

Town of Colchester



FY 2021 – 2022 PROPOSED BUDGET



Town Website



REVENUE SUMMARY

**TOWN OF COLCHESTER
FY2021-2022 PROPOSED BUDGET**

| | FY 2018-2019 Actual Revenues | FY 2019-2020 Actual Revenues | FY 2020-2021 Adopted Budget | FY 2020-2021 Projected Actuals | FY 2021-2022 Proposed Budget |
|---------------------------------------|---|---|--|---|---|
| REVENUES: | | | | | |
| Property Taxes: | | | | | |
| Current taxes | 39,110,431 | 40,182,494 | 40,785,675 | 40,573,311 | 41,751,042 |
| Delinquent taxes | 575,624 | 300,629 | 375,000 | 310,000 | 400,000 |
| Interest & lien fees | 342,189 | 276,035 | 250,000 | 225,000 | 275,000 |
| Total property taxes | 40,028,244 | 40,759,158 | 41,410,675 | 41,108,311 | 42,426,042 |
| Intergovernmental: | | | | | |
| In lieu of taxes - PILOT | 74,928 | 74,928 | 74,928 | 74,928 | 127,245 |
| Mashantucket Pequot/Mohegan Fund | 23,167 | 23,167 | 23,167 | 23,167 | 23,167 |
| Municipal Stabilization Grant | 134,167 | 134,167 | 134,167 | 134,167 | 134,167 |
| Distribution to Towns | 5,677 | 6,790 | 5,000 | 3,200 | 5,000 |
| Disability Exemptions | 1,454 | 1,610 | 1,888 | 1,499 | 1,855 |
| Additional Veterans Exemptions | 7,082 | 7,357 | 7,255 | 4,349 | 5,679 |
| Local Capital Improvement | 136,187 | 115,954 | 116,454 | 115,954 | 115,954 |
| Youth Services Grant | 17,732 | 17,732 | 17,732 | 17,921 | 17,500 |
| Emergency Management | 7,404 | 0 | 8,065 | 0 | 0 |
| CARES Act DOL Unemployment | 0 | 35,668 | 0 | 63,500 | 15,000 |
| Total | 407,798 | 417,373 | 388,656 | 438,685 | 445,567 |
| Intergovernmental - Education: | | | | | |
| ECS | 12,660,380 | 12,299,883 | 12,040,218 | 12,135,292 | 12,040,218 |
| Special Education - Excess Costs | 539,115 | 369,346 | 500,000 | 246,208 | 450,000 |
| Total | 13,199,495 | 12,669,229 | 12,540,218 | 12,381,500 | 12,490,218 |
| Total intergovernmental | 13,607,293 | 13,086,602 | 12,928,874 | 12,820,185 | 12,935,785 |

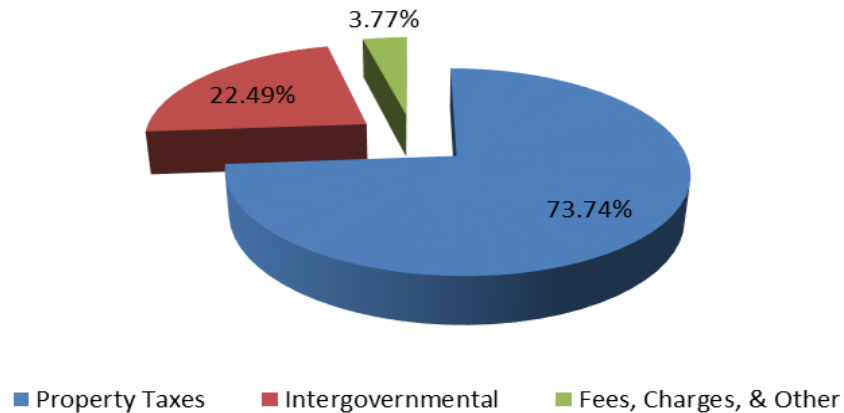
**TOWN OF COLCHESTER
FY2021-2022 PROPOSED BUDGET**

| | FY 2018-2019 Actual Revenues | FY 2019-2020 Actual Revenues | FY 2020-2021 Adopted Budget | FY 2020-2021 Projected Actuals | FY 2021-2022 Proposed Budget |
|------------------------------------|---|---|--|---|---|
| Charges for Services: | | | | | |
| Ambulance Fees | 629,052 | 490,915 | 500,000 | 521,430 | 500,000 |
| Recreation Fees | 12,140 | 3,734 | 6,000 | 3,800 | 12,000 |
| Total charges for services | 641,192 | 494,649 | 506,000 | 525,230 | 512,000 |
| Revenues from use of money: | | | | | |
| Investment interest earnings | 348,258 | 269,519 | 196,200 | 34,125 | 34,920 |
| Licenses/permits/fees: | | | | | |
| Vendor permits | 1,245 | 1,340 | 1,200 | 800 | 1,200 |
| Copier fees | 15,313 | 16,953 | 17,850 | 12,830 | 14,550 |
| ZBA fees | 350 | 1,350 | 700 | 410 | 700 |
| Conservation Commission fees | 7,447 | 6,570 | 5,500 | 6,400 | 5,500 |
| Zoning and Planning fees | 17,590 | 13,250 | 13,000 | 14,000 | 13,000 |
| Building fees | 350,726 | 470,120 | 245,000 | 360,000 | 300,000 |
| Fire marshal inspection fees | 0 | 60 | 100 | 0 | 100 |
| Conveyance tax | 179,773 | 189,006 | 186,000 | 241,000 | 240,000 |
| Town Clerk fees | 87,421 | 107,450 | 102,000 | 128,000 | 128,000 |
| Sports licenses | 392 | 240 | 250 | 155 | 160 |
| Land Records - Town | 1,757 | 1,751 | 1,800 | 1,777 | 1,800 |
| Pistol permits | 7,186 | 4,480 | 5,000 | 12,530 | 8,000 |
| Road inspection fees | 12,067 | 31,968 | 17,750 | 16,200 | 4,800 |
| Transfer Station fees | 134,162 | 138,071 | 130,000 | 144,116 | 138,000 |
| Library fines & fees | 6,704 | 4,312 | 7,000 | 3,300 | 4,500 |
| Dial-A-Ride | 2,896 | 2,225 | 3,500 | 1,000 | 2,500 |
| Total licenses/permits/fees | 825,029 | 989,146 | 736,650 | 942,518 | 862,810 |

**TOWN OF COLCHESTER
FY2021-2022 PROPOSED BUDGET**

| | FY 2018-2019 Actual Revenues | FY 2019-2020 Actual Revenues | FY 2020-2021 Adopted Budget | FY 2020-2021 Projected Actuals | FY 2021-2022 Proposed Budget |
|---|---|---|--|---|---|
| Other revenues: | | | | | |
| Tuition | 426,778 | 487,501 | 329,400 | 408,591 | 333,060 |
| Telecommunication property tax | 27,723 | 27,341 | 26,000 | 28,915 | 28,000 |
| Elderly Housing/Dublin Village | 14,416 | 15,774 | 14,350 | 15,575 | 15,000 |
| Miscellaneous | 11,602 | 4,659 | 5,000 | 1,000 | 2,500 |
| Insurance Reimbursement | 9,765 | 125 | 0 | 0 | 0 |
| Recovery | 0 | 57,902 | 0 | 0 | 0 |
| State Fund for Building Inspection fees | 1,747 | 0 | 1,000 | 900 | 900 |
| CCM/CIRMA Member Equity Distribution | 46,727 | 0 | 4,326 | 4,326 | 0 |
| | 538,758 | 593,302 | 380,076 | 459,307 | 379,460 |
| Other financing sources: | | | | | |
| Use of Fund Balance | 305,616 | 414,089 | 314,000 | 714,930 | 381,000 |
| Total other financing sources | 305,616 | 414,089 | 314,000 | 714,930 | 381,000 |
| Total revenues | 56,294,390 | 56,606,465 | 56,472,475 | 56,604,606 | 57,532,017 |

Revenue Sources by Type



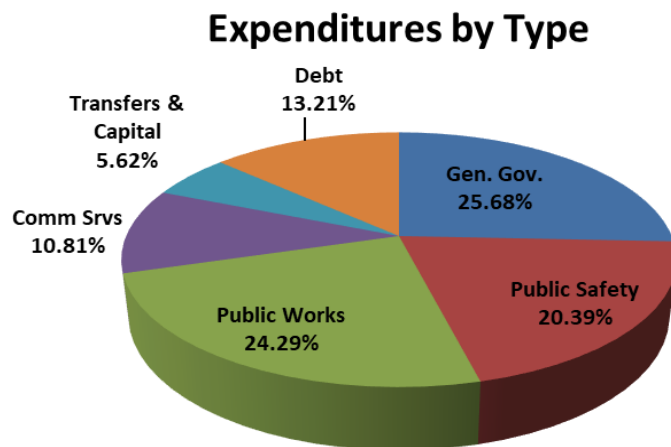
EXPENDITURE SUMMARY

TOWN OF COLCHESTER
FY2021-2022
PROPOSED BUDGET

**TOWN OF COLCHESTER
BUDGET SUMMARY BY FUNCTION**

| | ACTUAL EXPENDITURES FY 2018-2019 | ACTUAL EXPENDITURES FY 2019-2020 | ADOPTED BUDGET FY 2020-2021 | PROJECTED ACTUAL FY 2020-2021 | PROPOSED BUDGET FY 2021-2022 |
|----------------------------|---|---|--|--|---|
| GENERAL GOVERNMENT | 3,495,149 | 3,567,600 | 3,780,915 | 3,735,564 | 4,033,351 |
| PUBLIC SAFETY | 2,885,321 | 2,874,674 | 3,100,772 | 3,084,543 | 3,201,050 |
| PUBLIC WORKS | 3,388,047 | 3,325,588 | 3,686,622 | 3,644,785 | 3,814,521 |
| COMMUNITY & HUMAN SERVICES | 1,559,447 | 1,594,794 | 1,691,056 | 1,592,260 | 1,698,057 |
| DEBT | 1,710,415 | 2,075,164 | 2,075,164 | 2,075,164 | 2,075,164 |
| TRANSFERS | 1,682,466 | 1,178,650 | 821,336 | 1,140,935 | 882,819 |
| TOTAL TOWN | 14,720,845 | 14,616,470 | 15,155,865 | 15,273,251 | 15,704,962 |
| BOARD OF EDUCATION* | 40,367,299 | 41,262,496 | 41,316,610 | 41,397,941 | 41,827,055 |
| TOTAL BUDGET | 55,088,144 | 55,878,966 | 56,472,475 | 56,671,192 | 57,532,017 |

*Board of Education budget was adopted at referendum on 6/15/2021



TOWN OF COLCHESTER
FY2021-2022
PROPOSED BUDGET

SUMMARY - GENERAL GOVERNMENT

| | ACTUAL EXPENDITURES <u>FY 2018-2019</u> | ACTUAL EXPENDITURES <u>FY 2019-2020</u> | ADOPTED BUDGET <u>FY 2020-2021</u> | PROJECTED ACTUAL <u>FY 2020-2021</u> | PROPOSED BUDGET <u>FY 2021-2022</u> |
|---------------------------------|--|--|---|---|--|
| LEGISLATIVE | | | | | |
| BOARDS AND COMMISSIONS | 32,007 | 21,830 | 27,424 | 30,648 | 26,076 |
| CONTINGENCY | | | | | |
| CONTINGENCY | 0 | 0 | 60,992 | 0 | 63,766 |
| MUNICIPAL MANAGEMENT | | | | | |
| FIRST SELECTMAN | 243,930 | 274,339 | 241,464 | 239,094 | 240,358 |
| HUMAN RESOURCES | 9,542 | 74,957 | 107,712 | 62,519 | 198,640 |
| FINANCE | | | | | |
| FINANCE | 307,169 | 267,547 | 302,751 | 291,620 | 309,008 |
| TAX OFFICE | 160,641 | 160,919 | 175,769 | 175,747 | 177,616 |
| ASSESSOR'S OFFICE | 293,995 | 302,926 | 303,569 | 299,043 | 303,731 |
| DEVELOPMENT AND PLANNING | | | | | |
| PLANNING/BUILDING CODE ADMIN. | 467,666 | 430,275 | 479,597 | 469,475 | 489,042 |
| TOWN CLERK | | | | | |
| TOWN CLERK | 166,921 | 164,373 | 167,018 | 166,519 | 167,752 |

TOWN OF COLCHESTER
FY2021-2022
PROPOSED BUDGET

SUMMARY - GENERAL GOVERNMENT (CONTINUED)

| | ACTUAL EXPENDITURES <u>FY 2018-2019</u> | ACTUAL EXPENDITURES <u>FY 2019-2020</u> | ADOPTED BUDGET <u>FY 2020-2021</u> | PROJECTED ACTUAL <u>FY 2020-2021</u> | PROPOSED BUDGET <u>FY 2021-2022</u> |
|---------------------------------|--|--|---|---|--|
| REGISTRARS OF VOTERS | | | | | |
| REGISTRARS OF VOTERS | 66,189 | 61,865 | 72,820 | 68,213 | 81,582 |
| INSURANCES & PROBATE | | | | | |
| INSURANCES | 1,636,603 | 1,672,753 | 1,721,911 | 1,821,815 | 1,863,938 |
| PROBATE | 5,258 | 5,271 | 5,347 | 5,347 | 5,342 |
| INFORMATION TECHNOLOGY | | | | | |
| INFORMATION TECHNOLOGY | 105,228 | 130,545 | 114,541 | 105,524 | 106,500 |
| TOTAL GENERAL GOVERNMENT | 3,495,149 | 3,567,600 | 3,780,915 | 3,735,564 | 4,033,351 |

TOWN OF COLCHESTER
FY2021-2022
PROPOSED BUDGET

SUMMARY - PUBLIC SAFETY

| | ACTUAL EXPENDITURES <u>FY 2018-2019</u> | ACTUAL EXPENDITURES <u>FY 2019-2020</u> | ADOPTED BUDGET <u>FY 2020-2021</u> | PROJECTED ACTUAL <u>FY 2020-2021</u> | PROPOSED BUDGET <u>FY 2021-2022</u> |
|----------------------------------|--|--|---|---|--|
| POLICE PROTECTION | | | | | |
| POLICE/RESIDENT TROOPER'S OFFICE | 1,597,040 | 1,575,189 | 1,637,859 | 1,693,835 | 1,730,541 |
| FIRE/EMERGENCY PROTECTION | | | | | |
| FIRE/EMERGENCY MEDICAL SERVICES | 1,273,332 | 1,282,789 | 1,443,925 | 1,372,052 | 1,451,776 |
| EMERGENCY MANAGEMENT | | | | | |
| EMERGENCY MANAGEMENT | 14,949 | 16,696 | 18,988 | 18,656 | 18,733 |
| TOTAL PUBLIC SAFETY | 2,885,321 | 2,874,674 | 3,100,772 | 3,084,543 | 3,201,050 |

TOWN OF COLCHESTER
FY2021-2022
PROPOSED BUDGET

SUMMARY - PUBLIC WORKS

| | ACTUAL EXPENDITURES <u>FY 2018-2019</u> | ACTUAL EXPENDITURES <u>FY 2019-2020</u> | ADOPTED BUDGET <u>FY 2020-2021</u> | PROJECTED ACTUAL <u>FY 2020-2021</u> | PROPOSED BUDGET <u>FY 2021-2022</u> |
|-----------------------------|--|--|---|---|--|
| PUBLIC WORKS | | | | | |
| PUBLIC WORKS ADMINISTRATION | 171,191 | 175,791 | 181,328 | 186,647 | 191,676 |
| HIGHWAY | 1,410,963 | 1,454,528 | 1,545,998 | 1,510,216 | 1,557,179 |
| FLEET SERVICES | 362,693 | 380,727 | 393,807 | 403,333 | 406,754 |
| GROUNDS MAINTENANCE | 437,417 | 473,450 | 507,679 | 483,634 | 527,111 |
| SNOW REMOVAL | 483,165 | 341,537 | 495,165 | 500,812 | 556,565 |
| FACILITIES | 118,811 | 107,054 | 129,820 | 132,794 | 134,188 |
| ENGINEERING | | | | | |
| ENGINEERING | 114,788 | 117,300 | 120,579 | 119,576 | 120,134 |
| TRANSFER STATION | | | | | |
| TRANSFER STATION | 289,019 | 275,201 | 312,246 | 307,773 | 320,914 |
| TOTAL PUBLIC WORKS | 3,388,047 | 3,325,588 | 3,686,622 | 3,644,785 | 3,814,521 |

TOWN OF COLCHESTER
FY 2021-2022
PROPOSED BUDGET

SUMMARY - COMMUNITY & HUMAN SERVICES

| | ACTUAL EXPENDITURES <u>FY 2018-2019</u> | ACTUAL EXPENDITURES <u>FY 2019-2020</u> | ADOPTED BUDGET <u>FY 2020-2021</u> | PROJECTED ACTUAL <u>FY 2020-2021</u> | PROPOSED BUDGET <u>FY 2021-2022</u> |
|---|--|--|---|---|--|
| YOUTH & SOCIAL SERVICES | | | | | |
| YOUTH & SOCIAL SERVICES | 348,376 | 340,982 | 394,383 | 363,593 | 397,181 |
| HEALTH | | | | | |
| CHATHAM HEALTH DISTRICT | 179,204 | 189,944 | 199,882 | 198,882 | 206,624 |
| COMMUNITY AGENCIES | | | | | |
| COLCHESTER C3 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| LIBRARY | | | | | |
| CRAGIN MEMORIAL LIBRARY | 592,112 | 593,716 | 610,419 | 612,175 | 630,500 |
| RECREATION | | | | | |
| RECREATION | 147,255 | 153,629 | 158,771 | 104,867 | 137,299 |
| SENIOR SERVICES | | | | | |
| SENIOR SERVICES | 267,500 | 291,523 | 302,601 | 287,743 | 301,453 |
| TOTAL COMMUNITY & HUMAN SERVICES | 1,559,447 | 1,594,794 | 1,691,056 | 1,592,260 | 1,698,057 |

TOWN OF COLCHESTER
FY2021-2022
PROPOSED BUDGET

SUMMARY - DEBT & TRANSFERS

| | ACTUAL EXPENDITURES <u>FY 2018-2019</u> | ACTUAL EXPENDITURES <u>FY 2019-2020</u> | ADOPTED BUDGET <u>FY 2020-2021</u> | PROJECTED ACTUAL <u>FY 2020-2021</u> | PROPOSED BUDGET <u>FY 2021-2022</u> |
|-----------------------------------|--|--|---|---|--|
| DEBT | | | | | |
| DEBT SERVICE | 1,710,415 | 2,075,164 | 2,075,164 | 2,075,164 | 2,075,164 |
| TRANSFERS | | | | | |
| OTHER FINANCING USES | 1,682,466 | 1,178,650 | 821,336 | 1,140,935 | 882,819 |
| TOTAL DEBT & TRANSFERS | 3,392,881 | 3,253,814 | 2,896,500 | 3,216,099 | 2,957,983 |

TOWN OF COLCHESTER
FY2021-2022
PROPOSED BUDGET

SUMMARY - EDUCATION

| | ACTUAL EXPENDITURES <u>FY 2018-2019</u> | ACTUAL EXPENDITURES <u>FY 2019-2020</u> | ADOPTED BUDGET <u>FY 2020-2021</u> | PROJECTED ACTUAL <u>FY 2020-2021</u> | ADOPTED* BUDGET <u>FY 2021-2022</u> |
|------------------|--|--|---|---|--|
| EDUCATION | 40,367,299 | 41,262,496 | 41,316,610 | 41,397,941 | 41,827,055 |

*Education budget was adopted at referendum on 6/15/2021

**Town of Colchester
FY 2021-2022 Proposed Budget
Budget Summary & Mill Rate Calculation**

BUDGET SUMMARY

| | EDUCATION* | TOWN | DEBT SERVICE | TRANSFERS/ CAPITAL | TOTAL |
|--|-------------------|-------------|-------------------------|-------------------------------|--------------|
| Appropriations | 41,827,055 | 12,746,979 | 2,075,164 | 882,819 | 57,532,017 |
| Estimated Revenue | 12,823,278 | 2,576,697 | 0 | 381,000 | 15,780,975 |
| Amount to be Raised by Taxation | 29,003,777 | 10,170,282 | 2,075,164 | 501,819 | 41,751,042 |
| MILLS | 22.69 | 7.96 | 1.62 | 0.39 | 32.66 |

*Education budget was approved at referendum on 6/15/2021

MILL RATE CALCULATION

| | DOLLARS | MILLS |
|--|----------------|--------------|
| Amount to be Raised by Taxation | 41,751,042 | 32.66 |
| Reserve for Uncollected Revenue (estimated 98.8% collection rate) | 501,013 | 0.39 |
| TOTAL TAX WARRANT | 42,252,055 | 33.05 |

| | | | |
|---|--------------------|-----------------------------------|-------|
| Grand List | 1,259,592,300 | 2021-22 Proposed Mill Rate | 33.05 |
| Estimated Prorates | 3,200,000 | 2020-21 Mill Rate | 32.84 |
| M. V. Supplement | 19,000,000 | Increase in Mill Rate | 0.21 |
| Less Estimated BAA and adjustments | <u>(3,500,000)</u> | | |
| List Net | 1,278,292,300 | | |

Dated: August 18, 2021

General Government

**TOWN OF COLCHESTER
PROPOSED BUDGET**

BOARDS & COMMISSIONS

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|---|--|--|---|--|--|
| Overtime | 2,729 | 1,650 | 312 | 0 | 0 |
| Contractual, Temporary, Occassional Payroll | 1,620 | 3,631 | 5,753 | 9,496 | 7,478 |
| FICA | 200 | 88 | 245 | 342 | 209 |
| Office Supplies | 23 | 0 | 50 | 25 | 50 |
| Mileage, Training & Meetings | 0 | 100 | 150 | 0 | 350 |
| Financial & Accounting | 12,311 | 12,586 | 12,934 | 13,340 | 13,659 |
| Professional Services | 13,835 | 2,600 | 6,650 | 6,035 | 3,000 |
| Legal Notices | 20 | 0 | 30 | 110 | 30 |
| Printing & Publications | 1,269 | 1,175 | 1,300 | 1,300 | 1,300 |
| TOTAL | 32,007 | 21,830 | 27,424 | 30,648 | 26,076 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

CONTINGENCY

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|-----------------------|--|--|---|--|--|
| Contingency | 0 | 0 | 60,992 | 0 | 63,766 |
| TOTAL | 0 | 0 | 60,992 | 0 | 63,766 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

FIRST SELECTMAN

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|---|--|--|---|--|--|
| Regular Payroll | 152,106 | 159,524 | 163,571 | 160,858 | 165,819 |
| Overtime | 80 | 102 | 0 | 0 | 0 |
| Contractual, Temporary, Occassional Payroll | 657 | 881 | 750 | 0 | 0 |
| Employee Related Insurances | 503 | 450 | 526 | 505 | 681 |
| FICA & Retirement | 19,810 | 19,043 | 21,293 | 21,028 | 22,074 |
| Copier | 4,021 | 3,938 | 4,231 | 3,430 | 2,203 |
| Office Supplies | 1,826 | 2,845 | 1,500 | 1,500 | 1,500 |
| Mileage, Training & Meetings | 275 | 79 | 400 | 200 | 200 |
| Professional Memberships | 18,605 | 18,605 | 18,855 | 18,855 | 18,855 |
| Legal | 39,358 | 62,394 | 22,500 | 27,500 | 22,500 |
| Professional Services | 972 | 1,653 | 1,605 | 1,255 | 1,305 |
| Postage | 3,320 | 3,723 | 3,608 | 3,000 | 2,596 |
| Printing & Publications | 160 | 123 | 0 | 0 | 0 |
| Property Tax | 167 | 165 | 175 | 163 | 175 |
| Equipment Repairs | 0 | 0 | 150 | 50 | 150 |
| Parades & Celebrations | 2,070 | 814 | 2,300 | 750 | 2,300 |
| TOTAL | 243,930 | 274,339 | 241,464 | 239,094 | 240,358 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

HUMAN RESOURCES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|------------------------------|--|--|---|--|--|
| Regular Payroll | 0 | 10,328 | 33,825 | 33,909 | 41,753 |
| Employee Related Insurances | 0 | 0 | 0 | 0 | 58 |
| FICA & Retirement | 0 | 0 | 3,941 | 3,950 | 4,801 |
| Office Supplies | 0 | 516 | 150 | 150 | 150 |
| Other Purchased Supplies | 97 | 0 | 0 | 0 | 0 |
| Mileage, Training & Meetings | 424 | 219 | 700 | 0 | 700 |
| Professional Memberships | 0 | 0 | 0 | 0 | 110 |
| Legal | 4,035 | 28,647 | 30,000 | 20,000 | 30,000 |
| Professional Services | 3,210 | 34,460 | 3,600 | 4,210 | 1,900 |
| Advertising | 1,692 | 688 | 2,500 | 300 | 1,250 |
| Printing & Publications | 84 | 99 | 80 | 0 | 710 |
| Contract Settlements | 0 | 0 | 32,916 | 0 | 117,208 |
| TOTAL | 9,542 | 74,957 | 107,712 | 62,519 | 198,640 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

FINANCE

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 217,307 | 193,479 | 222,009 | 218,428 | 227,063 |
| Contractual, Temporary, Occasional Payroll | 5,054 | 5,168 | 5,285 | 5,285 | 5,403 |
| Employee Related Insurances | 769 | 672 | 852 | 812 | 852 |
| FICA & Retirement | 30,316 | 24,770 | 31,998 | 32,332 | 32,695 |
| Copier | 1,708 | 1,829 | 1,828 | 1,518 | 1,518 |
| Office Supplies | 737 | 1,139 | 1,000 | 1,130 | 1,300 |
| Mileage, Training & Meetings | 1,136 | 1,297 | 1,850 | 1,200 | 1,850 |
| Professional Memberships | 583 | 535 | 605 | 608 | 615 |
| Data Processing | 27,099 | 28,462 | 27,324 | 27,307 | 30,986 |
| Professional Services | 20,320 | 7,987 | 7,500 | 825 | 4,276 |
| Postage | 2,140 | 2,209 | 2,500 | 1,800 | 2,200 |
| Service Contracts | 0 | 0 | 0 | 375 | 250 |
| TOTAL | 307,169 | 267,547 | 302,751 | 291,620 | 309,008 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

TAX OFFICE

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 108,977 | 108,426 | 114,109 | 114,109 | 115,291 |
| Overtime | 0 | 18 | 0 | 0 | 0 |
| Contractual, Temporary, Occasional Payroll | 3,633 | 4,688 | 6,000 | 3,723 | 3,000 |
| Employee Related Insurances | 503 | 440 | 526 | 505 | 526 |
| FICA & Retirement | 15,206 | 14,398 | 16,924 | 16,750 | 16,879 |
| Office Supplies | 2,690 | 1,730 | 2,500 | 2,500 | 2,500 |
| Mileage, Training & Meetings | 2,216 | 1,980 | 3,000 | 2,700 | 3,000 |
| Professional Memberships | 115 | 95 | 230 | 115 | 190 |
| Data Processing | 12,331 | 13,226 | 15,000 | 15,600 | 16,000 |
| Postage | 13,194 | 14,270 | 15,000 | 16,900 | 17,500 |
| Service Contracts | 1,146 | 1,028 | 1,700 | 1,625 | 1,650 |
| Legal Notices | 630 | 620 | 780 | 1,220 | 1,080 |
| TOTAL | 160,641 | 160,919 | 175,769 | 175,747 | 177,616 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

ASSESSOR'S OFFICE

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|-------------------------------|--|--|---|--|--|
| Regular Payroll | 227,992 | 225,742 | 229,303 | 229,242 | 229,303 |
| Overtime | 2,151 | 413 | 2,189 | 340 | 1,528 |
| Employee Related Insurances | 841 | 799 | 882 | 841 | 882 |
| FICA & Retirement | 33,840 | 33,762 | 35,957 | 35,807 | 35,906 |
| Copier | 2,465 | 2,357 | 2,452 | 2,452 | 2,452 |
| Office Supplies | 1,420 | 879 | 2,200 | 2,200 | 2,200 |
| Other Purchased Supplies | 0 | 0 | 50 | 50 | 50 |
| Technical Reference Materials | 550 | 560 | 500 | 500 | 560 |
| Mileage, Training & Meetings | 6,681 | 4,374 | 7,500 | 5,150 | 7,500 |
| Professional Memberships | 305 | 380 | 515 | 440 | 440 |
| Data Processing | 16,242 | 33,020 | 18,071 | 18,071 | 18,960 |
| Professional Services | 0 | 0 | 2,000 | 2,000 | 2,000 |
| Postage | 1,508 | 640 | 1,950 | 1,950 | 1,950 |
| TOTAL | 293,995 | 302,926 | 303,569 | 299,043 | 303,731 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

PLANNING/BUILDING CODE ADMINISTRATION

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 336,778 | 329,865 | 356,941 | 356,941 | 365,056 |
| Overtime | 3,748 | 2,197 | 3,329 | 2,870 | 3,494 |
| Contractual, Temporary, Occasional Payroll | 2,895 | 8,198 | 2,000 | 2,000 | 1,200 |
| Employee Related Insurances | 1,517 | 1,358 | 1,594 | 1,518 | 1,594 |
| FICA & Retirement | 49,407 | 47,769 | 54,429 | 54,396 | 55,322 |
| Copier | 3,888 | 3,189 | 4,690 | 4,690 | 4,690 |
| Office Supplies | 1,213 | 1,495 | 2,000 | 1,600 | 1,800 |
| Safety Equipment | 0 | 0 | 300 | 0 | 0 |
| Technical Reference Materials | 667 | 319 | 650 | 145 | 350 |
| Mileage, Training & Meetings | 1,534 | 268 | 2,850 | 500 | 2,850 |
| Professional Memberships | 5,110 | 7,070 | 11,474 | 11,474 | 11,705 |
| Legal | 35,226 | 4,828 | 10,000 | 8,000 | 10,000 |
| Professional Services | 8,450 | 7,308 | 10,000 | 10,000 | 10,000 |
| Postage | 825 | 366 | 1,500 | 500 | 1,500 |
| Service Contracts | 7,696 | 9,940 | 8,500 | 8,500 | 11,000 |
| Legal Notices | 1,298 | 1,957 | 3,000 | 3,000 | 3,000 |
| Printing & Publications | 465 | 159 | 1,000 | 400 | 1,000 |
| Telephone | 222 | 156 | 0 | 0 | 0 |
| Vehicle Maintenance & Fuel | 6,727 | 3,833 | 5,340 | 2,941 | 4,481 |
| TOTAL | 467,666 | 430,275 | 479,597 | 469,475 | 489,042 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

TOWN CLERK

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 114,747 | 110,411 | 113,939 | 113,939 | 115,138 |
| Overtime | 318 | 48 | 500 | 784 | 500 |
| Contractual, Temporary, Occasional Payroll | 1,852 | 6,035 | 500 | 428 | 500 |
| Employee Related Insurances | 503 | 398 | 526 | 505 | 526 |
| FICA & Retirement | 16,398 | 15,063 | 16,518 | 16,535 | 16,703 |
| Copier | 3,177 | 3,134 | 3,300 | 3,482 | 3,400 |
| Office Supplies | 1,154 | 2,658 | 1,800 | 2,479 | 2,000 |
| Technical Reference Materials | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 |
| Mileage, Training & Meetings | 703 | 423 | 1,150 | 796 | 1,000 |
| Professional Memberships | 475 | 467 | 490 | 490 | 490 |
| Indexing & Recording | 20,337 | 18,740 | 19,000 | 18,950 | 19,000 |
| Professional Services | 200 | 0 | 0 | 0 | 0 |
| Postage | 1,872 | 1,741 | 2,200 | 1,892 | 2,000 |
| Legal Notices | 2,259 | 847 | 2,000 | 1,450 | 1,700 |
| Printing & Publications | 456 | 2,034 | 2,100 | 2,158 | 1,800 |
| Micro Filming | 1,090 | 1,179 | 1,500 | 1,436 | 1,500 |
| Equipment Repairs | 185 | 0 | 300 | 0 | 300 |
| TOTAL | 166,921 | 164,373 | 167,018 | 166,519 | 167,752 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

REGISTRARS OF VOTERS

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 27,799 | 28,424 | 29,064 | 29,064 | 29,718 |
| Contractual, Temporary, Occasional Payroll | 17,198 | 14,089 | 22,622 | 21,143 | 29,104 |
| FICA | 2,127 | 2,175 | 2,454 | 2,376 | 2,580 |
| Office Supplies | 577 | 1,085 | 600 | 600 | 600 |
| Other Purchased Supplies | 2,347 | 1,173 | 2,000 | 1,500 | 2,000 |
| Mileage, Training & Meetings | 1,788 | 668 | 3,000 | 1,000 | 4,000 |
| Professional Memberships | 130 | 140 | 200 | 150 | 200 |
| Professional Services | 2,545 | 4,941 | 2,600 | 2,100 | 2,600 |
| Postage | 2,681 | 1,370 | 1,500 | 1,500 | 2,000 |
| Service Contracts | 3,280 | 3,405 | 3,280 | 3,280 | 3,280 |
| Printing & Publications | 5,717 | 4,395 | 5,500 | 5,500 | 5,500 |
| TOTAL | 66,189 | 61,865 | 72,820 | 68,213 | 81,582 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

INSURANCES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--------------------------------|--|--|---|--|--|
| Health Insurance | 872,909 | 1,014,599 | 1,045,603 | 1,044,582 | 1,118,393 |
| Other Post Employment Benefits | 0 | 0 | 0 | 0 | 0 |
| Workers Compensation Insurance | 543,318 | 411,230 | 455,756 | 470,230 | 493,742 |
| Municipal Insurance | 218,533 | 212,988 | 217,452 | 235,186 | 245,703 |
| Unemployment Compensation | 1,843 | 33,936 | 3,100 | 71,817 | 6,100 |
| TOTAL | 1,636,603 | 1,672,753 | 1,721,911 | 1,821,815 | 1,863,938 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

PROBATE

| <u>ACCOUNT</u> | FY 2018-2019 ACTUAL <u>EXPENDITURES</u> | FY 2019-2020 ACTUAL <u>EXPENDITURES</u> | FY 2020-2021 ADOPTED <u>BUDGET</u> | FY 2020-2021 PROJECTED <u>ACTUALS</u> | FY 2021-2022 PROPOSED <u>BUDGET</u> |
|-------------------------------------|--|--|---|--|--|
| Windham/Colchester Probate District | 5,258 | 5,271 | 5,347 | 5,347 | 5,342 |
| TOTAL | 5,258 | 5,271 | 5,347 | 5,347 | 5,342 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

INFORMATION TECHNOLOGY

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|----------------------------|--|--|---|--|--|
| Regular Payroll | 49,816 | 44,082 | 0 | 0 | 0 |
| Employee Related Insurance | 251 | 200 | 0 | 0 | 0 |
| FICA & Retirement | 6,811 | 5,683 | 0 | 0 | 0 |
| Other Supplies | 4,045 | 1,976 | 5,000 | 5,000 | 3,500 |
| Professional Services | 44,305 | 78,604 | 109,541 | 100,524 | 103,000 |
| TOTAL | 105,228 | 130,545 | 114,541 | 105,524 | 106,500 |

Public Safety

**TOWN OF COLCHESTER
PROPOSED BUDGET**

POLICE/RESIDENT TROOPER'S OFFICE

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|------------------------------|--|--|---|--|--|
| Regular Payroll | 872,825 | 860,324 | 921,129 | 929,946 | 922,756 |
| Overtime | 142,375 | 154,437 | 143,799 | 170,753 | 146,235 |
| Employee Related Insurances | 5,218 | 5,131 | 5,598 | 5,347 | 5,590 |
| FICA & Retirement | 240,554 | 242,681 | 263,304 | 271,140 | 292,099 |
| Copier | 2,310 | 2,395 | 2,374 | 2,300 | 2,158 |
| Office Supplies | 932 | 1,233 | 1,650 | 1,650 | 1,700 |
| Uniform Purchases | 5,452 | 6,976 | 10,900 | 10,900 | 14,800 |
| Police Equipment | 2,222 | 3,454 | 5,500 | 5,500 | 50,728 |
| Mileage, Training & Meetings | 17,267 | 14,040 | 18,750 | 18,750 | 26,535 |
| Professional Memberships | 3,581 | 3,581 | 3,700 | 3,688 | 3,750 |
| Resident Trooper | 210,394 | 191,917 | 197,020 | 197,020 | 192,178 |
| Resident Trooper Overtime | 42,697 | 37,174 | 15,000 | 25,000 | 17,500 |
| Professional Services | 11,358 | 12,892 | 12,650 | 12,650 | 12,650 |
| Postage | 99 | 114 | 300 | 300 | 300 |
| Printing & Publications | 441 | 261 | 600 | 600 | 600 |
| Telephone | 5,437 | 5,752 | 6,060 | 6,185 | 6,312 |
| Equipment Repairs | 1,137 | 500 | 2,975 | 2,975 | 2,975 |
| Vehicle Maintenance & Fuel | 32,741 | 32,327 | 26,550 | 29,131 | 31,675 |
| TOTAL | 1,597,040 | 1,575,189 | 1,637,859 | 1,693,835 | 1,730,541 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

FIRE/EMERGENCY MEDICAL SERVICES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 554,239 | 578,860 | 688,769 | 621,171 | 701,636 |
| Overtime | 26,697 | 34,929 | 35,000 | 37,088 | 35,000 |
| Contractual, Temporary, Occasional Payroll | 107,916 | 80,123 | 98,904 | 91,532 | 98,904 |
| Employee Related Insurances | 2,578 | 2,737 | 3,731 | 2,842 | 3,730 |
| FICA & Retirement | 86,816 | 89,153 | 111,378 | 99,914 | 111,907 |
| Copier | 1,773 | 1,808 | 2,080 | 2,020 | 2,140 |
| Office Supplies | 3,303 | 2,754 | 3,000 | 3,000 | 3,000 |
| Safety Equipment | 38,657 | 43,661 | 50,975 | 71,292 | 46,979 |
| Custodial/Maintenance Supplies | 4,161 | 4,587 | 4,000 | 4,000 | 4,000 |
| Operating Supplies | 170 | 0 | 400 | 400 | 400 |
| Technical Reference Materials | 131 | 124 | 350 | 350 | 350 |
| Emergency Medical Supplies | 22,599 | 24,227 | 24,400 | 27,530 | 24,400 |
| Fire Equipment Supplies | 28,502 | 28,142 | 34,905 | 32,205 | 34,505 |
| Firefighting Foam | 1,740 | 1,695 | 1,700 | 1,700 | 1,700 |
| Mileage, Training & Meetings | 39,665 | 27,038 | 37,925 | 31,925 | 33,925 |
| Professional Memberships | 904 | 758 | 1,800 | 850 | 2,350 |
| Legal | 0 | 0 | 0 | 2,374 | 0 |
| Professional Services | 47,897 | 19,211 | 17,500 | 18,250 | 17,500 |
| Postage | 704 | 261 | 400 | 400 | 400 |
| Service Contracts | 84,162 | 80,740 | 96,195 | 89,922 | 97,070 |
| Advertising | 1,260 | 0 | 500 | 0 | 0 |
| Printing & Publications | 2,120 | 1,675 | 1,500 | 0 | 0 |
| Fuel Compensation | 45,714 | 44,951 | 45,000 | 45,000 | 45,000 |
| Physicals & Testing | 7,531 | 12,742 | 10,500 | 10,500 | 10,500 |
| Telephone | 10,835 | 10,087 | 13,169 | 12,896 | 14,333 |
| Fuel & Heating | 12,281 | 6,693 | 10,419 | 15,264 | 15,094 |
| Water | 500 | 320 | 1,000 | 1,000 | 1,000 |
| Electricity | 22,308 | 19,808 | 24,200 | 24,200 | 24,200 |
| Equipment Repairs | 8,661 | 11,164 | 11,560 | 11,560 | 11,560 |
| Building Repairs | 6,256 | 6,131 | 8,750 | 8,750 | 8,750 |
| Vehicle Maintenance & Fuel | 102,242 | 145,463 | 101,415 | 101,617 | 101,443 |
| Building & Grounds Improvements | 1,010 | 2,947 | 2,500 | 2,500 | 0 |
| TOTAL | 1,273,332 | 1,282,789 | 1,443,925 | 1,372,052 | 1,451,776 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

EMERGENCY MANAGEMENT

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--------------------------------|--|--|---|--|--|
| Regular Payroll | 2,617 | 3,725 | 5,071 | 5,071 | 5,185 |
| FICA | 200 | 283 | 388 | 388 | 397 |
| Office Supplies | 177 | 74 | 200 | 200 | 200 |
| Other Purchased Supplies | 3,291 | 5,754 | 3,500 | 3,500 | 3,500 |
| Emergency Medical Supplies | 243 | 0 | 250 | 250 | 250 |
| Mileage, Training and Meetings | 0 | 0 | 250 | 250 | 250 |
| Postage | 33 | 0 | 25 | 25 | 25 |
| Service Contracts | 1,606 | 1,615 | 1,500 | 990 | 990 |
| Printing & Publications | 0 | 169 | 250 | 250 | 250 |
| Telephone | 3,946 | 4,511 | 4,554 | 4,732 | 4,686 |
| Equipment Repairs | 2,836 | 565 | 3,000 | 3,000 | 3,000 |
| TOTAL | 14,949 | 16,696 | 18,988 | 18,656 | 18,733 |

Public Works

**TOWN OF COLCHESTER
PROPOSED BUDGET**

PUBLIC WORKS ADMINISTRATION

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|-----------------------------|--|--|---|--|--|
| Regular Payroll | 147,374 | 151,341 | 154,671 | 159,711 | 163,280 |
| Employee Related Insurances | 564 | 564 | 593 | 488 | 593 |
| FICA & Retirement | 21,584 | 22,270 | 23,225 | 24,016 | 24,568 |
| Copier | 223 | 230 | 254 | 308 | 290 |
| Office Supplies | 235 | 294 | 300 | 300 | 300 |
| Safety Equipment | 241 | 0 | 625 | 625 | 625 |
| Professional Memberships | 285 | 135 | 500 | 500 | 500 |
| Postage | 0 | 7 | 100 | 25 | 100 |
| Advertising | 0 | 70 | 100 | 0 | 100 |
| Telephone | 685 | 880 | 960 | 674 | 1,320 |
| TOTAL | 171,191 | 175,791 | 181,328 | 186,647 | 191,676 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

HIGHWAY

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 356,511 | 365,815 | 436,964 | 411,113 | 426,824 |
| Overtime | 12,479 | 7,559 | 15,000 | 14,500 | 15,000 |
| Contractual, Temporary, Occasional Payroll | 100 | 100 | 100 | 1,485 | 0 |
| Employee Related Insurances | 1,793 | 1,527 | 1,913 | 1,507 | 1,913 |
| FICA & Retirement | 48,681 | 49,634 | 64,892 | 61,223 | 63,504 |
| Copier | 0 | 0 | 0 | 132 | 768 |
| Safety Equipment | 3,897 | 3,690 | 4,254 | 4,246 | 4,326 |
| Other Purchased Supplies | 145,381 | 123,614 | 158,280 | 157,490 | 150,044 |
| Mileage, Training & Meetings | 170 | 420 | 1,500 | 500 | 1,500 |
| Professional Services | 47,230 | 64,453 | 46,315 | 45,990 | 53,815 |
| Equipment Rental | 3,626 | 39 | 10,500 | 10,500 | 10,500 |
| Uniform Rental | 3,159 | 3,153 | 3,380 | 3,300 | 3,380 |
| Traffic Control | 53,463 | 54,974 | 63,000 | 58,000 | 65,000 |
| Equipment Repairs | 231 | 0 | 200 | 260 | 200 |
| Vehicle Maintenance & Fuel | 134,242 | 129,550 | 139,700 | 139,970 | 140,405 |
| Road Improvements | 600,000 | 650,000 | 600,000 | 600,000 | 620,000 |
| TOTAL | 1,410,963 | 1,454,528 | 1,545,998 | 1,510,216 | 1,557,179 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

FLEET SERVICES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 232,134 | 259,467 | 264,212 | 268,128 | 271,737 |
| Overtime | 12,579 | 328 | 4,000 | 8,500 | 4,500 |
| Contractual, Temporary, Occasional Payroll | 1,550 | 1,800 | 1,800 | 1,800 | 1,800 |
| Employee Related Insurances | 874 | 1,028 | 1,074 | 1,029 | 1,074 |
| FICA & Retirement | 32,123 | 37,807 | 39,987 | 40,906 | 41,124 |
| Office Supplies | 447 | 420 | 450 | 450 | 450 |
| Safety Equipment | 1,425 | 822 | 1,400 | 1,400 | 1,400 |
| Custodial/Maintenance Supplies | 1,330 | 1,208 | 1,300 | 1,300 | 1,300 |
| Fleet Repair & Maintenance Supplies | 25,933 | 25,314 | 25,000 | 25,000 | 25,000 |
| Mileage, Training & Meetings | 150 | 0 | 270 | 270 | 270 |
| Professional Memberships | 200 | 200 | 200 | 200 | 200 |
| Professional Services | 692 | 495 | 728 | 780 | 780 |
| Service Contracts | 14,994 | 17,423 | 17,436 | 17,234 | 18,157 |
| Uniform Rental | 2,070 | 2,246 | 2,000 | 2,000 | 2,000 |
| Fuel & Heating | 3,874 | 4,912 | 6,400 | 8,000 | 8,500 |
| Electricity | 12,764 | 10,330 | 13,000 | 13,000 | 13,000 |
| Equipment Repairs | 1,471 | 1,485 | 500 | 500 | 500 |
| Building Repairs | 9,050 | 6,210 | 6,000 | 6,000 | 6,000 |
| Vehicle Maintenance & Fuel | 9,033 | 9,232 | 8,050 | 6,836 | 8,962 |
| TOTAL | 362,693 | 380,727 | 393,807 | 403,333 | 406,754 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

GROUNDS MAINTENANCE

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 262,469 | 299,527 | 320,735 | 317,778 | 330,488 |
| Overtime | 19,961 | 8,303 | 7,500 | 7,500 | 7,500 |
| Contractual, Temporary, Occasional Payroll | 0 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | 1,123 | 1,321 | 1,665 | 1,641 | 1,671 |
| FICA & Retirement | 36,417 | 41,282 | 47,474 | 47,041 | 48,904 |
| Safety Equipment | 1,847 | 2,366 | 2,500 | 2,300 | 2,500 |
| Custodial/Maintenance Supplies | 2,994 | 2,162 | 3,000 | 3,000 | 3,000 |
| Grounds Maintenance Supplies | 14,736 | 24,995 | 31,000 | 13,900 | 31,000 |
| Other Purchased Supplies | 3,870 | 6,347 | 5,000 | 5,000 | 5,000 |
| Mileage, Training & Meetings | 0 | 7 | 525 | 350 | 525 |
| Professional Services | 17,115 | 14,561 | 6,150 | 11,150 | 8,850 |
| Service Contracts | 3,901 | 2,748 | 5,180 | 5,180 | 5,375 |
| Equipment Rental | 0 | 0 | 500 | 500 | 500 |
| Uniform Rental | 2,250 | 3,276 | 2,800 | 2,400 | 2,940 |
| Telephone | 515 | 340 | 300 | 1,550 | 1,620 |
| Fuel & Heating | 965 | 503 | 1,600 | 1,600 | 1,700 |
| Electricity | 29,056 | 20,964 | 30,000 | 20,000 | 33,000 |
| Equipment Repairs | 755 | 778 | 1,200 | 1,200 | 1,200 |
| Building Repairs | 3,765 | 2,413 | 1,800 | 2,000 | 2,000 |
| Other Repairs | 472 | 2,644 | 2,000 | 2,000 | 2,000 |
| Vehicle Maintenance & Fuel | 35,206 | 38,913 | 36,750 | 37,544 | 37,338 |
| TOTAL | 437,417 | 473,450 | 507,679 | 483,634 | 527,111 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

SNOW REMOVAL

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--------------------------|--|--|---|--|--|
| Overtime | 106,593 | 66,963 | 110,000 | 108,000 | 110,000 |
| FICA | 7,800 | 4,858 | 8,415 | 8,262 | 8,415 |
| Sand & Salt Supplies | 162,998 | 97,395 | 161,700 | 155,400 | 188,100 |
| Other Purchased Supplies | 20,244 | 15,049 | 25,050 | 24,150 | 25,050 |
| Professional Services | 185,530 | 157,272 | 190,000 | 205,000 | 225,000 |
| TOTAL | 483,165 | 341,537 | 495,165 | 500,812 | 556,565 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

FACILITIES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--------------------------------|--|--|---|--|--|
| Regular Payroll | 9,292 | 11,479 | 14,566 | 12,153 | 15,948 |
| FICA & Retirement | 0 | 605 | 1,114 | 930 | 1,220 |
| Safety Equipment | 36 | 0 | 100 | 100 | 100 |
| Custodial/Maintenance Supplies | 4,782 | 3,683 | 5,300 | 3,000 | 5,000 |
| Paint & Paint Supplies | 827 | 441 | 1,000 | 500 | 1,000 |
| Service Contracts | 9,232 | 7,590 | 17,690 | 17,330 | 17,330 |
| Telephone | 15,990 | 14,711 | 10,140 | 16,381 | 13,680 |
| Fuel & Heating | 7,550 | 7,429 | 7,410 | 7,400 | 7,410 |
| Electricity | 50,403 | 45,284 | 47,500 | 50,000 | 47,500 |
| Building Repairs | 20,699 | 15,832 | 25,000 | 25,000 | 25,000 |
| TOTAL | 118,811 | 107,054 | 129,820 | 132,794 | 134,188 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

ENGINEERING

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|------------------------------|--|--|---|--|--|
| Regular Payroll | 98,191 | 100,384 | 102,626 | 102,626 | 102,626 |
| Employee Related Insurances | 338 | 356 | 357 | 339 | 357 |
| FICA & Retirement | 14,783 | 15,036 | 16,001 | 16,001 | 16,001 |
| Copier | 660 | 810 | 0 | 0 | 0 |
| Office Supplies | 0 | 0 | 445 | 0 | 0 |
| Mileage, Training & Meetings | 206 | 104 | 500 | 0 | 500 |
| Professional Memberships | 610 | 610 | 650 | 610 | 650 |
| TOTAL | 114,788 | 117,300 | 120,579 | 119,576 | 120,134 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

TRANSFER STATION

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|------------------------------------|--|--|---|--|--|
| Regular Payroll | 90,942 | 72,984 | 84,230 | 60,489 | 88,782 |
| Overtime | 5,103 | 14,254 | 5,500 | 21,978 | 5,500 |
| Employee Related Insurances | 440 | 404 | 479 | 213 | 479 |
| FICA & Retirement | 11,588 | 10,787 | 12,761 | 10,542 | 13,427 |
| Office Supplies | 29 | 78 | 250 | 250 | 250 |
| Safety Equipment | 424 | 136 | 400 | 400 | 400 |
| Other Purchased Supplies | 685 | 387 | 1,146 | 1,146 | 1,146 |
| Transportation | 121,886 | 148,776 | 146,000 | 148,000 | 148,000 |
| Mileage, Training & Meetings | 541 | 338 | 630 | 630 | 630 |
| Professional Services | 34,261 | 16,271 | 33,340 | 33,320 | 33,690 |
| Service Contracts | 786 | 773 | 1,410 | 1,770 | 1,830 |
| Uniform Rental | 670 | 514 | 780 | 485 | 780 |
| Landfill Operation | 0 | 0 | 1,000 | 950 | 1,000 |
| Telephone | 686 | 1,152 | 1,020 | 1,200 | 1,200 |
| Electricity | 1,688 | 1,528 | 1,800 | 1,800 | 1,800 |
| Building Repairs | 0 | 0 | 1,000 | 1,000 | 1,000 |
| Household Hazardous Waste Disposal | 15,266 | 1,525 | 15,000 | 15,000 | 15,000 |
| Vehicle Maintenance & Fuel | 4,024 | 5,294 | 5,500 | 8,600 | 6,000 |
| TOTAL | 289,019 | 275,201 | 312,246 | 307,773 | 320,914 |



Community & Human Services

**TOWN OF COLCHESTER
PROPOSED BUDGET**

YOUTH & SOCIAL SERVICES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 253,009 | 253,297 | 275,791 | 264,329 | 290,080 |
| Contractual, Temporary, Occasional Payroll | 9,092 | 8,332 | 15,952 | 15,451 | 16,199 |
| Employee Related Insurances | 1,072 | 1,093 | 1,372 | 1,134 | 1,372 |
| FICA & Retirement | 35,816 | 37,616 | 45,035 | 42,051 | 46,540 |
| Copier | 1,833 | 1,811 | 2,340 | 1,800 | 1,940 |
| Office Supplies | 1,542 | 1,500 | 1,500 | 1,500 | 1,500 |
| Custodial/Maintenance Supplies | 750 | 600 | 750 | 750 | 750 |
| Mileage, Training & Meetings | 703 | 759 | 1,600 | 513 | 1,600 |
| Professional Memberships | 655 | 655 | 680 | 655 | 660 |
| Professional Services | 18,016 | 14,535 | 20,650 | 9,300 | 8,770 |
| Postage | 327 | 598 | 600 | 625 | 600 |
| Service Contracts | 1,276 | 1,392 | 1,575 | 1,500 | 1,475 |
| Printing & Publications | 300 | 150 | 150 | 150 | 150 |
| Telephone | 1,978 | 3,027 | 3,900 | 3,900 | 3,900 |
| Fuel & Heating | 2,636 | 2,365 | 2,145 | 2,800 | 2,145 |
| Electricity | 2,390 | 2,677 | 2,880 | 2,800 | 2,880 |
| Building Repairs | 2,120 | 1,430 | 2,000 | 2,000 | 2,000 |
| Vehicle Maintenance & Fuel | 3,637 | 1,148 | 2,963 | 1,335 | 3,051 |
| Programs | 11,224 | 7,997 | 12,500 | 11,000 | 11,569 |
| TOTAL | 348,376 | 340,982 | 394,383 | 363,593 | 397,181 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

HEALTH

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|-------------------------|--|--|---|--|--|
| Chatham Health District | 179,204 | 189,944 | 199,882 | 198,882 | 206,624 |
| TOTAL | 179,204 | 189,944 | 199,882 | 198,882 | 206,624 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

COMMUNITY AGENCIES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Colchester Collaborative for Children (C3) | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| TOTAL | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

CRAGIN MEMORIAL LIBRARY

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|---------------------------------|--|--|---|--|--|
| Regular Payroll | 376,627 | 385,136 | 391,000 | 393,090 | 404,188 |
| Employee Related Insurances | 1,463 | 1,468 | 1,531 | 1,470 | 1,536 |
| FICA & Retirement | 49,014 | 50,135 | 51,378 | 51,850 | 53,019 |
| Copier | 2,778 | 3,090 | 4,210 | 3,900 | 3,996 |
| Office Supplies | 3,215 | 2,382 | 3,900 | 3,600 | 3,900 |
| Custodial/Maintenance Supplies | 3,682 | 3,537 | 5,000 | 3,750 | 5,000 |
| Books, Magazines, & Periodicals | 55,106 | 52,509 | 53,000 | 53,000 | 53,000 |
| Library Media Supplies | 2,985 | 3,114 | 4,000 | 3,700 | 4,000 |
| Mileage, Training & Meetings | 1,060 | 323 | 1,000 | 850 | 1,000 |
| Professional Memberships | 1,330 | 1,330 | 1,510 | 1,603 | 1,610 |
| Data Processing | 32,056 | 32,457 | 32,619 | 32,619 | 32,654 |
| Postage | 22 | 31 | 100 | 36 | 75 |
| Service Contracts | 8,196 | 8,423 | 9,977 | 12,170 | 12,560 |
| Printing & Publications | 640 | 812 | 0 | 0 | 0 |
| Telephone | 3,847 | 3,684 | 3,708 | 3,804 | 3,876 |
| Fuel & Heating | 9,615 | 9,116 | 7,800 | 7,752 | 7,800 |
| Water & Sewer | 3,070 | 3,162 | 3,186 | 3,166 | 3,186 |
| Electricity | 34,035 | 30,010 | 33,150 | 32,000 | 35,000 |
| Equipment Repairs | 358 | 91 | 600 | 600 | 850 |
| Building Repairs | 2,676 | 2,139 | 2,000 | 2,500 | 2,500 |
| Programs | 337 | 769 | 750 | 715 | 750 |
| Machinery & Equipment | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 592,112 | 593,716 | 610,419 | 612,175 | 630,500 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

RECREATION

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 121,624 | 122,770 | 127,159 | 84,396 | 109,063 |
| Overtime | 716 | 0 | 0 | 0 | 0 |
| Contractual, Temporary, Occasional Payroll | 0 | 3,632 | 840 | 700 | 840 |
| Employee Related Insurances | 503 | 503 | 526 | 353 | 620 |
| FICA & Retirement | 16,462 | 16,880 | 18,650 | 12,118 | 16,212 |
| Copier | 2,731 | 2,649 | 3,746 | 1,887 | 3,768 |
| Office Supplies | 1,993 | 1,745 | 1,900 | 1,900 | 1,900 |
| Mileage, Training & Meetings | 1,565 | 2,555 | 2,800 | 1,583 | 2,800 |
| Professional Memberships | 600 | 625 | 650 | 1,080 | 648 |
| Professional Services | 175 | 283 | 120 | 460 | 460 |
| Postage | 264 | 709 | 700 | 100 | 700 |
| Telephone | 622 | 1,278 | 1,680 | 290 | 288 |
| TOTAL | 147,255 | 153,629 | 158,771 | 104,867 | 137,299 |

**TOWN OF COLCHESTER
PROPOSED BUDGET**

SENIOR SERVICES

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--|--|--|---|--|--|
| Regular Payroll | 184,349 | 198,895 | 206,255 | 197,510 | 207,791 |
| Contractual, Temporary, Occasional Payroll | 1,833 | 3,678 | 3,000 | 1,000 | 2,343 |
| Employee Related Insurances | 903 | 1,001 | 1,118 | 1,003 | 1,120 |
| FICA & Retirement | 23,787 | 26,705 | 29,353 | 28,022 | 29,481 |
| Copier | 2,622 | 3,760 | 2,928 | 3,928 | 2,928 |
| Office Supplies | 743 | 906 | 1,000 | 1,000 | 1,000 |
| Custodial/Maintenance Supplies | 1,499 | 551 | 1,600 | 1,200 | 1,600 |
| Mileage, Training & Meetings | 100 | 28 | 250 | 50 | 250 |
| Professional Memberships | 100 | 225 | 295 | 245 | 295 |
| Professional Services | 16,318 | 14,112 | 18,997 | 15,095 | 15,475 |
| Postage | 0 | 660 | 500 | 660 | 550 |
| Service Contracts | 2,818 | 3,999 | 3,490 | 4,000 | 3,490 |
| Printing & Publications | 401 | 745 | 500 | 800 | 800 |
| Telephone | 3,280 | 4,082 | 3,960 | 3,960 | 3,840 |
| Fuel & Heating | 7,285 | 8,015 | 6,825 | 8,015 | 6,825 |
| Electricity | 4,964 | 5,108 | 6,000 | 6,000 | 6,000 |
| Equipment Repairs | 0 | 76 | 500 | 150 | 500 |
| Building Repairs | 3,138 | 3,987 | 1,500 | 4,000 | 2,000 |
| Vehicle Maintenance & Fuel | 13,360 | 14,990 | 14,530 | 11,105 | 15,165 |
| TOTAL | 267,500 | 291,523 | 302,601 | 287,743 | 301,453 |



Debt Service

**TOWN OF COLCHESTER
PROPOSED BUDGET**

DEBT SERVICE

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|-----------------------|--|--|---|--|--|
| Bond Principal | 1,495,000 | 1,490,000 | 1,550,000 | 1,550,000 | 1,495,000 |
| Bond Interest | 215,415 | 585,164 | 525,164 | 525,164 | 580,164 |
| TOTAL | 1,710,415 | 2,075,164 | 2,075,164 | 2,075,164 | 2,075,164 |

Transfers & Capital

**TOWN OF COLCHESTER
PROPOSED BUDGET**

TRANSFERS & CAPITAL

| <u>ACCOUNT</u> | <u>FY 2018-2019 ACTUAL EXPENDITURES</u> | <u>FY 2019-2020 ACTUAL EXPENDITURES</u> | <u>FY 2020-2021 ADOPTED BUDGET</u> | <u>FY 2020-2021 PROJECTED ACTUALS</u> | <u>FY 2021-2022 PROPOSED BUDGET</u> |
|--------------------------------------|--|--|---|--|--|
| Transfer to Capital Reserve | 419,300 | 471,700 | 524,325 | 742,125 | 561,525 |
| Transfer to Snow Reserve | 0 | 153,627 | 0 | 0 | 0 |
| Transfer to Animal Control Fund | 35,830 | 48,272 | 48,399 | 48,399 | 47,259 |
| Transfer to Capital Improvement Fund | 687,715 | 370,741 | 153,000 | 254,799 | 139,725 |
| Transfer to Debt Service Fund | 539,621 | 134,310 | 95,612 | 95,612 | 134,310 |
| TOTAL | 1,682,466 | 1,178,650 | 821,336 | 1,140,935 | 882,819 |

Animal Control Fund

TOWN OF COLCHESTER
FY2021-2022 PROPOSED BUDGET

ANIMAL CONTROL FUND

| | <u>FY 2018-2019</u> | <u>FY 2019-2020</u> | <u>FY 2020-2021</u> | <u>FY 2020-2021</u> | <u>FY 2021-2022</u> |
|----------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROJECTED</u> | <u>PROPOSED</u> |
| | <u>EXPENDITURES</u> | <u>EXPENDITURES</u> | <u>BUDGET</u> | <u>ACTUALS</u> | <u>BUDGET</u> |
| EXPENDITURES: | | | | | |
| OTHER PURCHASED SUPPLIES | 0 | 0 | 0 | 75 | 80 |
| PROFESSIONAL SERVICES | 685 | 660 | 660 | 660 | 660 |
| DUE TO STATE OF CT | 6,072 | 0 | 0 | 0 | 0 |
| PRINTING | 72 | 72 | 0 | 0 | 0 |
| FUEL/HEATING | 1,114 | 618 | 1,040 | 390 | 510 |
| ELECTRICITY | 696 | 544 | 750 | 690 | 710 |
| BUILDING REPAIRS | 1,096 | 0 | 750 | 500 | 500 |
| REGIONAL ANIMAL CONTROL DISTRICT | 50,592 | 50,491 | 50,199 | 50,199 | 49,799 |
| TOTAL EXPENDITURES | 60,327 | 52,385 | 53,399 | 52,514 | 52,259 |

| | <u>FY 2018-2019</u> | <u>FY 2019-2020</u> | <u>FY 2020-2021</u> | <u>FY 2020-2021</u> | <u>FY 2021-2022</u> |
|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROJECTED</u> | <u>PROPOSED</u> |
| | <u>REVENUES</u> | <u>REVENUES</u> | <u>BUDGET</u> | <u>ACTUALS</u> | <u>BUDGET</u> |
| REVENUES: | | | | | |
| TOWN CLERK DOG LICENSES | 4,910 | 3,021 | 5,000 | 5,000 | 5,000 |
| RENT & ASSISTANT ACO | 1,560 | 0 | 0 | 0 | 0 |
| TRANSFER FROM GENERAL FUND | 35,830 | 48,272 | 48,399 | 48,399 | 47,259 |
| USE OF FUND BALANCE | 10,000 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES | 52,300 | 51,293 | 53,399 | 53,399 | 52,259 |