI	74,928	0	74,928	74,928.00	.00	100.0%
11301 31406 MASHANTUCKET PECQUOT	23,167	0	23,167	7,722.33	15,444.67	33.3%
11301 31423 51-56A DISTR. TO TO	5,000	0	5,000	4,100.00	900.00	82.0%
11304 31415 DISABILITY EXEMPTIO	1,974	0	1,974	1,454.13	519.87	73.7%
11304 31420 ADDITIONAL VETS EXE	7,714	0	7,714	7,081.94	632.06	91.8%
12301 31320 EMERGENCY MANAGEMEN	8,000	0	8,000	.00	8,000.00	.0%
13201 31424 LOCAL CAPITAL IMPRO	136,865	0	136,865	.00	136,865.00	.0%
14102 31402 ST/CT YOUTH SERVICE	17,000	0	17,000	.00	17,000.00	.0%
TOTAL INTERGOVERNMENTAL	408,815	0	408,815	229,453.40	179,361.60	56.1%
TOTAL REVENUES	408,815	0	408,815	229,453.40	179,361.60	
<b>32 INTERGOVT-EDUCATION</b>						
19001 32302 EDUC. COST SHARING	12,670,601	0	12,670,601	6,335,300.00	6,335,301.00	50.0%
19001 32307 SPECIAL EDUCATION	450,000	0	450,000	568,985.00	-118,985.00	126.4%
TOTAL INTERGOVT-EDUCATION	13,120,601	0	13,120,601	6,904,285.00	6,216,316.00	52.6%
TOTAL REVENUES	13,120,601	0	13,120,601	6,904,285.00	6,216,316.00	
<b>33 CHARGES FOR SERVICES</b>						
12202 33704 AMBULANCE FEES	525,000	0	525,000	425,656.15	99,343.85	81.1%
15201 33701 RECREATION FEES	9,600	0	9,600	5,386.53	4,213.47	56.1%



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	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
TOTAL CHARGES FOR SERVICES	534,600	0	534,600	431,042.68	103,557.32	80.6%
TOTAL REVENUES	534,600	0	534,600	431,042.68	103,557.32	
<b>34 LICENSES/PERMITS/FEE</b>						
11201 34613 VENDOR PERMITS	1,000	0	1,000	650.00	350.00	65.0%
11303 34621 COPIER FEES	200	0	200	164.00	36.00	82.0%
11304 34621 COPIER FEES	750	0	750	386.00	364.00	51.3%
11402 34641 ZONING BOARD OF APP	5,000	0	700	350.00	350.00	50.0%
11403 34642 CONSERVATION COMMIS	5,500	0	5,500	2,120.00	3,380.00	38.5%
11411 34621 COPIER FEES	150	0	150	56.50	93.50	37.7%
11411 34640 ZONING & PLANNING F	12,000	0	12,000	10,340.00	1,660.00	86.2%
11411 34660 BUILDING FEES	225,000	0	225,000	211,529.00	13,471.00	94.0%
11411 34661 FIRE MARSHAL INSPEC	240	0	240	.00	240.00	.0%
11501 34019 LAND RECORDS-TOWN	2,000	0	2,000	1,221.00	779.00	61.1%
11501 34620 CONVEYANCE TAX	192,000	0	192,000	114,235.14	77,764.86	59.5%
11501 34621 COPIER FEES	15,000	0	15,000	9,578.25	5,421.75	63.9%
11501 34622 TOWN CLERK FEES	92,000	0	92,000	57,781.00	34,219.00	62.3%
11501 34623 SPORTS LICENSES	400	0	400	143.00	257.00	35.8%
12101 34613 PISTOL PERMITS	5,000	0	5,000	3,616.00	1,384.00	72.3%
13301 34614 ROAD INSPECTION FEE	5,400	0	5,400	3,640.00	1,760.00	67.4%
13601 34624 TRANSFER STATION FE	120,000	0	120,000	85,520.96	34,479.04	71.3%
15101 34705 LIBRARY FINES & FEE	7,500	0	7,500	4,606.75	2,893.25	61.4%
15401 34625 DIAL-A-RIDE	3,250	0	3,250	1,939.76	1,310.24	59.7%
TOTAL LICENSES/PERMITS/FEE	688,090	0	688,090	507,877.36	180,212.64	73.8%
TOTAL REVENUES	688,090	0	688,090	507,877.36	180,212.64	
<b>35 OTHER REVENUES</b>						
11301 35422 TELECOMMUNICATION P	29,000	0	29,000	.00	29,000.00	.0%
11301 35611 INVESTMENT INTEREST	144,000	0	144,000	236,584.32	-92,584.32	164.3%
11301 35616 ELDERLY HOUSING / D	14,350	0	14,350	8,636.34	5,713.66	60.2%
11301 35617 INSURANCE REIMBURSE	0	0	0	1,530.96	-1,530.96	100.0%
11301 35618 MISCELLANEOUS	6,000	0	6,000	962.75	5,037.25	16.0%
11411 35644 STATE FUND FOR BLDG	800	0	800	2,269.63	-1,469.63	283.7%
11701 35605 CIRMA MEMBER EQUITY	0	0	0	46,727.00	-46,727.00	100.0%
19001 35652 TUITION	451,200	0	451,200	286,641.52	164,558.48	63.5%
TOTAL OTHER REVENUES	645,350	0	645,350	583,352.52	61,997.48	90.4%
TOTAL REVENUES	645,350	0	645,350	583,352.52	61,997.48	



FOR 2019 08

	ORIGINAL ESTIM REV	ESTIM REV ADJUSTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
<b>36 OTHER FINANCING SOUR</b>						
18501 36250 USE OF G/F FUND BAL	0	208,015	208,015	208,015.00	.00	100.0%*
TOTAL OTHER FINANCING SOUR	0	208,015	208,015	208,015.00	.00	100.0%
TOTAL REVENUES	0	208,015	208,015	208,015.00	.00	
GRAND TOTAL	55,370,654	208,015	55,578,669	48,092,549.11	7,486,119.89	86.5%

\*\* END OF REPORT - Generated by Maggie Cosgrove \*\*

Town of Colchester General Fund Revenue Comparison - FY 18-19 to FY 17-18				
	FY 18-19 July-Feb	FY 17-18 July-Feb	Increase (Decrease)	Notes
<b>REVENUES:</b>				
<b>Property Taxes:</b>				
Current taxes	38,674,966	38,300,338	374,628	Increase in Current list tax collection rate from 97.54% in FY 17-18 to 97.75% in FY 18-19. In FY 17/18, increase in tax payments due in January 2018 being paid prior to the end of December 2017 (Federal tax reform impact). Final tax collection rate for FY 17-18 was 98.90%. Budget for FY 18-19 assumed a 98.8% collection rate.
Delinquent taxes	315,561	312,898	2,663	Same amount budgeted in FY 18-19 and FY 17-18
Interest & lien fees	237,996	248,573	(10,577)	Budget in FY 18-19 increased by \$50,000 from budget in FY 17-18. Actual in FY 17-18 exceeded budget by \$157,284
Total property taxes	39,228,523	38,861,809	366,714	
<b>Intergovernmental:</b>				
Municipal Stabilization Grant	134,167	207,276	(73,109)	Grant reduction in FY 18-19 State budget
Payment in lieu of taxes	74,928	0	74,928	PILOT reinstated in FY 18-19 State budget
Mashantucket Pequot/Mohegan Fund	7,722	21,807	(14,085)	Grant reduction in FY 18-19 State budget
Distribution to Towns	4,100	2,455	1,645	
Disability Exemptions	1,454	1,882	(228)	
Elderly Homeowners	0	0	0	
Additional Veterans Exemptions	7,082	7,770	(688)	
Local Capital Improvement	0	0	0	
Youth Services Grant	0	13,056	(13,056)	FY 18-19 - drawdown request for 100% of grant funds submitted for payment in April. FY 17-18 - drawdown request for 75% of grant processed and received in January
Emergency Management	0	0	0	
Total	229,453	254,046	(24,593)	

Town of Colchester				
General Fund Revenue Comparison - FY 18-19 to FY 17-18				
	FY 18-19	FY 17-18	Increase	Notes
	July-Feb	July-Feb	(Decrease)	
<b>Intergovernmental - Education:</b>				
ECS	6,335,300	5,862,782	472,518	FY 17-18 - October payment reduced by Governor's Executive order
Special Education	568,985	570,385	(1,400)	Same amount budgeted in FY 18-19 and FY 17-18
Total	6,904,285	6,433,167	471,118	
Total intergovernmental	7,133,738	6,687,213	446,525	
<b>Charges for Services:</b>				
Ambulance Fees	425,656	374,879	50,777	Budget in FY 18-19 increased by \$25,000 from budget in FY 17-18. Actual in FY 17-18 exceeded budget by \$82,728
Recreation Fees	5,387	5,862	(475)	
Total charges for services	431,043	380,741	50,302	
<b>Revenues from use of money:</b>				
Investment interest earnings	236,584	138,395	98,189	Budget in FY 18-19 increased by \$84,000 from budget in FY 17-18. Additional interest earnings from BAN proceeds

Town of Colchester				
General Fund Revenue Comparison - FY 18-19 to FY 17-18				
	FY 18-19	FY 17-18	Increase	Notes
	July-Feb	July-Feb	(Decrease)	
<b>Licenses/permits/fees:</b>				
Vendor permits	650	800	(150)	
Copier fees	10,184	10,702	(518)	
ZBA fees	350	1,250	(900)	
Conservation Commission fees	2,120	3,753	(1,633)	
Zoning and Planning fees	10,340	6,990	3,350	
Building fees	211,529	177,428	34,101	Budget in FY 18-19 decreased by \$25,000 from budget in FY 17-18. Actual in FY 17-18 exceeded budget by \$28,637
Fire marshal inspection fees	0	360	(360)	
Conveyance tax	114,235	117,695	(3,460)	Budget in FY 18-19 decreased by \$5,000 from budget in FY 17-18. Actual in FY 17-18 less than budget by \$15,408
Town Clerk fees	57,781	55,832	1,949	Budget in FY 18-19 decreased by \$26,500 from budget in FY 17-18. Actual in FY 17-18 less than budget by \$35,359
Sports licenses	143	149	(6)	
Recording fees	1,221	1,212	9	
Pistol permits	3,616	5,810	(2,194)	
Road inspection fees	3,640	6,265	(2,625)	
Transfer Station fees	85,521	87,834	(2,313)	Same amount budgeted in FY 18-19 and FY 17-18
Library fines & fees	4,607	6,479	(1,872)	
Dial-A-Ride	1,940	2,007	(67)	
Total licenses/permits/fees	507,877	484,566	23,311	

Town of Colchester				
General Fund Revenue Comparison - FY 18-19 to FY 17-18				
	FY 18-19 July-Feb	FY 17-18 July-Feb	Increase (Decrease)	Notes
<b>Other revenues:</b>				
Telecommunication property tax	0	0	0	
Elderly Housing/Dublin Village	8,636	8,672	(36)	
Insurance reimbursement	1,531	13,902	(12,371)	
Miscellaneous	963	5,318	(4,355)	
State Fund for Building Inspection fees	2,270	1,597	673	
				Funds not included in budgets - Equity distributions were announced by CIRMA subsequent to budget adoption
CIRMA Member Equity Distribution	46,727	44,723	2,004	
Tuition - Reg. From other Towns	286,642	246,510	40,132	Tuition from out of district students
<b>Total other revenues</b>	<b>346,769</b>	<b>320,722</b>	<b>26,047</b>	
<b>Other financing sources:</b>				
				FY 18-19 - Appropriation of funds for replacement of ambulance (\$163,015) and purchase of property at 108 Mill Street (\$45,000).
Use of fund balance	208,015	0	208,015	
<b>Total other financing sources</b>	<b>208,015</b>	<b>0</b>	<b>208,015</b>	
<b>Total revenues</b>	<b>48,092,549</b>	<b>46,873,446</b>	<b>1,219,103</b>	

**From:** James D McNair III <jmcnair3@comcast.net>  
**Sent:** Monday, March 11, 2019 2:24 PM  
**To:** Robert Tarlov  
**Subject:** comment for Tuesday meeting

Rob,

Since there is not a section posted on the agenda for public comment, I wanted to share this with the Board. I will leave it up to you for distribution if you see fit.

After reviewing the present charter, there are several observations. Using the find function, there is no reference to "develop budget", "developing budget" or "budget process".

The Board of Selectman budget in the definition section does not state who develops the projected expenditures.

Nowhere in the Charter's section on the duties and powers of the First Selectman does it explicitly state anything about the development of the Town Budget

Nowhere in the Charter's section on the duties and powers of the Selectman does it explicitly state anything about the development of the Town Budget

While some may say the Charter is vague about it, others may say the Budget development process is non-existent once developing was removed from the BOF section.

I urge the Board of Finance to reject any and all notions they lost authority over the Budget. The previous Charter had only one area where developing the BoS budget was explicit. That was under the duties and powers of the Board of Finance. Once removed there is nothing said. As a result, state statute prevails pertaining to the powers of the BoF.

Also, in case the BoS does not share this opinion, please remember one thing. In my years on the BoF, the BoS never showed the ability to objectively vet town budgets. Checks and balances must prevail.

Best regards,

James McNair

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----- Original message -----

**From:** jmcnair3 <jmcnair3@comcast.net>  
**Sent:** Tuesday, March 19, 2019 6:22 AM  
**To:** Robert Tarlov  
**Cc:** Art Shilosky; Maggie Cosgrove  
**Subject:** Re: Maggie is there an audited Minus report for Town actual spending versus Budget FY 2018?

Thanks



Sent from my Verizon, Samsung Galaxy smartphone

**From:** James D McNair III <jmcnair3@comcast.net>  
**Sent:** Monday, March 18, 2019 11:19 AM  
**To:** Maggie Cosgrove; Robert Tarlov  
**Subject:** Maggie is there an audited Minus report for Town actual spending versus Budget FY 2018?

Maggie,

Good day. I know the BOE posted their audited line item spending report that ties to the \$ 977,297 variance shown on the audit report. Is there a similar report for the town that ties to their \$629,366 variance? I did see an unaudited report that showed \$1,024,077.

Thanks,

James

From: Robert Tarlov <BOFChair@colchesterct.gov>  
Date: 3/19/19 6:08 AM (GMT-05:00)  
To: James D McNair III <jmcnair3@comcast.net>  
Cc: Art Shilosky <aShilosky@colchesterct.gov>, Maggie Cosgrove <mcosgrove@colchesterct.gov>  
Subject: Re: Maggie is there an audited Minus report for Town actual spending versus Budget FY 2018?

James,

The breakdown on the audited results is in Opengov.

[https://colchesterct.opengov.com/transparency#/29566/accountType=expenses&embed=n&breakdown=09bc7f51-3e25-4b9b-9203-6d73f7268490&currentYearAmount=cumulative&currentYearPeriod=years&graph=bar&legendSort=desc&projection=true&saved\\_view=null&selection=8699DE4DD720B11427F21F82AA566FAA&projections=null&projectionType=null&highlighting=null&highlightingVariance=null&year=NaN&selectedDataSetIndex=null&fiscal\\_start=earliest&fiscal\\_end=latest](https://colchesterct.opengov.com/transparency#/29566/accountType=expenses&embed=n&breakdown=09bc7f51-3e25-4b9b-9203-6d73f7268490&currentYearAmount=cumulative&currentYearPeriod=years&graph=bar&legendSort=desc&projection=true&saved_view=null&selection=8699DE4DD720B11427F21F82AA566FAA&projections=null&projectionType=null&highlighting=null&highlightingVariance=null&year=NaN&selectedDataSetIndex=null&fiscal_start=earliest&fiscal_end=latest)

These can be downloaded into Excel, too. (Under "Shared" button in the upper right). I checked, and these results match what is shown in the audit, but with a more detailed breakdown.

Also, pages 72-73 (pdf pages 86-87) in the audit will give you a more detailed breakdown than the page you posted below and make it easier to compare the audit with Opengov.

We hope to have the Budgets Trend Report on the site soon, which will show the breakdown on the past adopted and revised budgets too, but in the meantime, the adopted budget or Munis report you referred to can be used for the breakdown comparison of the budget to the audited results.

The revenue results are in OpenGov also as well as the two years prior to 2017/2018, which was the year we needed to implement the Mitigation Plan to reduce spending due to a reduction in State revenue after the budgets passed.

Rob

For meeting discussion: 3/20/2019

<https://stories.opengov.com/sandpointid/published/r1Pkv-0wz>

<https://stories.opengov.com/ipswichma/published/cDYH IDCz>

**Budget Trends Reports:**

[https://costeelemn.opengov.com/transparency#/9395/accountType=expenses&embed=n&breakdown=types&currentYearAmount=cumulative&currentYearPeriod=years&graph=bar&legendSort=desc&proration=true&saved\\_view=16039&selection=517BF7F479B7AA0587490682FF6B9D3F&projections=null&projectionType=null&highlighting=null&highlightingVariance=null&year=NaN&selectedDataSetIndex=null&fiscal\\_start=earliest&fiscal\\_end=latest](https://costeelemn.opengov.com/transparency#/9395/accountType=expenses&embed=n&breakdown=types&currentYearAmount=cumulative&currentYearPeriod=years&graph=bar&legendSort=desc&proration=true&saved_view=16039&selection=517BF7F479B7AA0587490682FF6B9D3F&projections=null&projectionType=null&highlighting=null&highlightingVariance=null&year=NaN&selectedDataSetIndex=null&fiscal_start=earliest&fiscal_end=latest)

[https://saratogaspringsny.opengov.com/transparency#/3529/accountType=expenses&embed=n&breakdown=f3394863-919d-4907-9911-414b4e4d25e3&currentYearAmount=cumulative&currentYearPeriod=years&graph=bar&legendSort=desc&proration=true&saved\\_view=null&selection=C5BA9B14354F96B680A1B059789A1F01&projections=null&projectionType=null&highlighting=null&highlightingVariance=null&year=NaN&selectedDataSetIndex=null&fiscal\\_start=earliest&fiscal\\_end=latest](https://saratogaspringsny.opengov.com/transparency#/3529/accountType=expenses&embed=n&breakdown=f3394863-919d-4907-9911-414b4e4d25e3&currentYearAmount=cumulative&currentYearPeriod=years&graph=bar&legendSort=desc&proration=true&saved_view=null&selection=C5BA9B14354F96B680A1B059789A1F01&projections=null&projectionType=null&highlighting=null&highlightingVariance=null&year=NaN&selectedDataSetIndex=null&fiscal_start=earliest&fiscal_end=latest)

# Communications and Reporting

Build trust by simplifying and streamlining the collection, analysis, and communication of complex information

## Build Trust Through Effective Communication

Engaging with constituents and stakeholders is critical to every public agency's success. With OpenGov, leaders can analyze and communicate complex topics and decisions in a simple manner anyone can understand. Agencies are able to build trust with colleagues and residents by gathering input on key initiatives and aligning budget and the strategic plan to both performance objectives and public expectations.

### Focus on outcomes

Establish goals for departments, programs, or initiatives, then track relevant KPIs to keep stakeholders updated on spending, performance, and progress.

### Communicate clearly

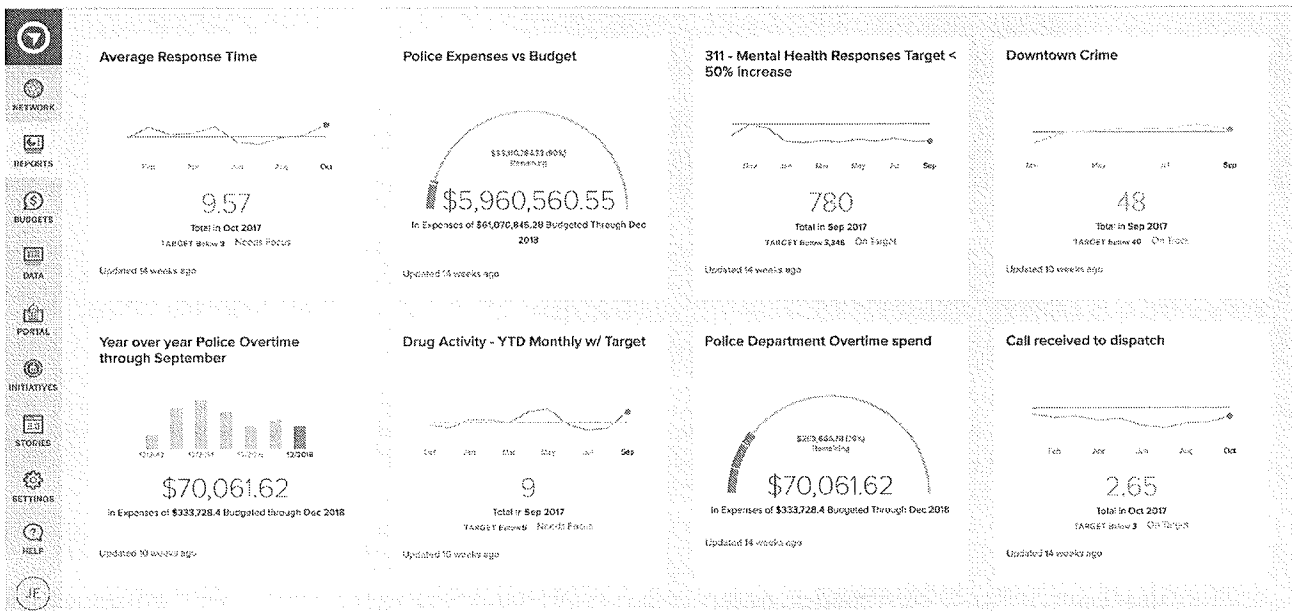
Create and share content easily and quickly. Use a simple, drag-and-drop page builder to combine your data with images, dashboards, maps, and narrative context. Present complex information in a way that's easy for anyone to understand. Share via email, social media, or through your agency's website.

### Capture feedback online, at meetings or on-the-go

Record feedback from residents, colleagues, and other stakeholders at any moment through online surveys, virtual town halls or mobile forms.

### Increase accountability

Publicly demonstrate progress on projects and strategic initiatives. Show results anyone can understand by uniting financial and performance data and adding valuable context.



## Control the Message

Transform complex financial and performance data into actionable insights and communicate them with your internal and external stakeholders.

### Present complex information that all parties can understand

- Keep internal and external stakeholders updated on performance and aligned around high-level strategic goals.
- Gain at-a-glance insights with dashboards, take action with customized alerts, or dive into the details for deeper analysis.
- Simplify performance reporting through printer-ready dashboards for beautiful reports that streamline meetings and reduce cumbersome manual extracts.

### Broaden citizen engagement

Supplement public hearings with online surveys and virtual town halls that are easy and convenient. Gather broader feedback from residents by reducing the barriers of involvement.

### Inform capital project plans

Take the guesswork out of big-ticket items while fulfilling public input requirements for grant applications. Reach out and gather feedback from your constituents to improve buy-in and achieve better results.

### Reduce intimidation and undue influence

Civility monitoring and flexible registration options promote respectful interactions that encourage participation and help filter out distortion from the "usual suspects."

### Achieve your communications objectives

Bring your data together in one place, quickly create and publish content, and easily incorporate feedback. Inform and improve your interaction with the community to strengthen public trust.

### Why OpenGov?

- Over 2,000 governments are powered by OpenGov.
- OpenGov's mission is to Power More Effective and Accountable Government.
- OpenGov Employees have served in public sector positions for over 200 years collectively.
- Current customers spend 50% less time on budget development, achieve 80% time savings on reporting, spend 20% less time on information requests, and have re-allocated up to 1% of their budgets for more strategic outcomes.
- OpenGov has analyzed over \$10 Trillion in expenses and revenues through its online platform.
- OpenGov's multi-tenant architecture provides maintenance-free updates so users can always leverage the most modern technology, including every new feature and product release, regardless of underlying IT infrastructure.
- OpenGov is made in America. Our expert U.S.-based Product and Go-to-Market professionals envision, build, and deploy this market-leading solution, leveraging the best technology available.

### Use Cases

- Internal Reporting
- Satisfaction Surveys
- Capital Project Plans
- Initiative Communication
- Performance Dashboards
- Citizen Ideas/Feedback Portal
- Participatory Budgeting



City of Rockport, TX



City of Fort Lauderdale, FL



County of Allegheny, PA



CA State Lands Commission



District of Columbia, DC



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contact@opengov.com  
opengov.com

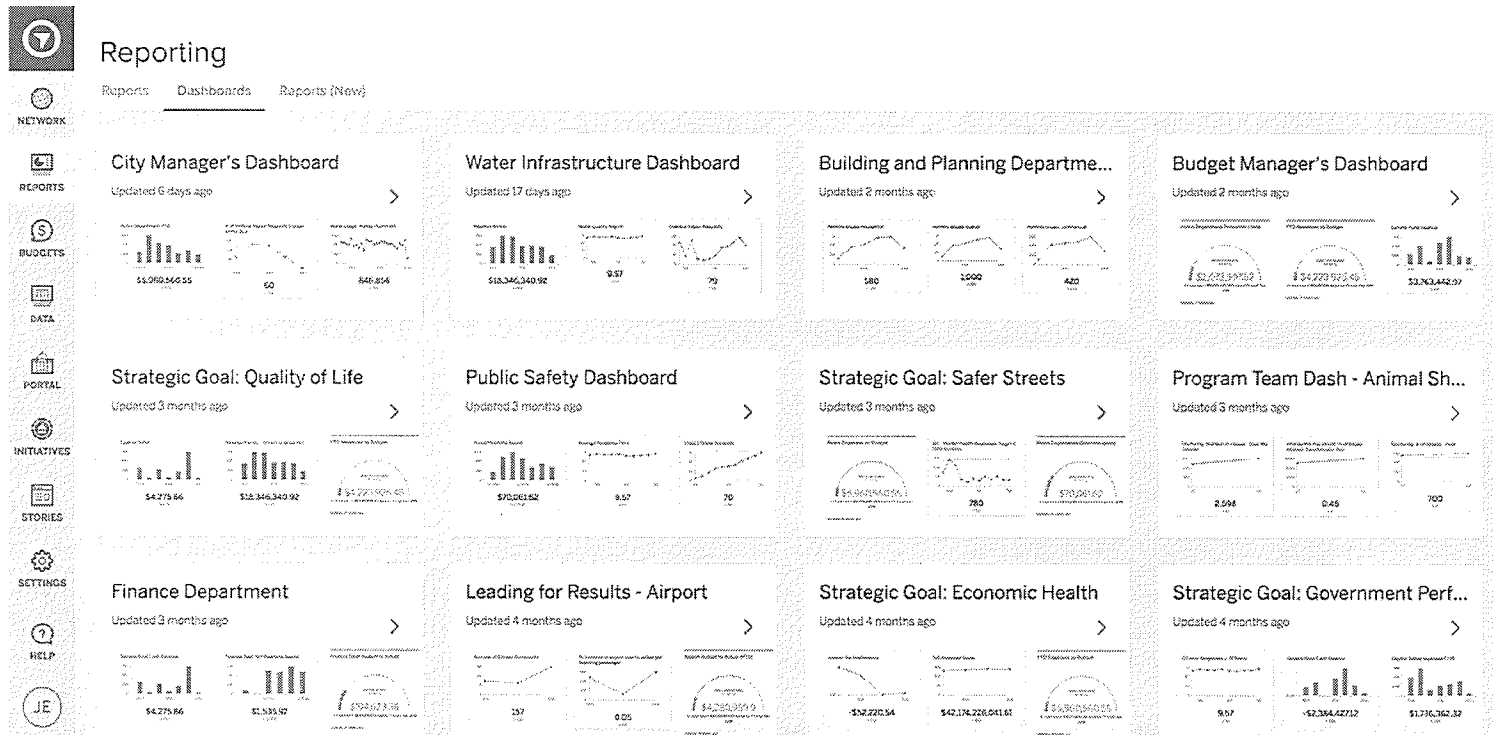
# OPERATIONAL INTELLIGENCE

## Make informed, data-driven decisions

Achieve strategic goals with better coordination and communication across departments and offices. Drastically reduce the amount of time spent searching for answers, so your team spends more time collaborating, thinking strategically, and making confident, evidence-based decisions.

## A Central Hub For Internal and External Stakeholders

Bring your financial and non-financial data together in one place. Automatically connect your ERP, Excel, HRIS, public safety, 311, and other data sources to The OpenGov Cloud™, ensuring data integrity across the organization. Quickly create and publish content, and easily incorporate feedback, inform and improve your interaction with internal and external stakeholders to strengthen public trust and achieve your communications objectives.





REPORTING + DASHBOARD

# City Manager's Dashboard

Overview of Springfield's key KPIs



## Total Revenues (YTD Cumulative)



**\$50,072,804**

vs Budget of \$24,927,700 Through Aug 2018

Updated 8/15/18

## General Fund Revenues - YTD Cumulative



**\$27,380,062**

vs Budget of \$21,263,600 Through Aug 2018

Updated 8/15/18

## Property Tax Revenues (YTD Cumulative)



**\$21,608,382**

vs Budget of \$44,026,020 Through Aug 2018

Updated 8/15/18

## Overtime YTD



**\$494,507**

Budgeted vs Actual Through Aug 2018

Updated 8/15/18

## 311 Call Volume - YTD



**1,566**

Total through Aug

Updated 8/15/18

## Police Expenses YTD

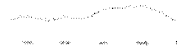


**\$4,569,749**

Budgeted vs Actual Through Aug 2018

Updated 8/15/18

## Building Permits YTD



**66,689,520**

Total through Aug

Updated 8/15/18

## New Liquor Licenses YTD



**6,862**

Total through Aug

Updated 8/15/18

## General Fund Expense Year over Year



**\$18,804,274**

vs Budget of \$16,260,000 Through Aug 2018

Updated 8/15/18

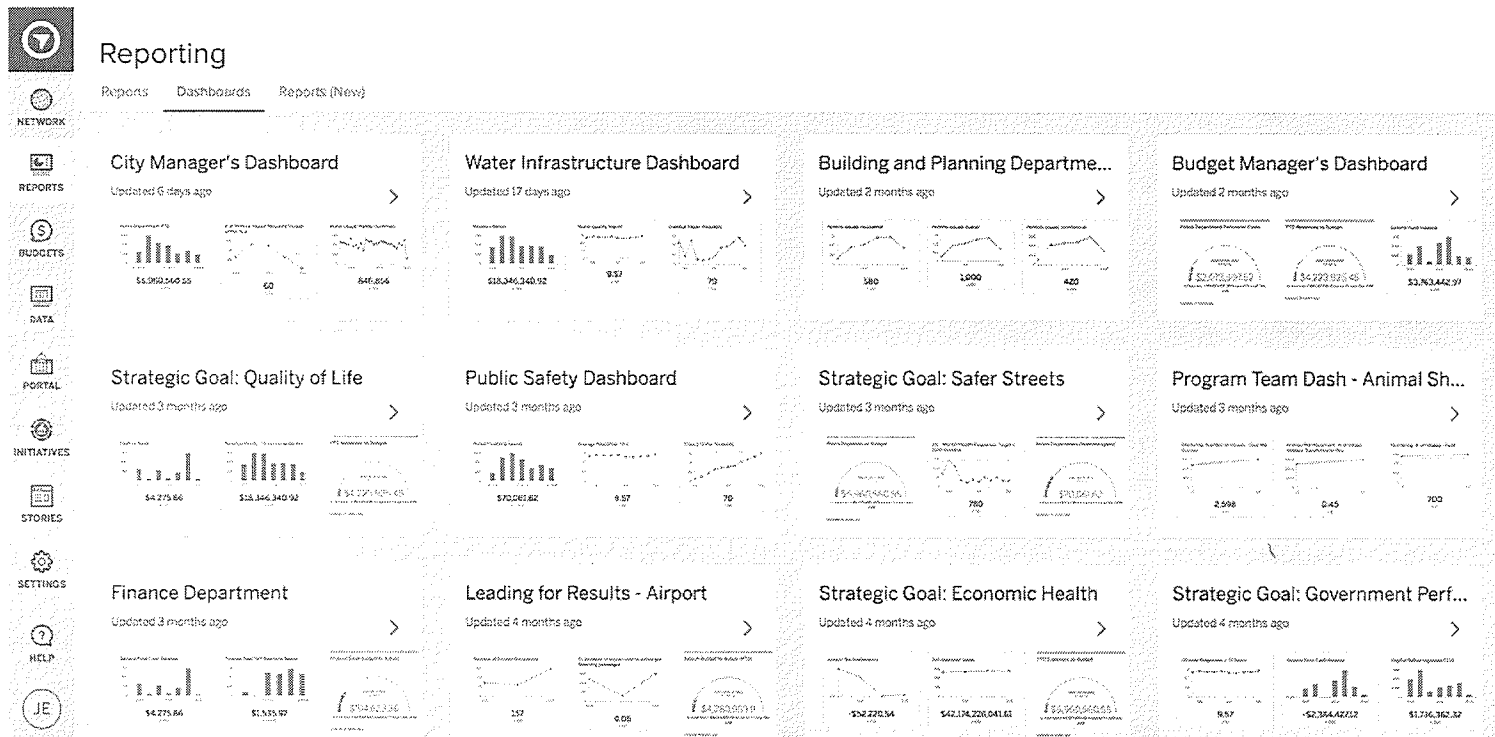
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# City Manager's Dashboard

Overview of City Manager's Dashboard



Total Revenues (YTD Cumulative)



\$50,072,804

General Fund Revenues - YTD Cumulative



\$27,380,062

Property Tax Revenues (YTD Cumulative)



\$21,608,382

Overtime YTD



\$494,507

3H Call Volume - YTD



1,566

Police Expenses YTD



\$4,569,749

Building Permits YTD



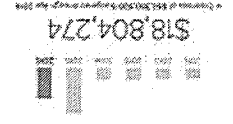
66,689,520

New Liquor Licenses YTD



6,862

General Fund Expenses Year over Year



\$18,804,274