

TOWN OF COLCHESTER



Budget Presentation

March 5, 2014

“A Town with Growing Needs”

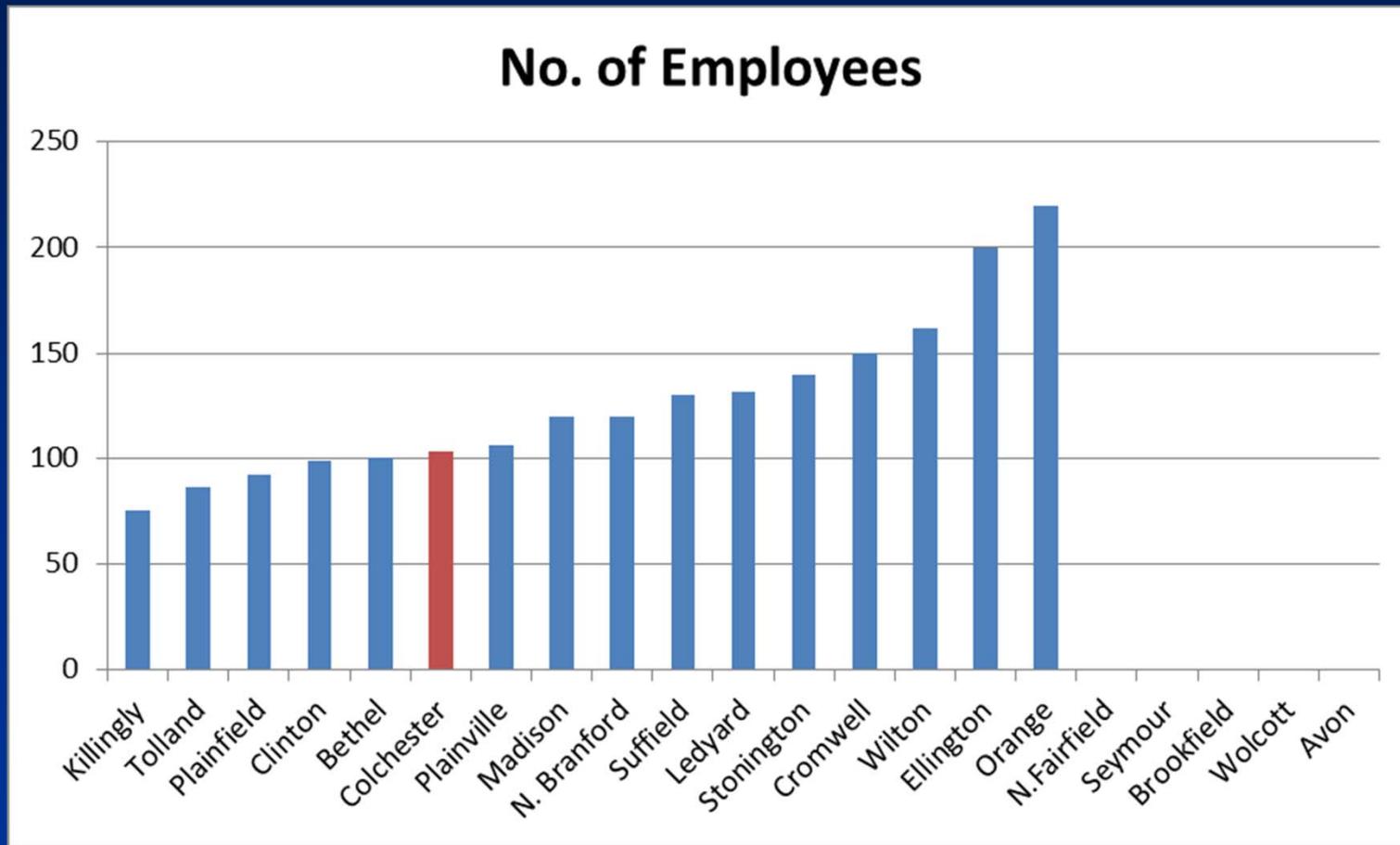
INTRODUCTION

- Comparative Look
- Proposed Budget Adjustments
- Fiscal Impact

Comparative Look

- Compared Colchester with the ten towns below us and the ten towns above us in population
- Not always “apples to apples”
- Research done in July, 2013
- Comparison demonstrates the value residents receive

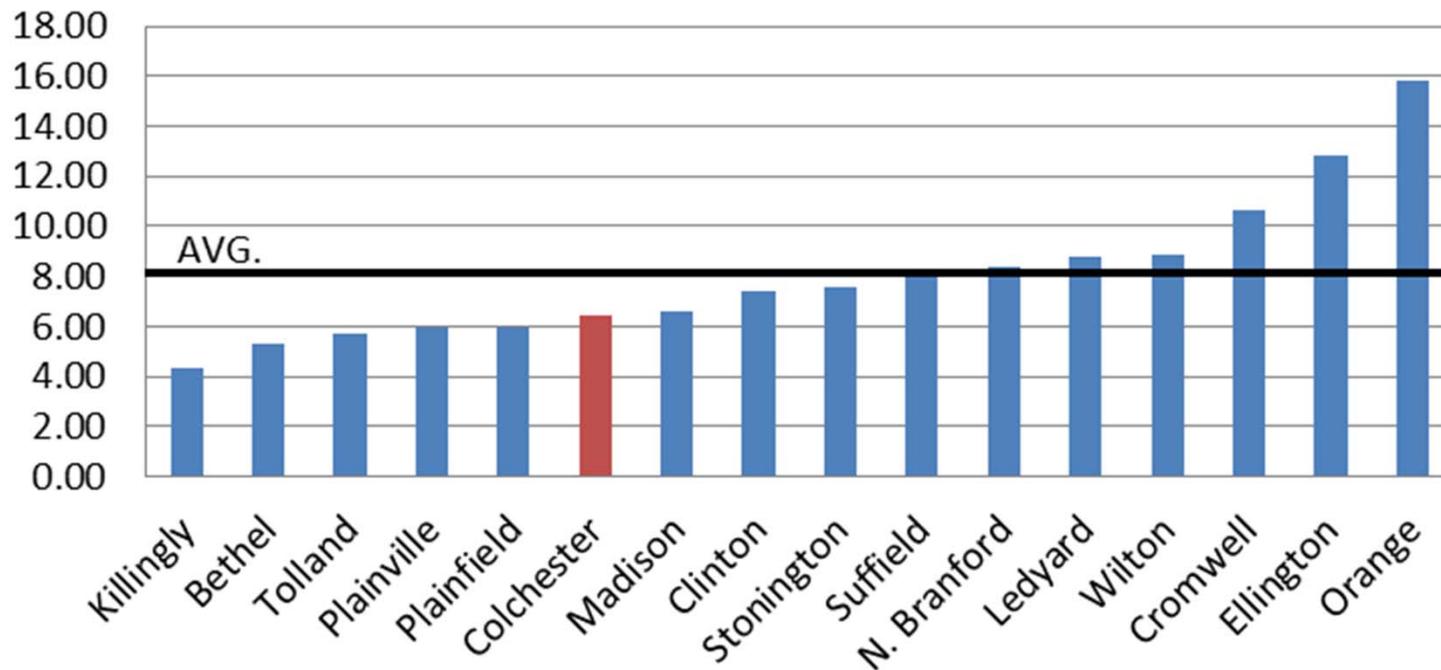
Comparative Look – Employees



Comparative Look – Employees

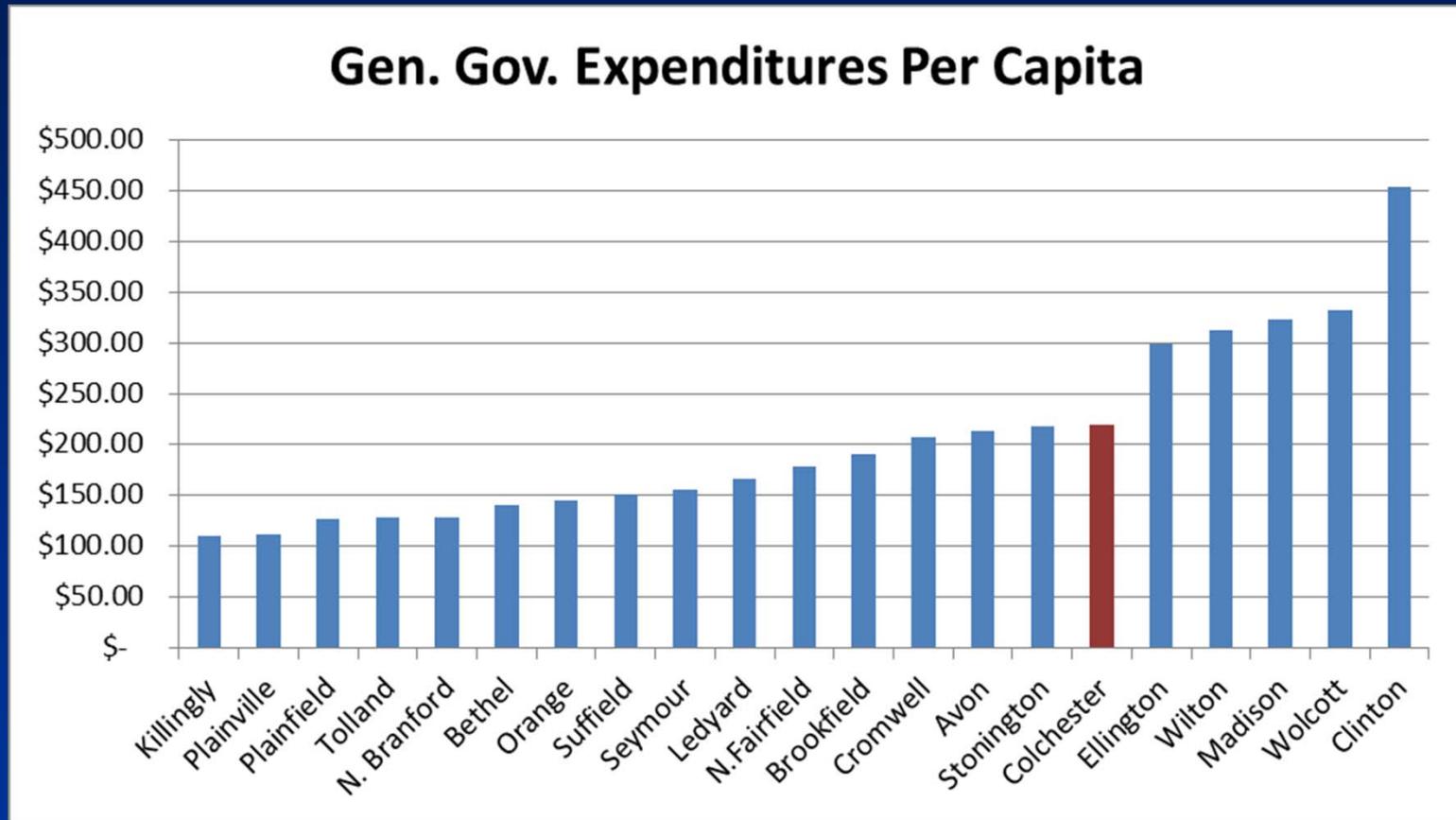
Number of Employees Per 1,000 Residents

(Avg. = 8.06)



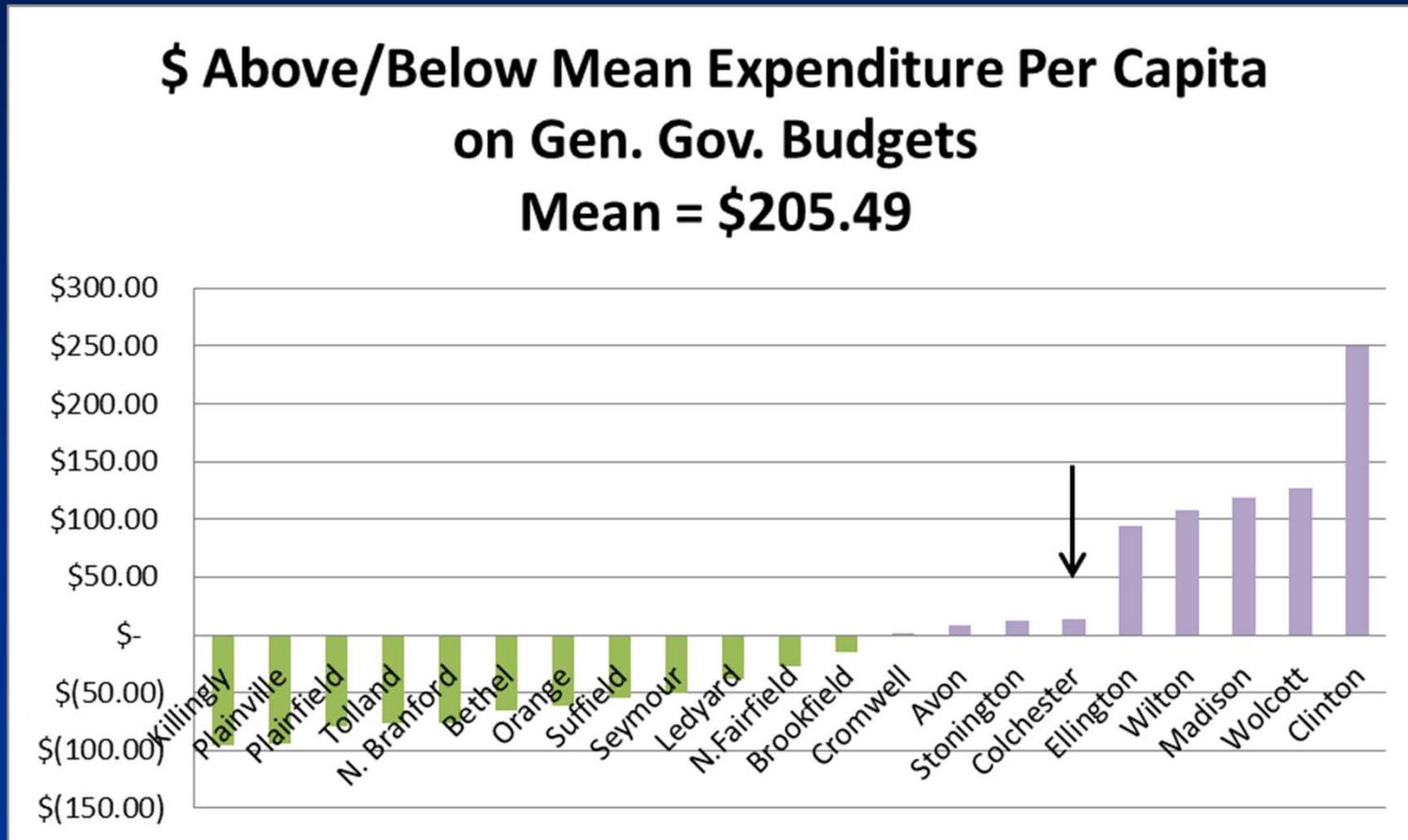
Comparative Look – General Government

All services except Public Safety, Public Works, Human Services, Debt, and Capital



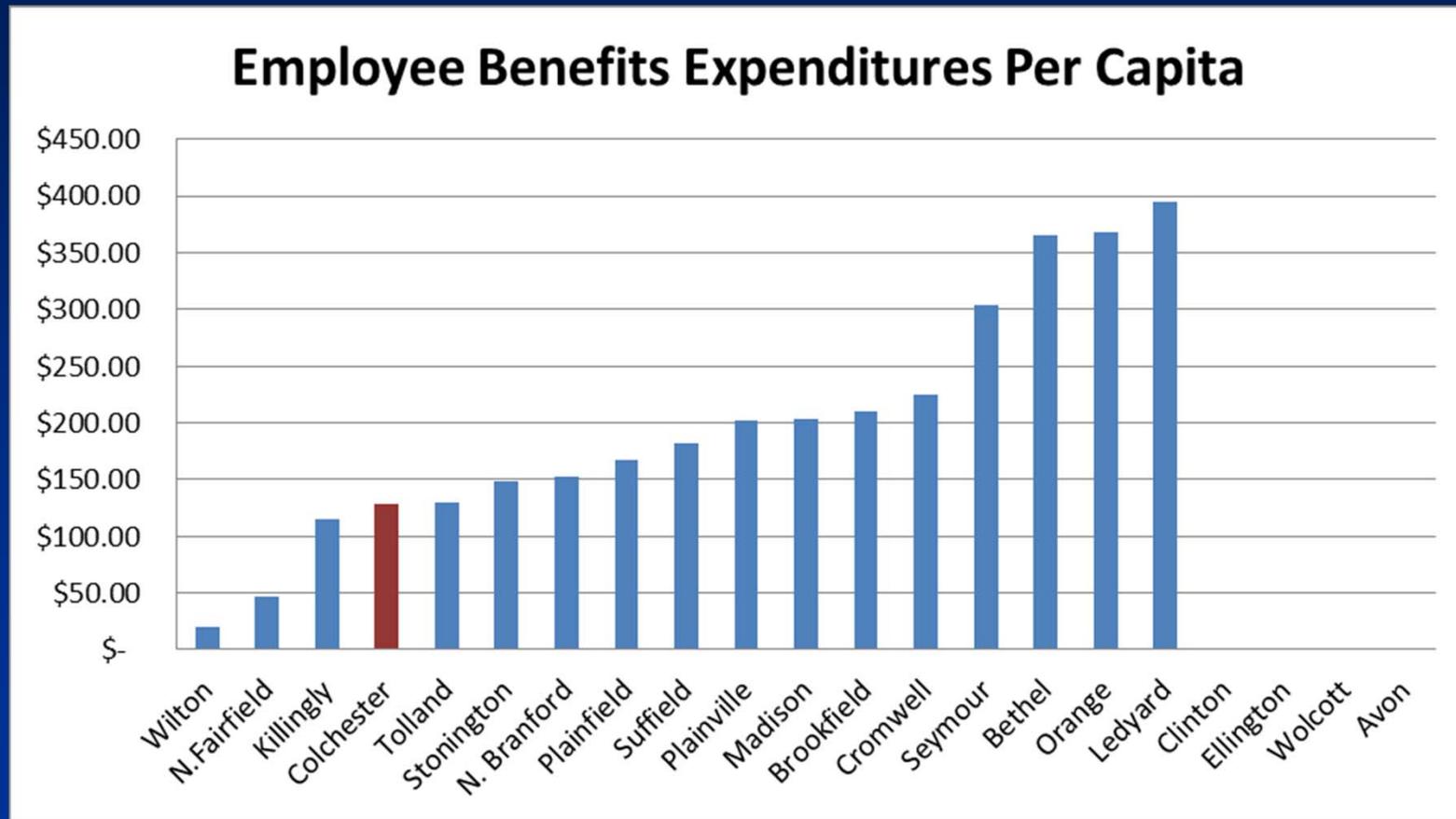
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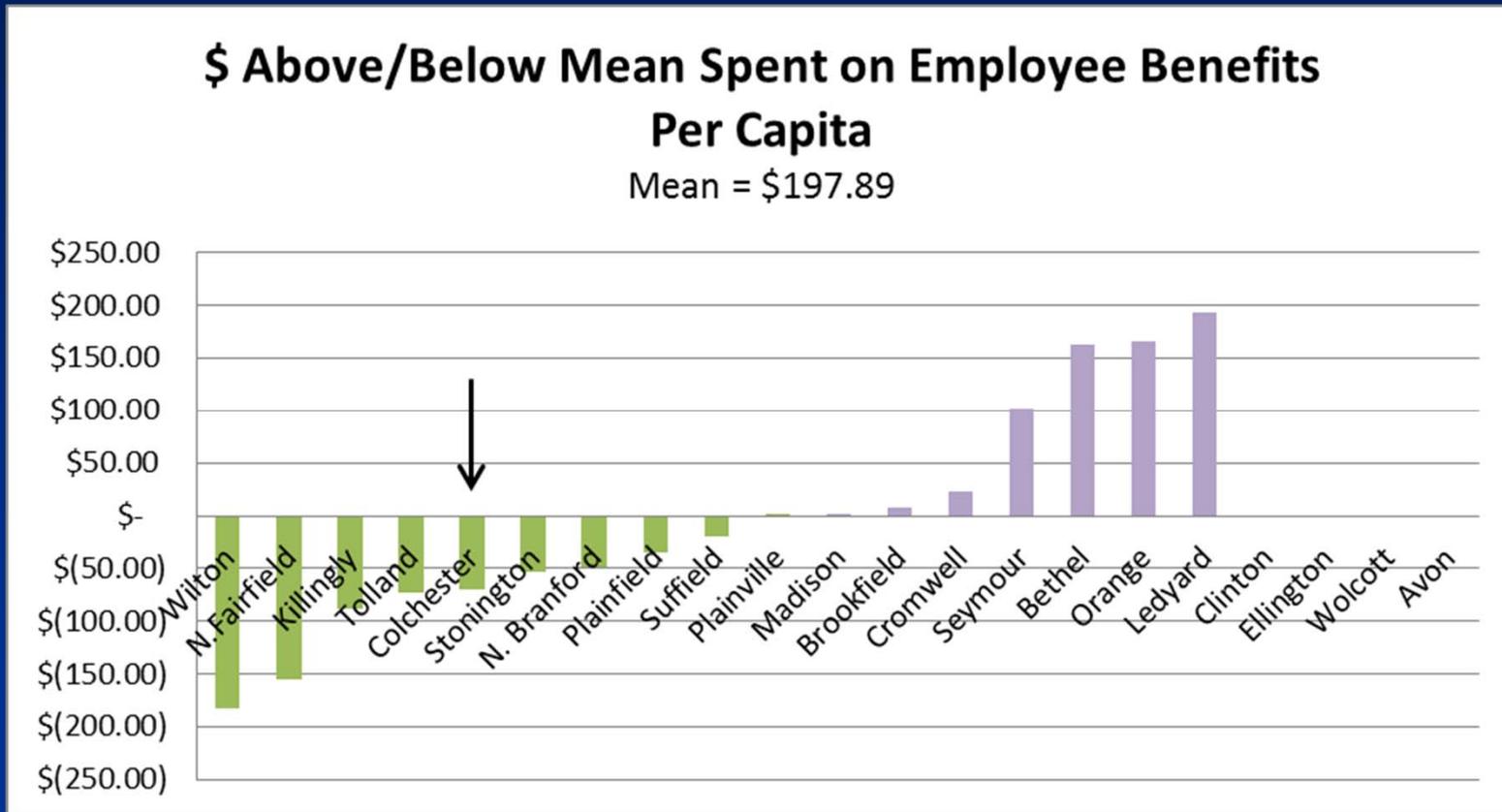
Comparative Look – General Government

Employee Benefits



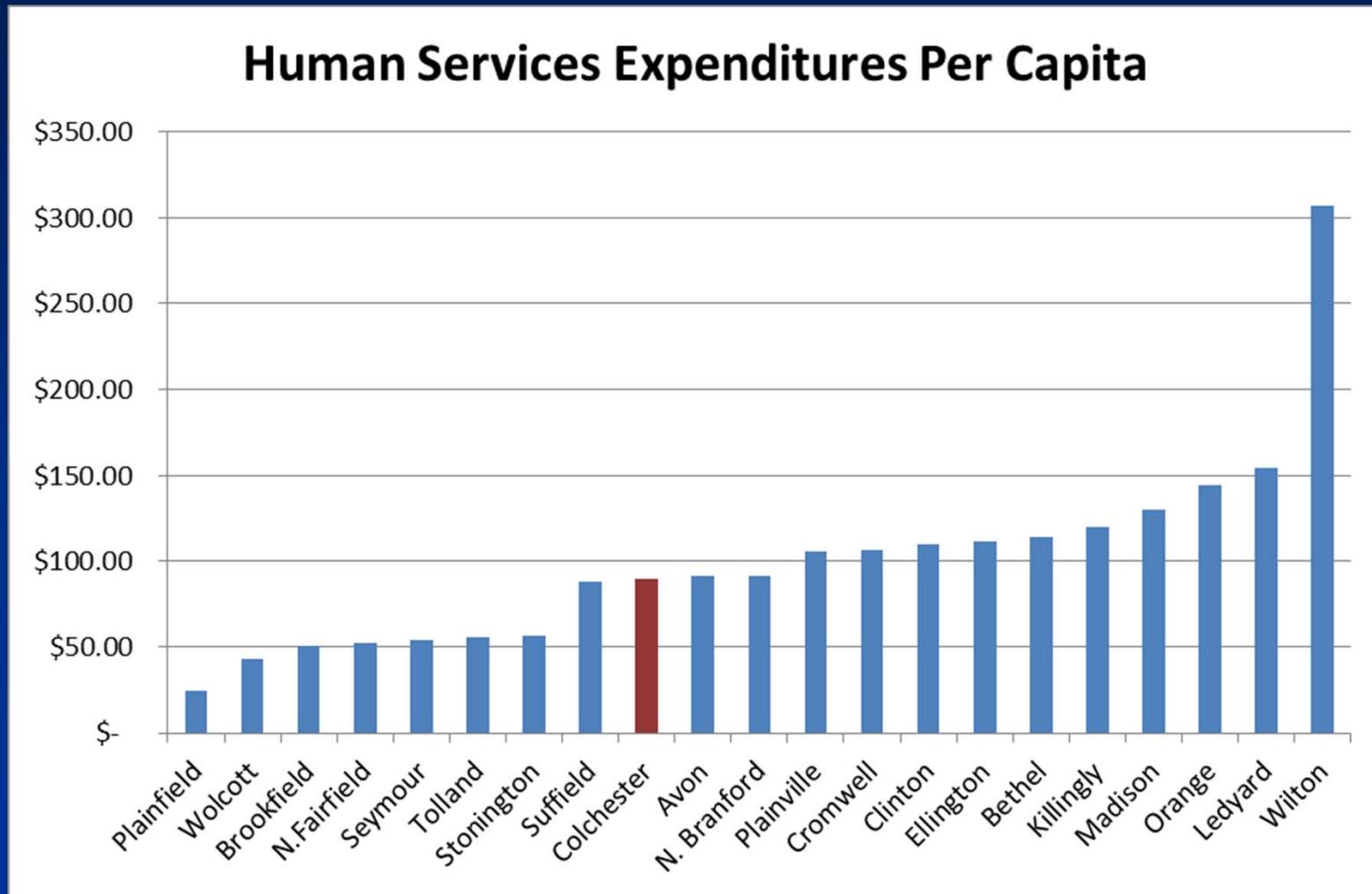
Comparative Look – General Government

Employee Benefits



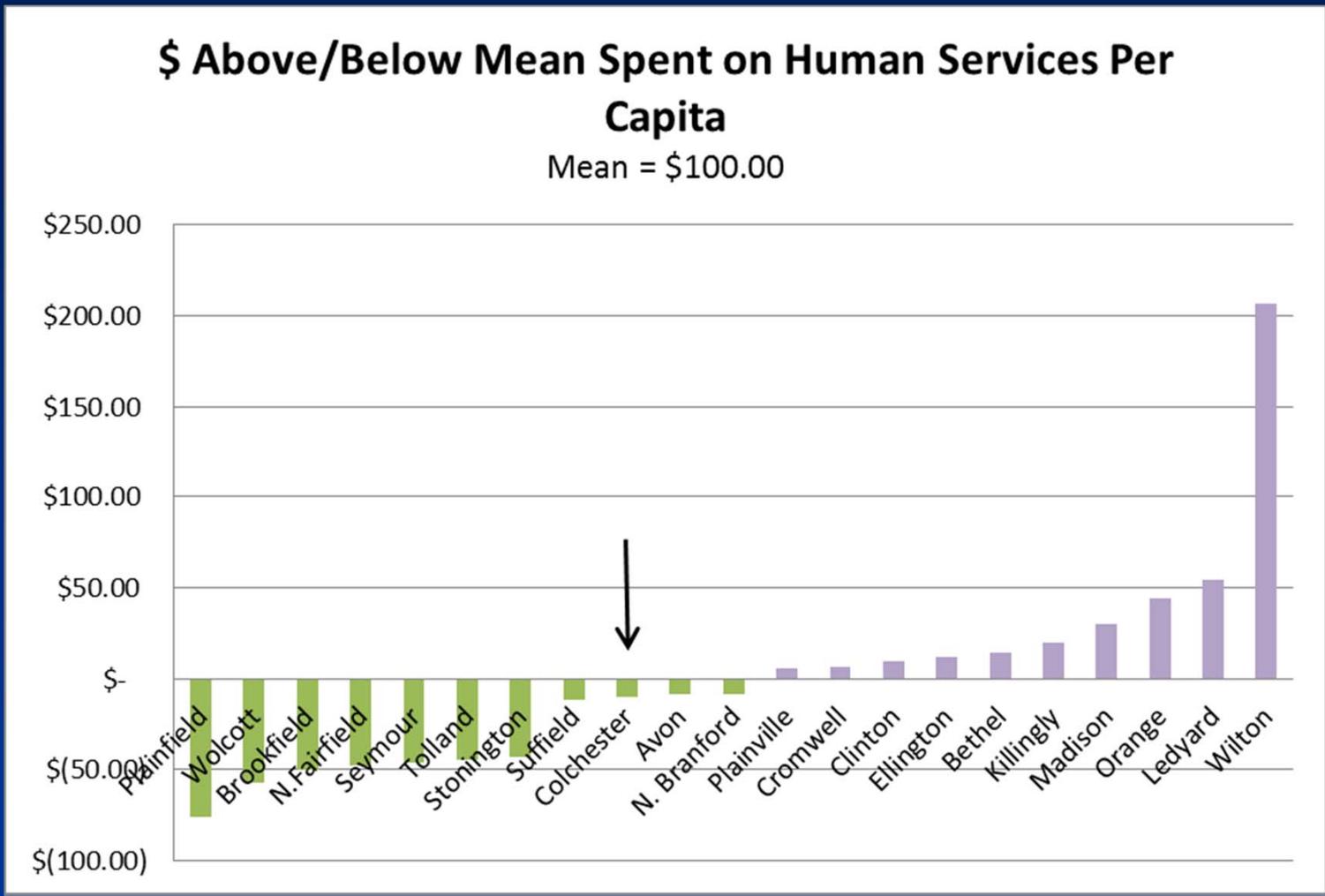
Comparative Look – Human Services

Includes services such as Youth, Social, and Senior Services and Libraries



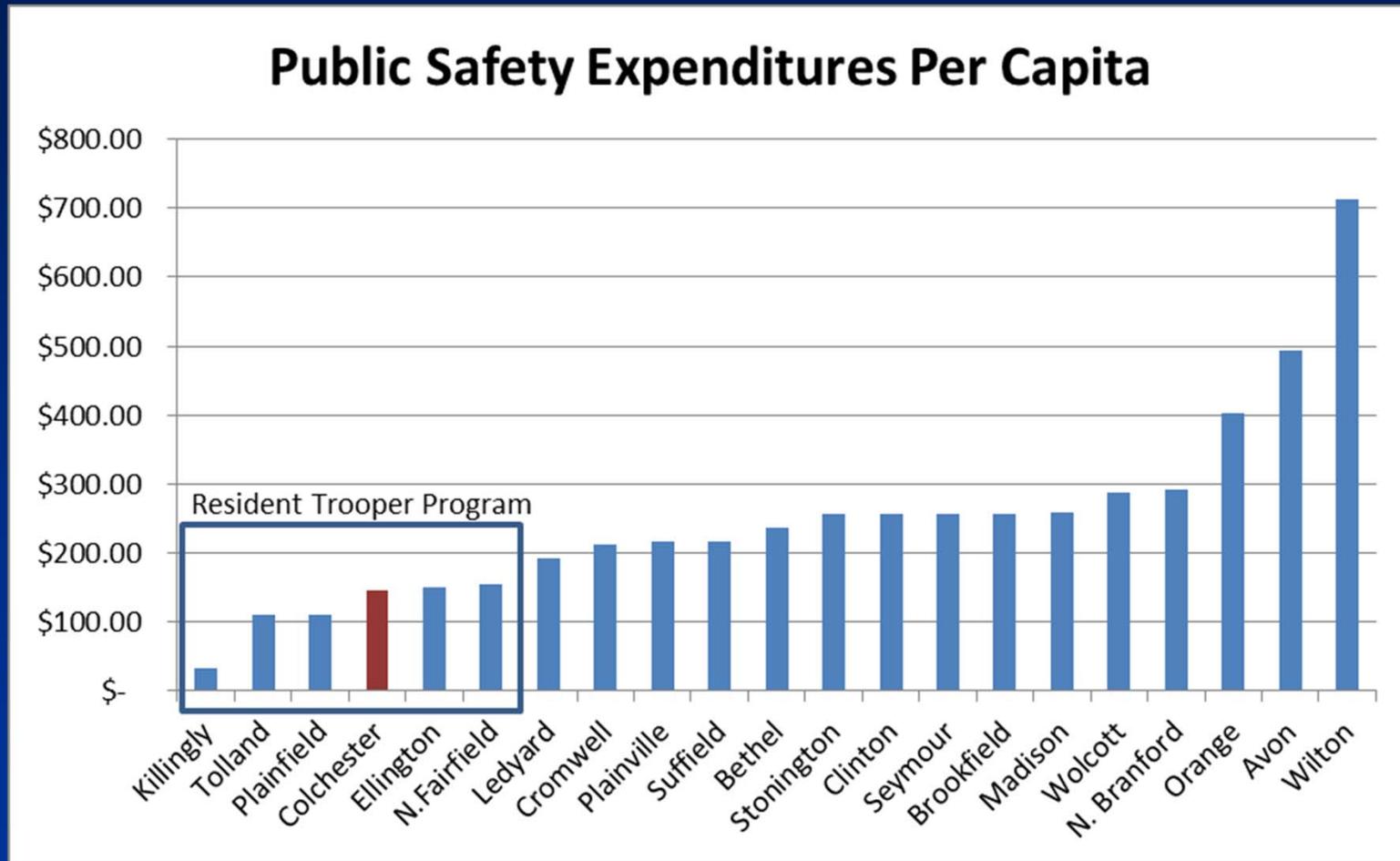
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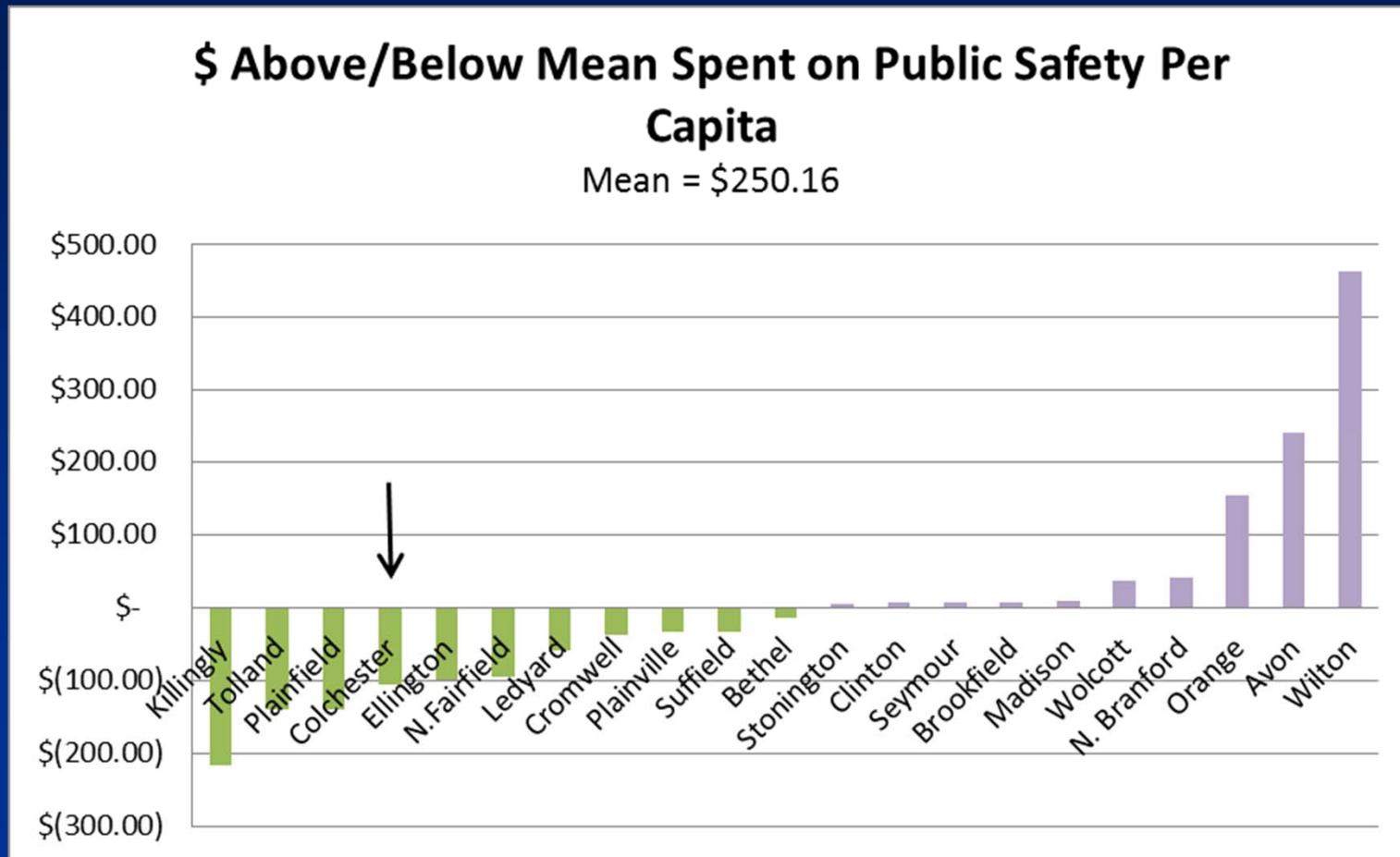
Comparative Look – Public Safety

Includes Police, Fire, and Emergency Management



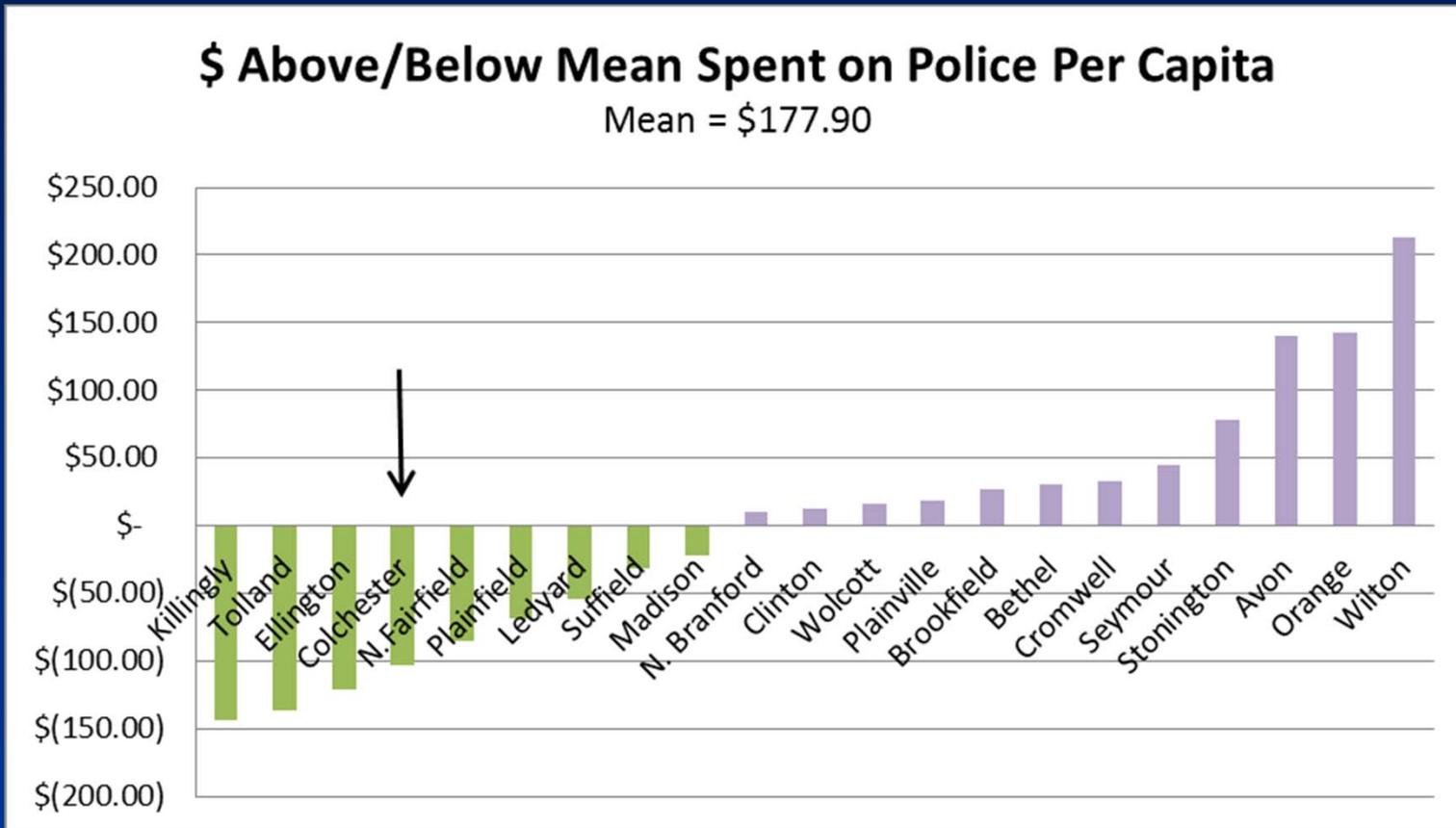
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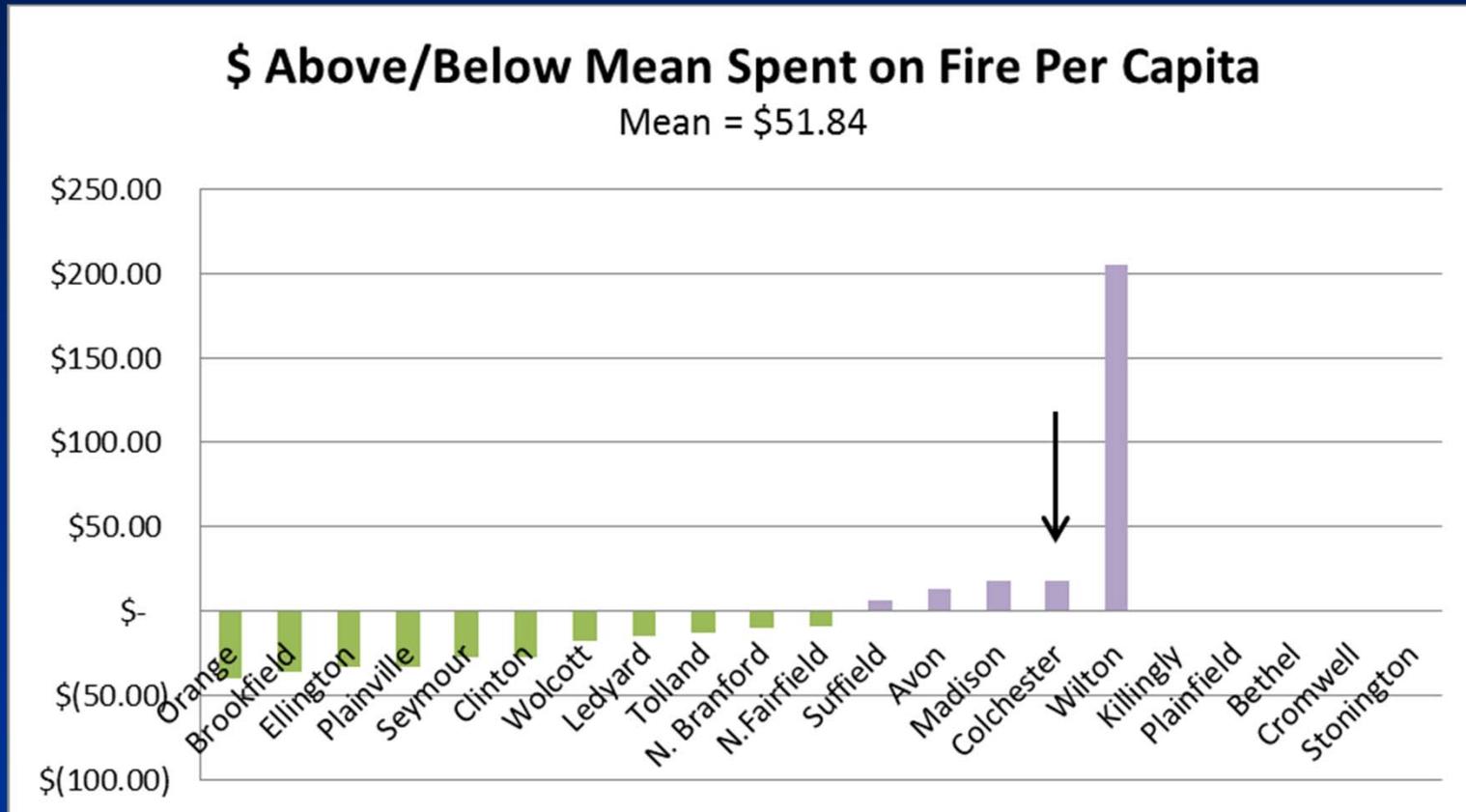
Comparative Look – Public Safety

Police

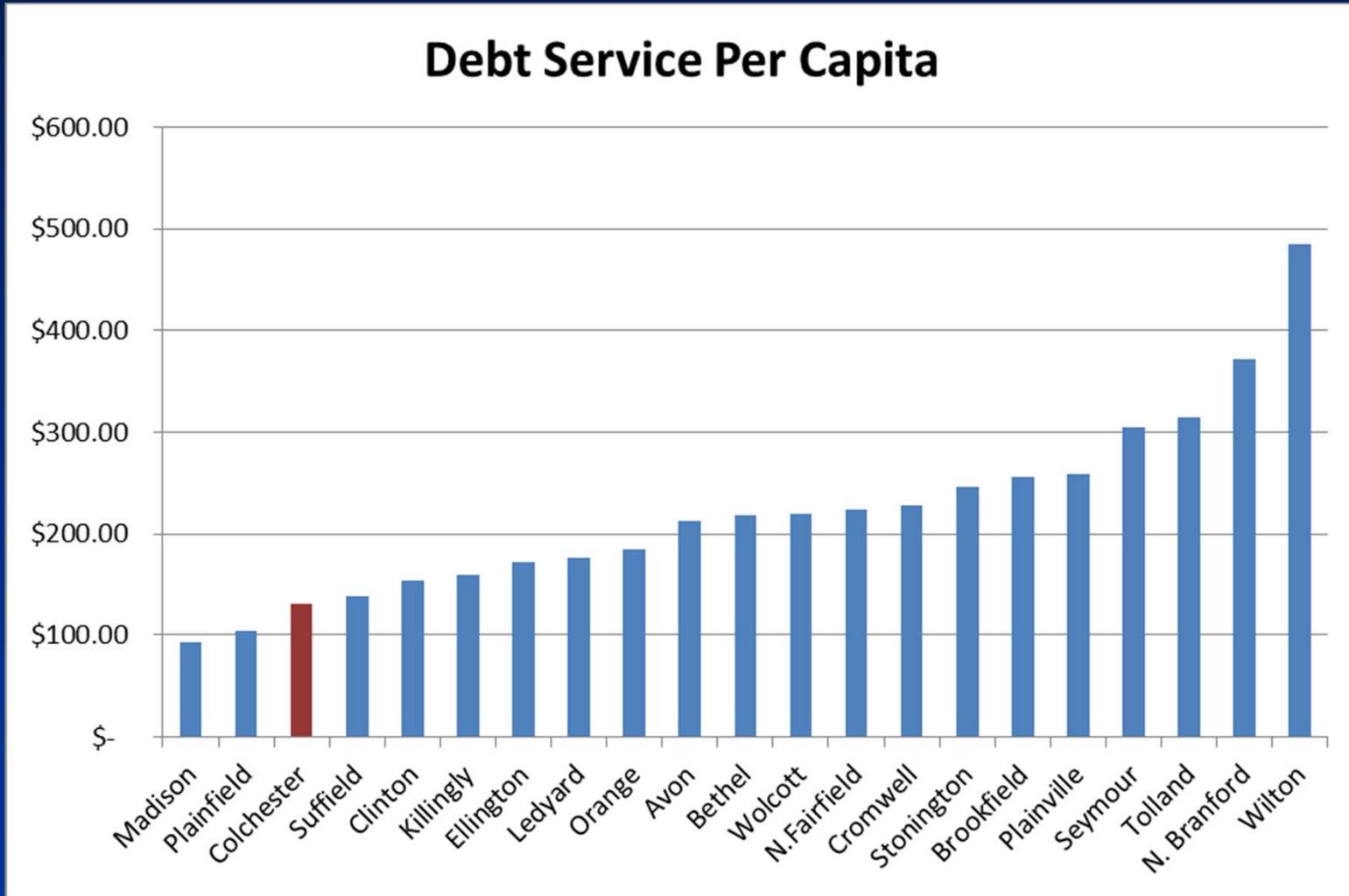


Comparative Look – Public Safety

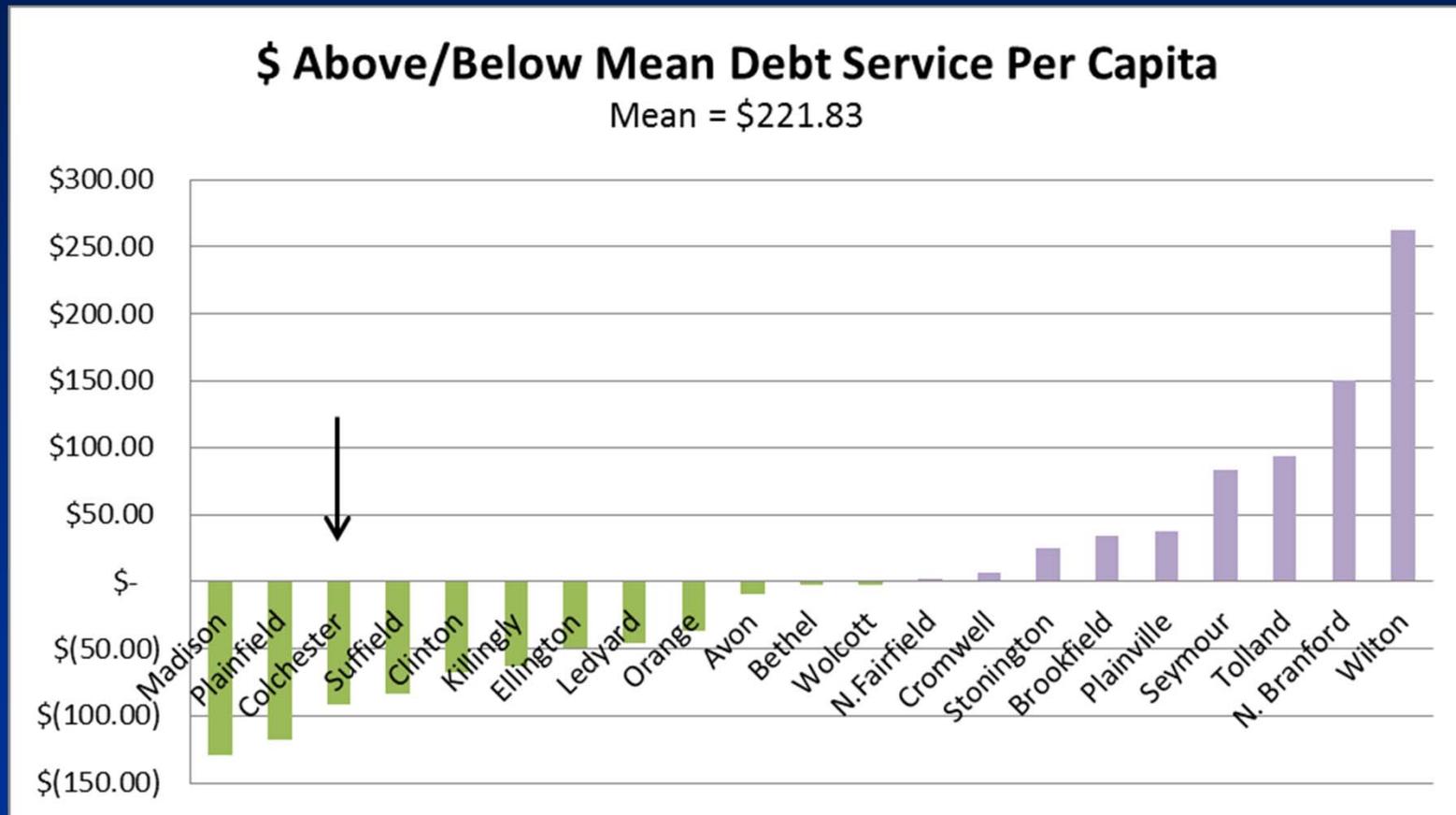
Fire



Comparative Look – Debt



Comparative Look – Debt



Proposed Budget Adjustments

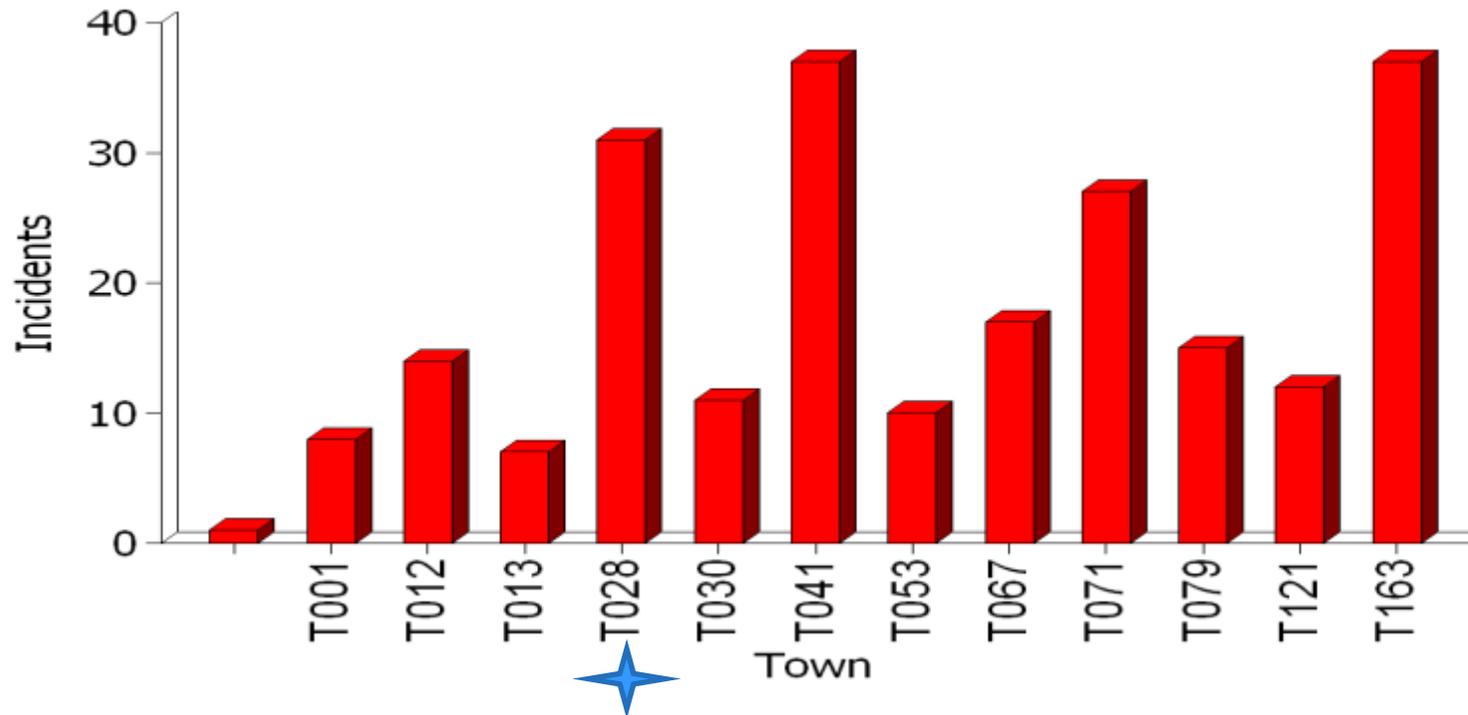
- Department Heads submitted their operating and capital requests based on the needs of their department
- No frivolous requests
- Total department requests equaled \$14,393,804
- First Selectman cut \$626,762 from department requests (4.35%)

Proposed Budget Adjustments

- Police
 - New officer to start in January, 2015
 - Increase in Resident Trooper
 - Settlement of state police contract
 - Assignment of a top step sergeant
 - Slight increase in overtime to support normal operations and third shift coverage two nights per week in the summer

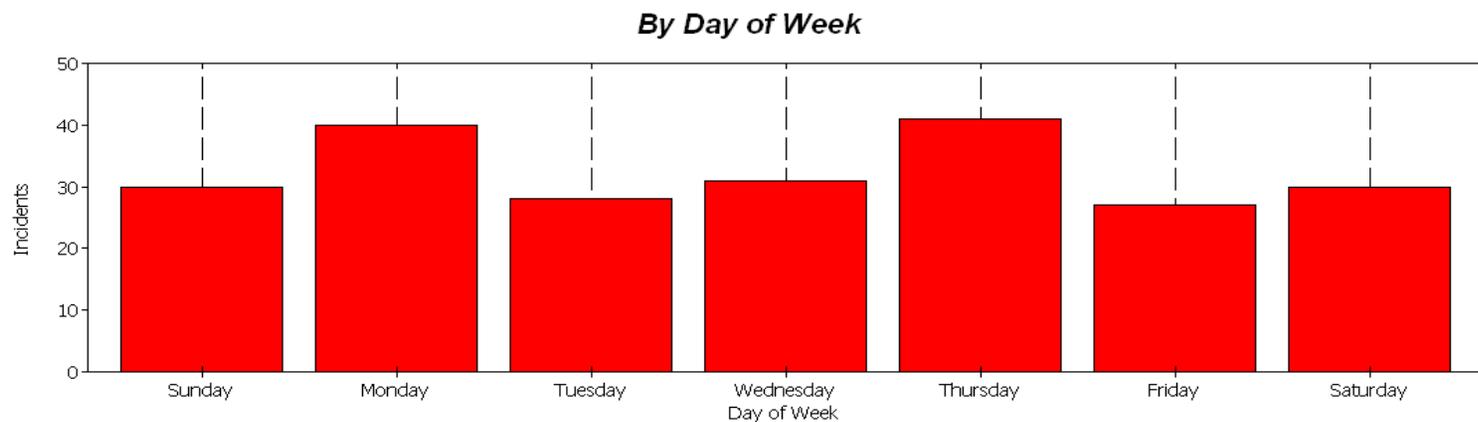
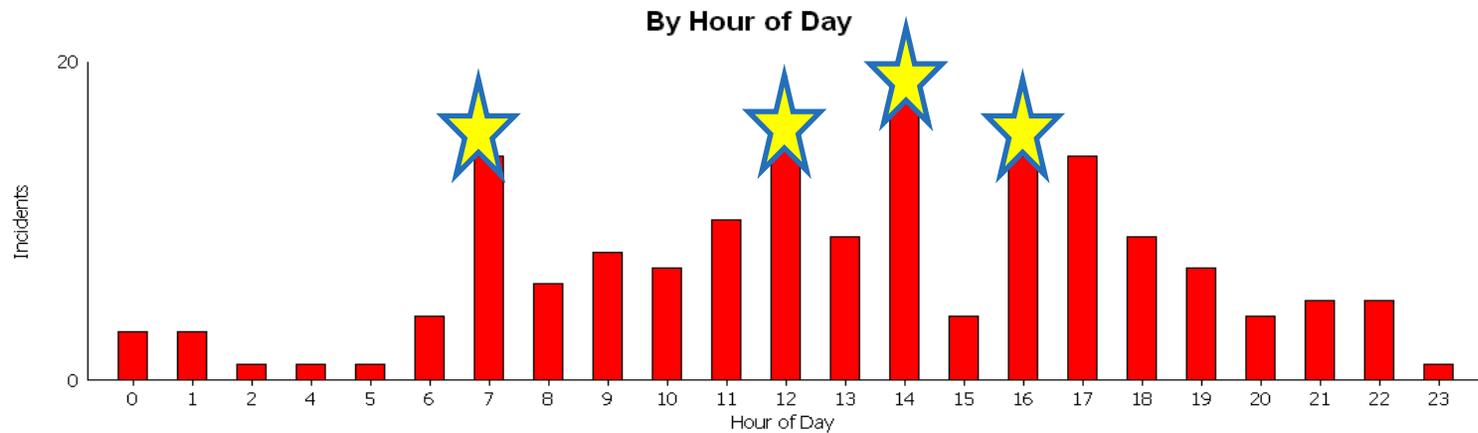
Troop K Burglary

Incidents by Town



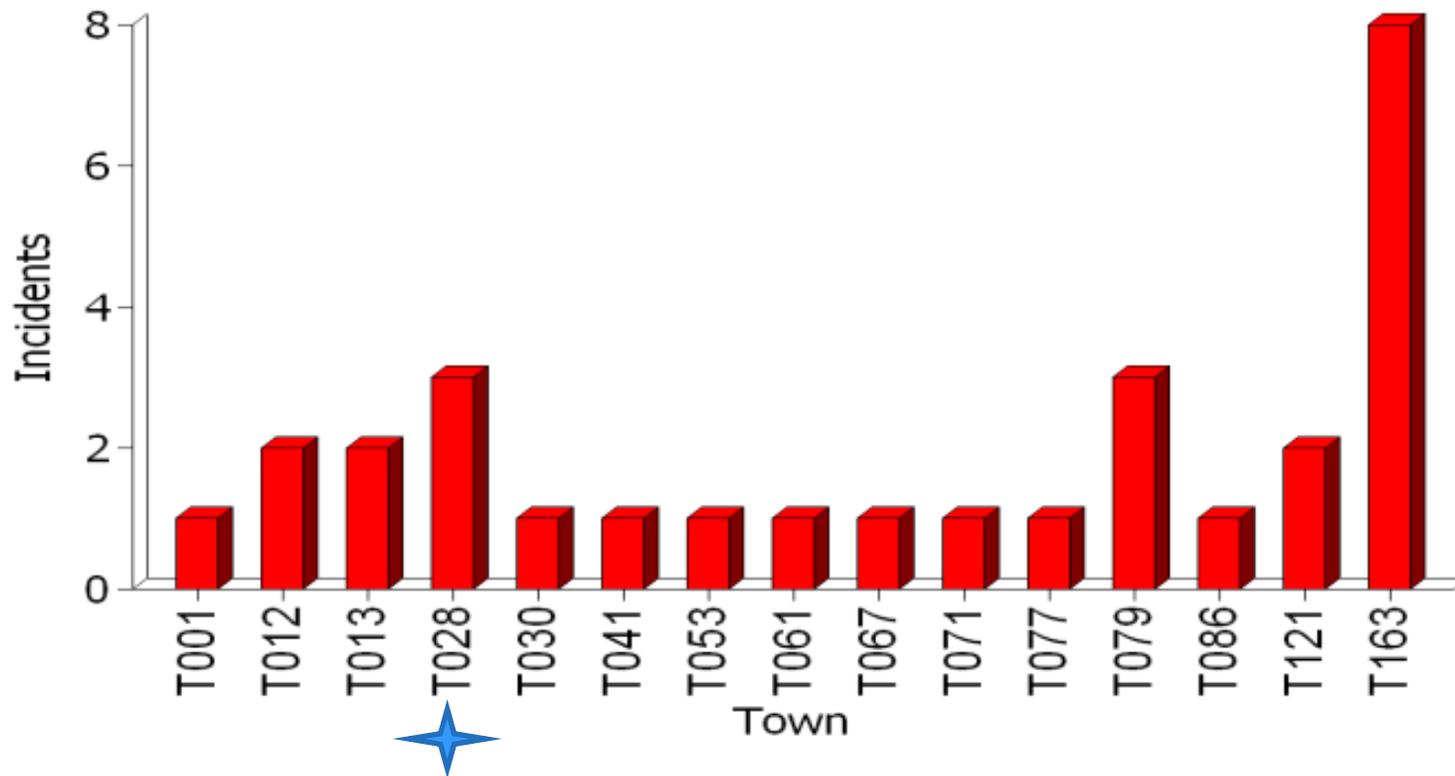
- 001 = Andover
- 012 = Bolton
- 013 = Bozrah
- 028 = Colchester
- 030 = Columbia
- 041 = E. Hampton
- 053 = Franklin
- 067 = Hebron
- 071 = Lebanon
- 079 = Marlborough
- 121 = Salem
- 163 = Windham

Troop K Burglary



Troop K Assaults

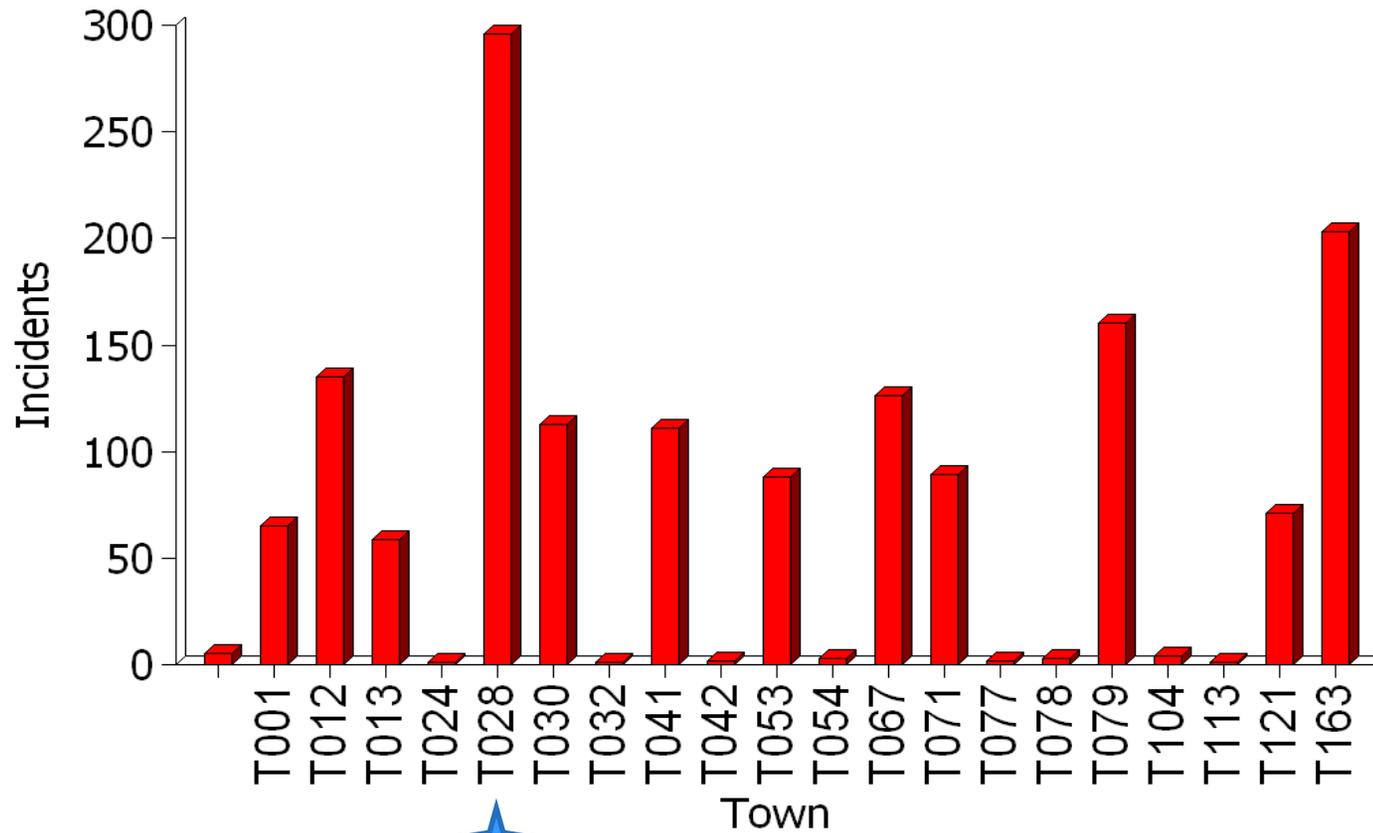
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Troop K Accidents

Incidents by Town



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Proposed Budget Adjustments

- Fire
 - Fully fund the ambulance incentive program
 - Fully fund firefighter/EMTs that were part of the SAFER grant
 - Fund consultant for creation of a strategic plan

Proposed Budget Adjustments

- Public Works
 - Flat fund roads and utilize TAR funds to compensate
- Town Clerk
 - Eliminate vacant part-time position
 - Add funding for temporary coverage
- Tax Collector
 - Add funding for temporary coverage

Proposed Budget Adjustments

- Registrars' of Voters
 - Fund computer based system to check in voters during primaries, elections, and referenda
- IT
 - Add four hours per week of coverage
 - Fund virtual e-mail

Proposed Budget Adjustments

- Senior Services
 - Increase in lease payment
 - Funding for room reconfiguration
- Cragin Library
 - Slight increase to book budget
- Youth and Social Services
 - Increase in funding for C3
 - Funding to continue a grant funded substance abuse counselor (contract)

Proposed Budget Adjustments

- Finance
 - Proposed shared employee benefits coordinator was not included
 - Future of this position should be discussed during the budget process

Proposed Budget Adjustments

- Capital Reserve
 - Vehicle reserve funded according to plan
 - Buildings and grounds reserve flat funded
 - Open space flat funded
 - Equipment reserve reduced

Proposed Budget Adjustments

- Capital Improvement
 - Company 1 Oil Tank Replacement
 - Company 1 Roof Repair / Mold Remediation
 - Town Garage parking lot minimal repair
 - Virtual network
 - IT hardware replacement
 - Police cruiser

Proposed Budget Adjustments

- Capital Improvement Deferred
 - Repaving Town Hall parking lot and driveway
 - Flashover simulator
 - Document Management System project
 - GIS lot line corrections
- Capital Improvement Removed
 - Town Hall sedan
 - Excavator (replaced with backhoe via TAR)
 - Grader (replaced with Road Drag)

Proposed Budget Adjustments

- Equipment Reserve Purchases
 - Police radio replacement (phase 1 of 2)
 - Laptop to support new election system
 - Fire Department hose replacement catch-up (phase 1 of 3)
 - Fire Department AED replacements
 - Fire Department radio for heavy rescue
 - Grounds Maintenance aerator and dethatcher

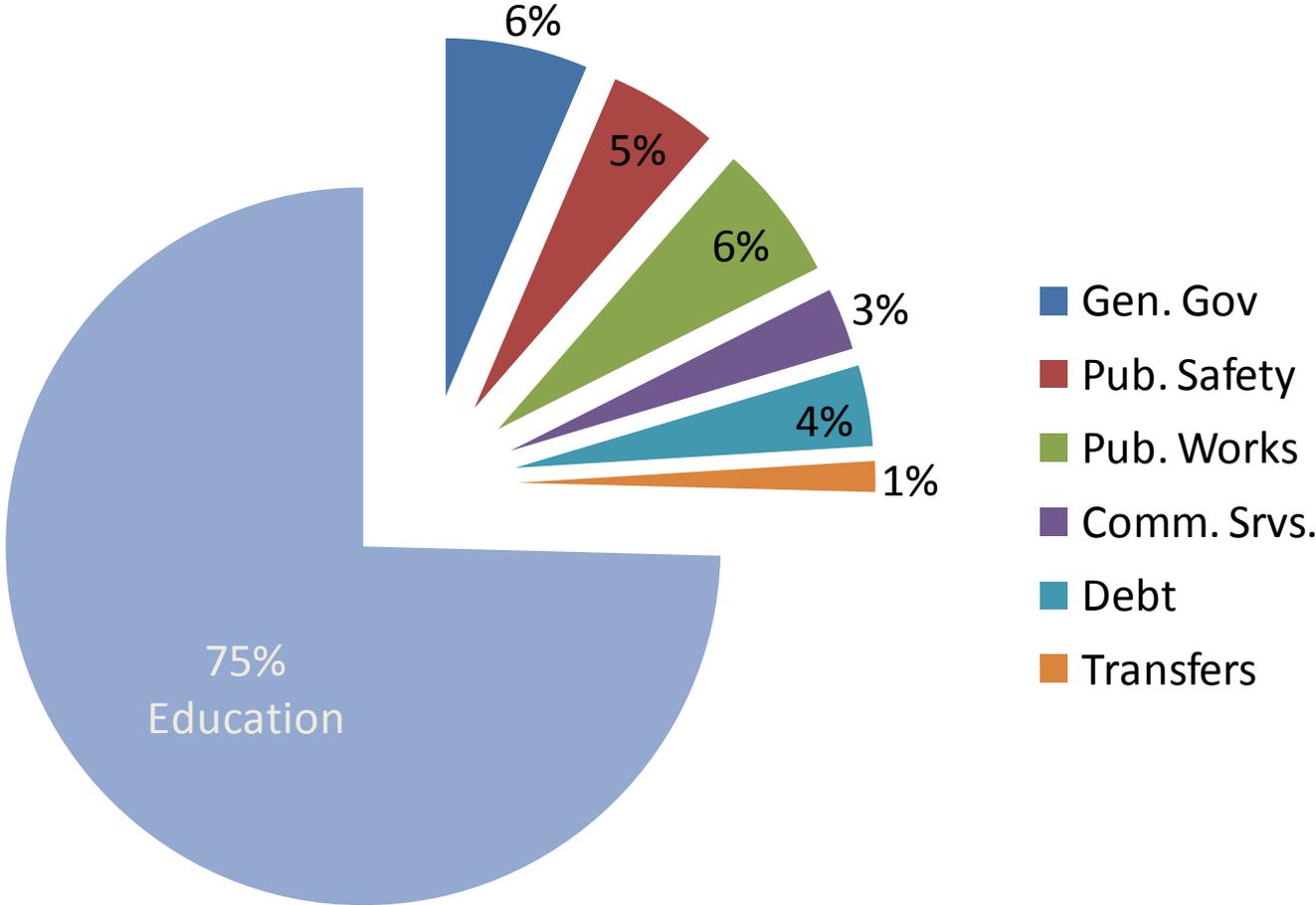
Proposed Budget Adjustments

- Revenue
 - Increased Building Official fee projection from \$170,000 to \$190,000. Last three years of fees collected were \$188,319, \$264,201, and \$200,000 (projected)

EXPENDITURES

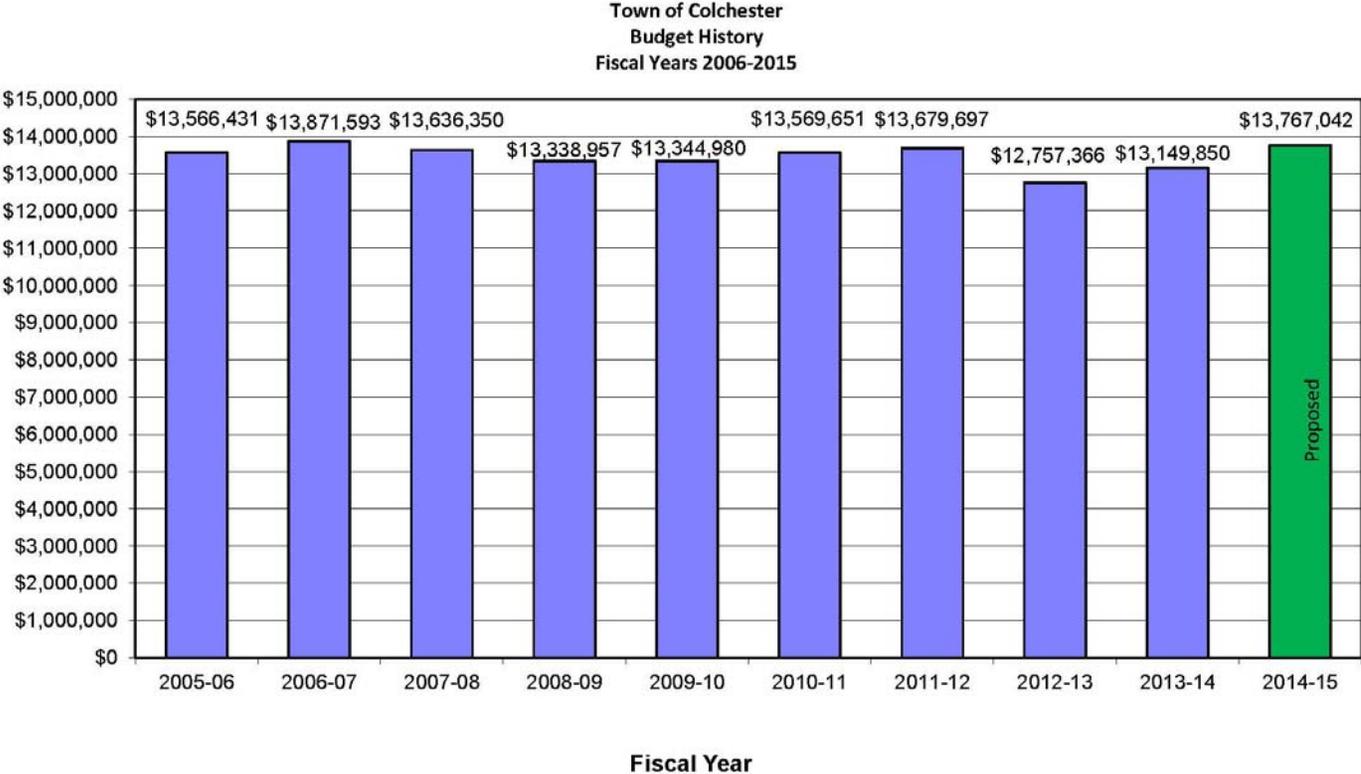
	<u>ADOPTED 13-14</u>	<u>PROPOSED 14-15</u>	<u>CHANGE</u>
• GEN GOV	3,516,486	3,491,570	(\$ 24,916)
• PUB SAFETY	2,334,112	2,694,060	\$359,948
• PUB WORKS	3,145,849	3,335,443	\$189,594
• COMM. SERVICES	1,436,721	1,522,425	\$ 85,704
• DEBT SERVICE	2,093,641	1,972,866	(\$120,775)
• TRANS/CAP	<u>623,041</u>	<u>750,678</u>	<u>\$127,637</u>
• TOWN	13,149,850	13,767,042	\$617,192
• EDUCATION	<u>39,076,054</u>	<u>40,401,238</u>	<u>\$1,325,184</u>
• TOTAL BUDGET	52,225,904	54,168,280	\$1,942,376

PROPOSED BUDGET SUMMARY BY FUNCTION



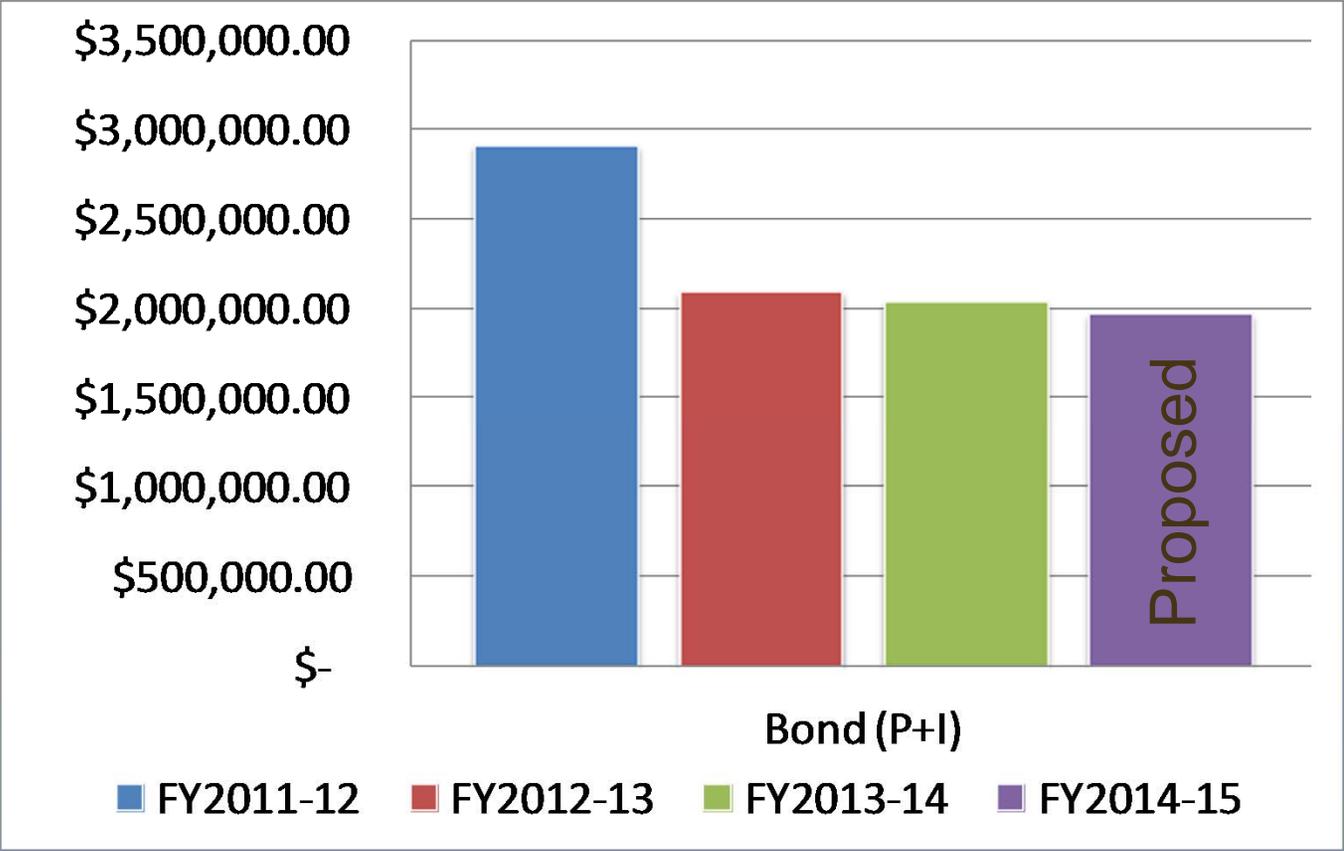
PROPOSED BUDGET

Town Budget History



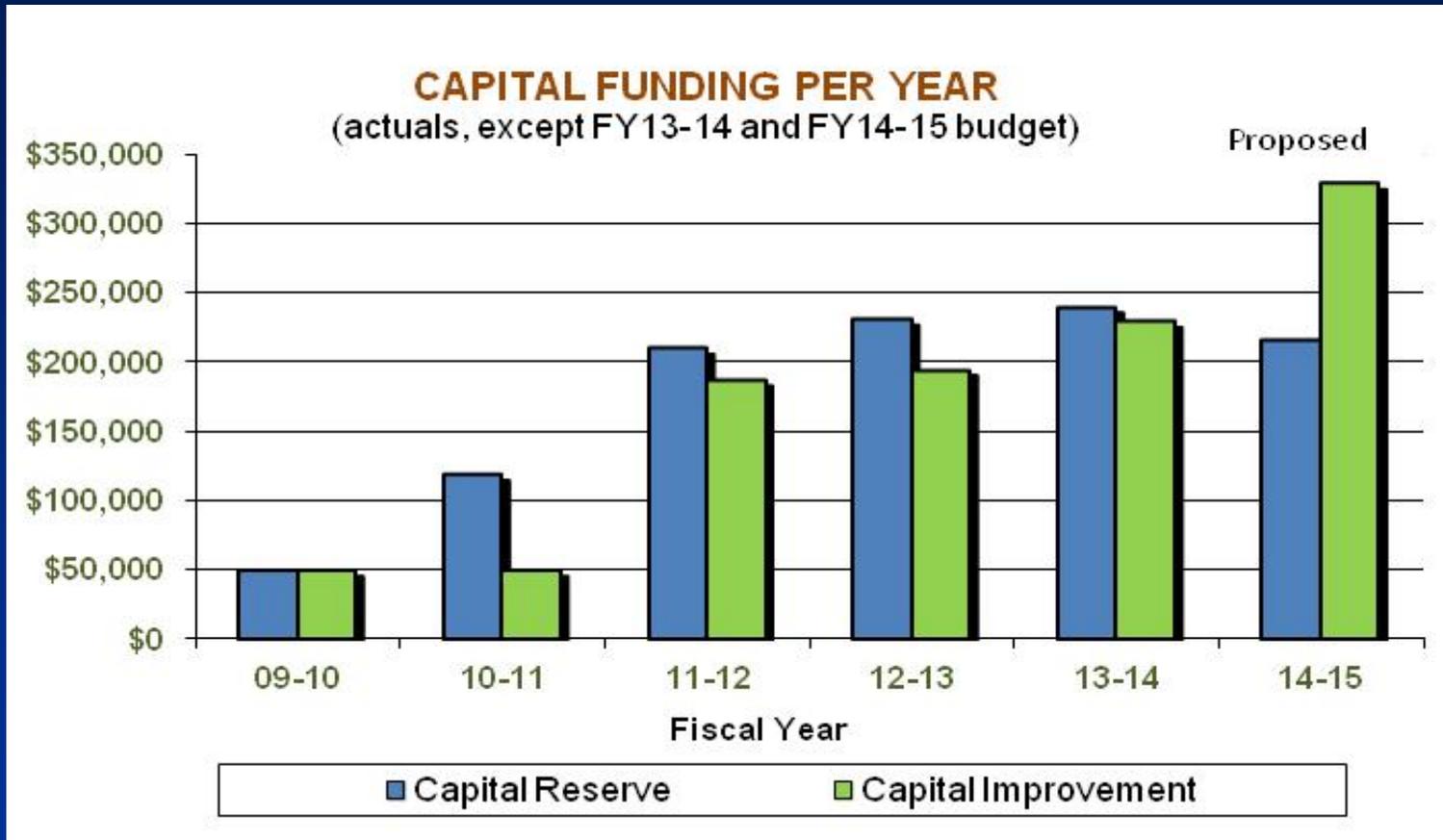
PROPOSED BUDGET

Debt Service



PROPOSED BUDGET

Capital



PROPOSED BUDGET

Revenue

Net Grand List \$ 1,209,174,800
(.6% increase)

State Aid – Governor’s Budget

Change from
FY 2013-14

•Intergovernmental – Town	\$336,183	(\$192,466)
•Intergovernmental – Education		
•ECS	\$ 13,761,528	(\$12,282)
•Non-ECS	<u>\$631,305</u>	\$181,305
TOTAL	\$ 14,729,016	(\$23,443)

**Town of Colchester
FY 2014-2015 Proposed Budget
Budget Summary & Mill Rate Calculation**

BUDGET SUMMARY

	EDUCATION	TOWN	DEBT SERVICE	TRANSFERS/ CAPITAL	TOTAL
Appropriations	40,401,238	11,043,498	1,972,866	750,678	54,168,280
Estimated Revenue	14,402,833	2,156,333	0	0	16,559,166
Amount to be Raised by Taxation	25,998,405	8,887,165	1,972,866	750,678	37,609,114
MILLS	21.50	7.35	1.63	0.62	31.10

MILL RATE CALCULATION

	<u>DOLLARS</u>	<u>MILLS</u>
Amount to be Raised by Taxation	37,609,114	31.10
Reserve for Uncollected Revenue (estimated 98.4% collection rate)	601,746	0.50
TOTAL TAX WARRANT	38,210,860	31.60

Grand List	1,194,674,800	2014-15 Proposed Mill Rate	31.60
Estimated Prorates	1,900,000	2013-14 Mill Rate	30.28
M. V. Supplement	15,100,000	Increase in Mill Rate	1.32
Less Estimated BAA and adjustments	<u>(2,500,000)</u>		
List Net	1,209,174,800		

QUESTIONS